

# Sign Up Today!

## CALAFCO-U Training Series

# LAFCO 201

## Applying Judgment in Complex Decisions

Wednesday, April 22, 2026  
10:00-11:30 a.m.

Includes  
Live Q&A



Building on the strong engagement in LAFCO 101, CALAFCO-U continues its 2026 training series with an advanced, practitioner-led session designed for commissioners and staff ready to move beyond foundational knowledge to confident, applied decision-making.

Complex proposals demand careful statutory interpretation, thoughtful application of local policy and sound judgment. Join us for LAFCO 201, 90 minutes of focused discussion, practical insights and interactive Q&A with legal counsel and experienced Executive Officers.

### What Participants Will Gain

- ✓ Clearer Interpretation of LAFCO Statutes and Trends
- ✓ Analytical Tools for Reviewing Challenging Proposals
- ✓ Strategic Perspective on Municipal Service Reviews and Sphere Planning
- ✓ Governance Practices that Strengthen Commission Deliberations

### Cost

Free to CALAFCO Members\*

Non-members: \$125\*\*

### Registration

Sign-up through [www.calafco.org](http://www.calafco.org)

### Questions?

Contact CALAFCO at [info@calafco.org](mailto:info@calafco.org)

\*CALAFCO Members include Member LAFCOs (staff and commissioners) and Associate Members. \*\*Registration for non-members is limited to California local and state agency representatives.

### Instructors



**Paula de Sousa** — Partner, Best Best & Krieger LLP. Paula is a statewide expert in LAFCO law, legal counsel for several LAFCOs and CALAFCO, and lead author of multiple CALAFCO white papers.



**Joe Serrano** — Executive Officer, Santa Cruz LAFCO & Deputy Executive Officer, CALAFCO. Joe brings 18 years of hands-on LAFCO experience across several counties.



**Brian Spanhurst** — Executive Officer, Fresno LAFCO. Brian has been involved with leadership and teamwork skill development for 24 years.

California Association of  
Local Agency Formation Commissions

# CALAFCO

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