Management Plan

Peninsula CSD Formation

Prepared for:

County of Humboldt and Humboldt Bay Harbor, Recreation, and Conservation District

Project Funding Provided by:

U.S. Department of Commerce 07-79-07177



812 W. Wabash Ave. Eureka, CA 95501-2138 707-441-8855

March 2017 015147.200 Reference: 015147.200

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March 2017



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Abbreviations and Acronyms

ft ³	cubic feet
gpd	gallons per day
gpm	gallons per minute
AB	Assembly Bill
AC	asphalt-cement
AMHI	annual median household income
County	County of Humboldt
CSD	Community Services District
EBU	equivalent benefit unit
EDU	equivalent dwelling unit
EMT	Emergency Medical Technician
EPA	U.S. Environmental Protection Agency
HBHRCD	Humboldt Bay Harbor Recreation, and Conservation District
HBMWD	Humboldt Bay Municipal Water District
ITE	Institute of Transportation Engineers
LAFCo	Local Agency Formation Commission
MCSD	Manila Community Services District
NPDES	National Pollutant Discharge Elimination System
NR	no reference
O&M	operations and maintenance
PVC	polyvinyl chloride
RMT II	Redwood Marine Terminal II
RWQCB	North Coast Regional Water Quality Control Board
SANDAG Study	San Diego Association of Governments Traffic Generators Study
SHN	SHN Engineers & Geologists
SPFPD	Samoa Peninsula Fire Protection District
SPG	Samoa Pacific Group, LLC
SWRCB	State Water Resources Control Board
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1.0 Introduction

This report was prepared by SHN Engineers & Geologists for the Humboldt Bay Harbor, Recreation, and Conservation District (HBHRCD) and the County of Humboldt (County). This planning and technical analysis addresses the potential formation of a community services district (CSD) encompassing portions of the Samoa Peninsula in Humboldt County.

The portion of the peninsula being considered for service by a new CSD is made up of some distinct, small communities; significant industrial properties; and public lands (Figure 1). The area currently has fire protection services provided by the Samoa Peninsula Fire Protection District. The intention of the formation of a new CSD is to dissolve the existing fire protection district and absorb those duties and functions into the CSD; thereafter, the CSD would provide typical municipal type services related to streets and street lighting, parks and recreation, wastewater collection and treatment, water distribution, and storm drainage. Because the proposed CSD is located adjacent to the Pacific Ocean, it will also provide tsunami evacuation services.

This technical analysis addresses several key areas in the District formation process:

• Base Mapping

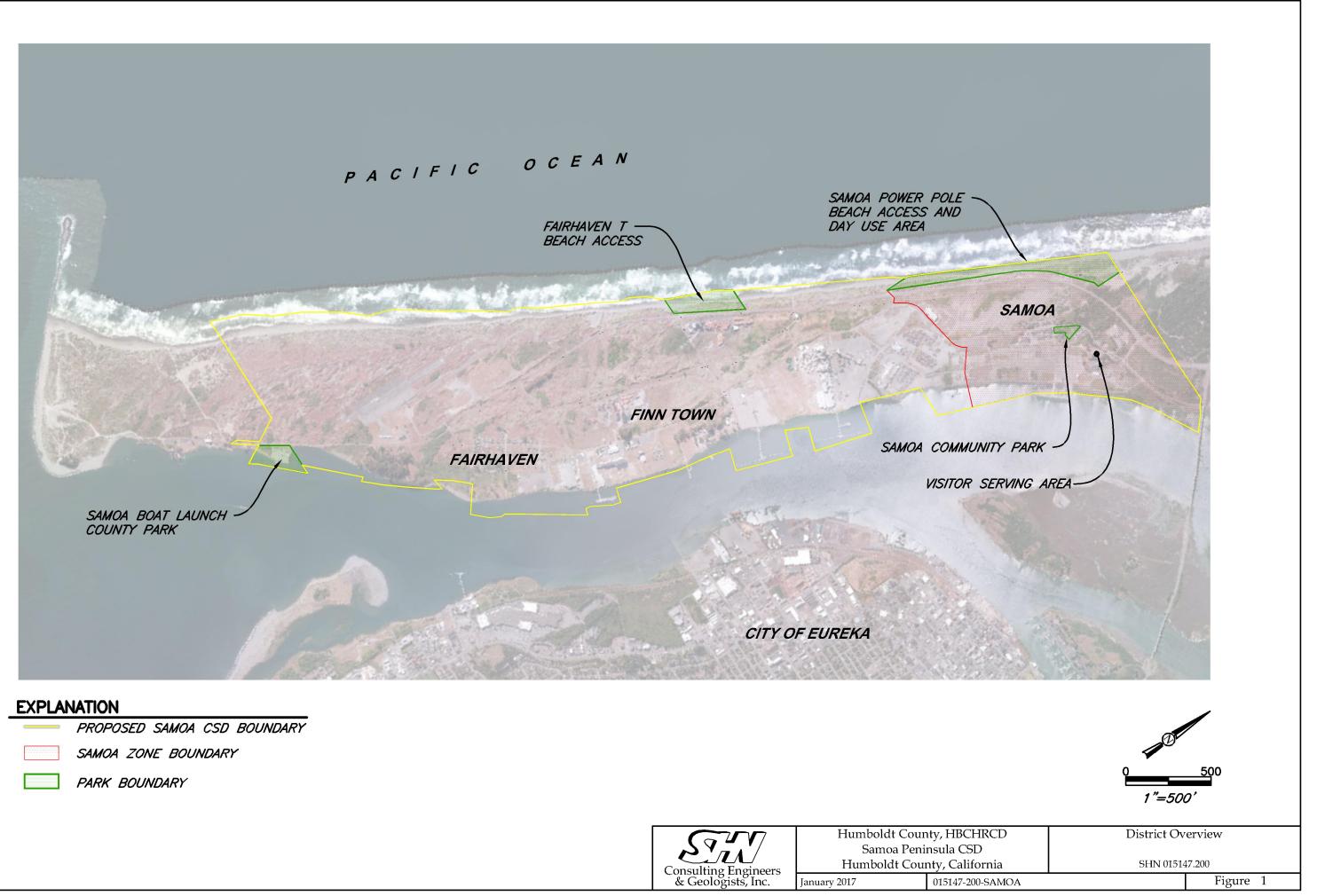
Members of our team, along with participating agency staff, acquired the existing data and field information to prepare system mapping related to the planning level effort for the peninsula-wide district.

Condition Assessment

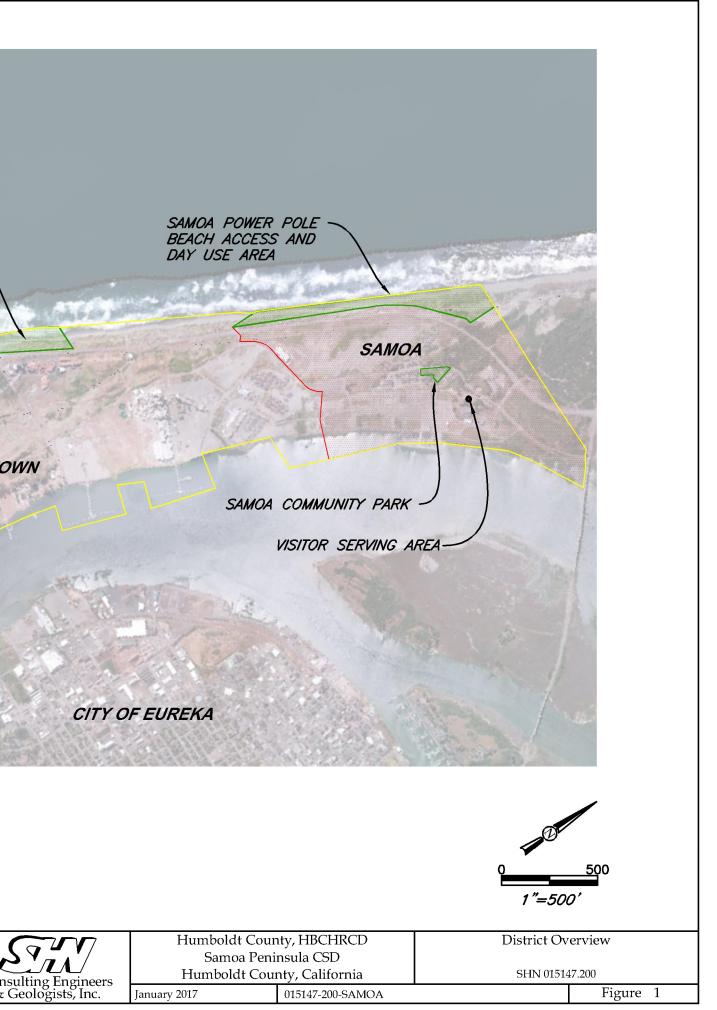
The team defined the peninsula-wide systems, along with their conditions, and determined if they have sufficient capacity to address current and long-term (20-year) needs.

Interconnectivity scenarios between stand-alone systems on the peninsula were evaluated. Upgrades of the existing infrastructure of the multiple wastewater and water systems are identified, as are recommendations for capacity, piping, services, and interconnectivity improvements.

- Governance Requirements and Procedures
 - Conceptual System Governance
 Prepare a conceptual plan for governing a newly formed CSD, including
 recommended organizational structure, staffing levels, and operating budgets
 - Formation Process
 Prepare a flow chart representing tasks, decision points, and third party approvals/ authorizations mapping the process following the study for formation of a new CSD.
 - Financial Analysis, Rate Recommendations Prepare a financial analysis based on the conceptual governance system for the proposed CSD. Operating budgets prepared for the CSD consist of an initial "start-up" budget and five years of projected operating revenues and expenses. Budgets presented in line item format, and address operation and maintenance (O&M), capital costs, replacement and any associated debt service, or other identified revenues and expenses. Based on the projected expenses, we explore rate system(s) (benefit assessment, special tax, and/or services fees) and present a list of rate system recommendations.







2.0 Existing Uses

Existing uses within the proposed CSD boundaries on the peninsula (existing development) include a mix of residential, commercial, industrial, coastal dependent industrial, public facilities, parks, and a school. Non-residential uses within the peninsula include the Samoa Cookhouse, the DG Fairhaven Biomass Power Plant, the Fairhaven Business Park, the Samoa Drag Strip, the Eureka Municipal Airport, the Redwood Marine Terminal I, Redwood Marine Terminal II (RMT II; former Samoa Pulp Mill), and County recreational parks. The U.S. Coast Guard Station may receive some CSD services; however, it is on U.S. Government property (including the Bureau of Land Management Recreation Area), which will not be contained within the CSD boundaries. Along with the industrial and public lands, the peninsula contains three small distinct communities, each defined by its origin and evolution through time: Samoa, Finntown, and Fairhaven.

On the northern portion of the peninsula is the community of Samoa. The Town of Samoa is a historic lumber company town established in the late 1800s, and is now owned by the Samoa Pacific Group, LLC (SPG), which purchased it at auction in 2001. Currently, Samoa is home to 90 families, the Samoa Cookhouse, the peninsula Union School, the Samoa Women's Club, and the Danco cabinet shop. SPG has prepared a master plan for the town and future development, and is in the process of submitting a master, phased, tentative map for the town, which includes subdividing the original town residences, and the subdivision and addition of approximately 184 new residential properties and a small business park. The subdivision phases will occur over time, as determined by market conditions associated with the sale of the proposed lots/homes.

Finntown is a small enclave of approximately nine residences and a few small industrial businesses. It is located on the bay front approximately midway along the peninsula.

Fairhaven is a small, primarily residential, area with approximately 69 homes located toward the south end of the proposed district. This area also contains the Fairhaven Business Park (former Simpson Pulp Mill). The community of Fairhaven historically was developed with the growth of the ship building industry in the late 1800s and early 1900s. The community once had its own post office and school; however, it is now primarily residential. The Samoa Peninsula Fire Protection District (SPFPD) is based in the old Rolph Elementary School in the Fairhaven area.

3.0 Existing Infrastructure

Current infrastructure on the Samoa Peninsula is defined by the history of growth of the various uses and community areas located there. Infrastructure type, condition, and needs are distinguished between the Town of Samoa, industrial facilities and the Fairhaven/Finntown communities. Each of these areas has infrastructure that has evolved based upon initial establishment and growth history. Existing infrastructure types, location, and needs will result in varying service levels, which can be assigned to more clearly defined sub-zones of a newly formed CSD. As the CSD grows and infrastructure changes occur, more uniform service levels throughout the CSD may result. For purposes of this study, with the exception of the provision of fire/rescue services, the infrastructure service zones will initially be described as two zones contained within the proposed District boundary: 1) the Town of Samoa zone, and 2) the Fairhaven Industrial zone.



3.1 Fire/Rescue Services

The Samoa Fire District was formed in 1902. The Fairhaven Fire District was formed in 1952. The two districts merged in 1994 and formed the Samoa Peninsula Fire Protection District. The SPFPD is organized and governed by the Fire Protection District Act of 1987 (Health and Safety Code section 13800 et seq.; the "Act") and former Health and Safety Code section 13800 et seq. The District is governed by a five-member Board of Directors, elected by the voters of the District. The SPFPD currently provides fire protection for the southern part of the Samoa Peninsula, extending south from the vicinity of the Highway 255 Bridge to the southern tip. The SPFPD currently provides the fire/rescue services for the areas that include Fairhaven, Finntown, the industrial properties, and the Town of Samoa. This service area is identifiable as a peninsula-wide service and is not associated with any particular community or use. The main fire station is located at 1982 Gass Street in Fairhaven. There is a secondary station located in The Town of Samoa on Cutten Street. The Cutten Street station is housed in what is known as the Samoa Block and is used primarily for equipment storage.

The SPFPD provides emergency and medical response rescue services and basic life support. The SPFPD has mutual aid agreements with the Arcata Fire District and the Humboldt Bay Fire Department. If these departments need assistance, the SPFPD will respond if possible, and vice versa.

The SPFPD currently operates with three primary and one reserve engine. In addition, the Fire District has a Chief Officer vehicle and a beach rescue vehicle (both four-wheel drive pickups). The pickup trucks are used as emergency response vehicles and are equipped with defibrillators and general medical equipment. The SPFPD also owns several parcels of real property and a considerable inventory of small equipment and supplies.

SPFPD assets to be transferred include the following parcels:

<u>APN</u>	Description
401-252-002	Vacant Lot
401-252-003	Vacant Lot
401-312-001	Fairhaven Fire Station
401-312-002	Adjacent Apparatus Bay
401-312-008	Vacant Lot
401-262-017	Vacant Lot
401-246-007	Rental House & Garage

The SPFPD responds to approximately 100 emergency calls annually. Approximately 40 of those are calls within the district; 60 are mutual-aid calls. The staff of the SPFPD is made up of 16 local residents, all volunteers. Of the volunteer firefighters, six are emergency medical technicians (EMTs), and the rest are first responders or are certified in basic first aid.

3.2 Water Services

3.2.1 Source/Supply

The Humboldt Bay Municipal Water District (HBMWD) provides wholesale and retail water services to the Samoa Peninsula (Figure 2). HBMWD maintains two separate pipeline systems delivering treated drinking water and untreated raw water to its customers in the area. The untreated raw water is currently supplied to industrial users on the peninsula.

With the subdivision of land in Samoa, the treated water system will change to an individually metered system. Currently, HBMWD also provides retail water service to individual residential and commercial customers in the Fairhaven area.

3.2.2 Town of Samoa

Two separate water systems serve the existing developed areas within the Town; one system provides domestic water service and is connected directly to the domestic water supply provided by HBMWD. The second system provides water for fire suppression to various existing hydrants located both in town and on the log deck, where future development is proposed. The current water system was installed between the 1920s and 1950s. It primarily consists of pipe that is in relatively poor condition and needs to be replaced. This fire suppression system is supplied from a 200,000-gallon water tank located on lands owned by HBHRCD. The fire tank receives water from a HBMWD raw water mainline that served the old pulp mill and runs through the pulp mill site to the water tank.

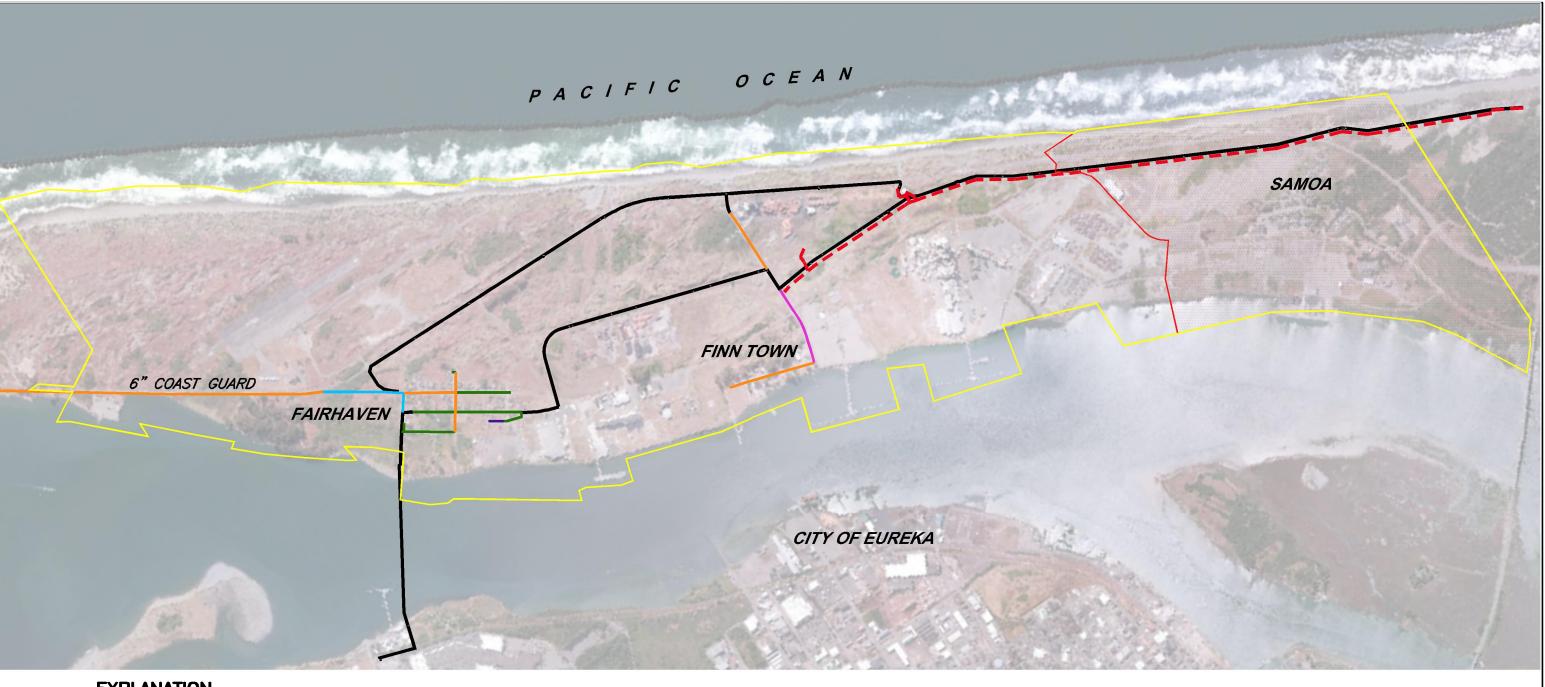
The Samoa Pacific Group purchases treated, potable water from the HBMWD at a single meter; it then distributes the water to the Town of Samoa. The SPG currently owns, operates, and maintains the two existing Town of Samoa domestic- and fire-water systems. There is no onsite storage of domestic water, because HBMWD has ample supply for domestic purposes. Currently, existing residents pay for water as a factored portion of their rent.

SPG is finalizing development permits and plans for the subdivision of the Town of Samoa property into individual lots and marketing them. The plan includes the replacement of the two existing water systems with a single system (Figure 3) that will provide domestic and fire suppression water distribution and storage (supply of treated domestic water will continue to be provided by HBMWD). The infrastructure replacement, development, and subdivision is planned to occur in several phases. It is anticipated that the proposed CSD will acquire the new infrastructure as the various phases are planned, designed, permitted, and installed by the SPG. Once all improvements have been completed and accepted, the CSD will be responsible for ownership, operation, and maintenance of the water distribution services as phased improvements are acquired.

3.2.3 Fairhaven/Finntown

Both the communities of Fairhaven and Finntown residential and small business/industrial customers along with the Coast Guard station are provided domestic water through a distribution system and individual metered services owned and operated by HBMWD (Figure 2). The domestic system is served by a 12-inch diameter concrete-lined transmission pipe that is routed down the peninsula and then looped though a 27-inch diameter steel pipeline under Humboldt Bay. The

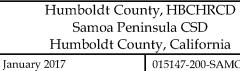
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EXPLANATION

- PROPOSED SAMOA CSD BOUNDARY
- SAMOA ZONE BOUNDARY
- FAIRHAVEN 2 INCH WATER
- FAIRHAVEN 4 INCH WATER
- FAIRHAVEN 6 INCH WATER
- FAIRHAVEN 10 INCH WATER
- FAIRHAVEN 12 INCH WATER
- HUMBOLDT BAY DOMESTIC WATER
- HUMBOLDT BAY INDUSTRIAL WATER



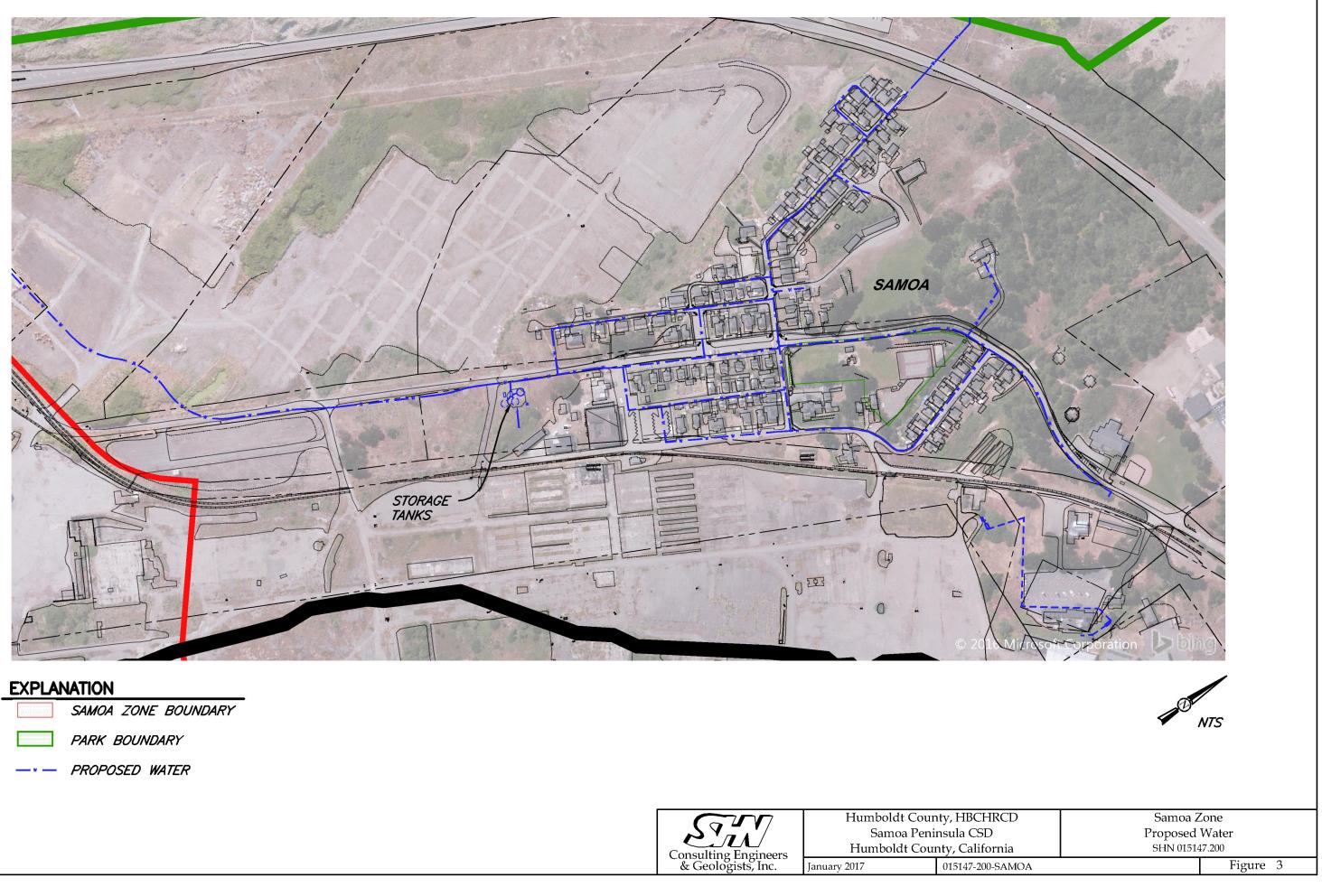




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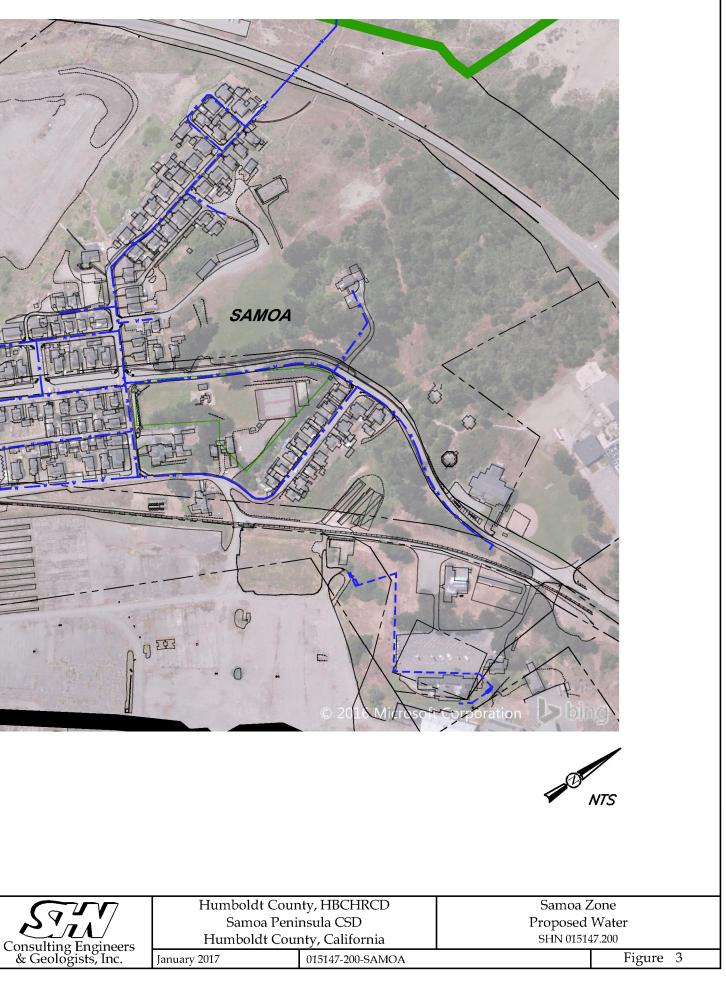
Humboldt Bay Municipal Water District Supply SHN 015147.200

Figure 2









steel line under the bay was constructed in the 1970s. The Fairhaven and Finntown distribution lines were also constructed in the 1970s, and primarily are polyvinyl chloride (PVC) with several asbestos-cement (AC) sections. The portion of the HBMWD distribution system associated with those customers is in fair condition. Through routine maintenance, some of the lateral connections from the main line to the meters have been replaced in Fairhaven. In 2014/2015, approximately 12,600 feet of transmission line servicing Fairhaven and Finntown was replaced with a new 20-inch diameter PVC line along New Navy Base Road. This included the laterals on Lindstrom that were replaced as part of the Techite replacement project. The previous transmission line was constructed of Techite and was run parallel to the industrial line.

It is anticipated that the retail distribution system will be turned over to the proposed CSD for the provision of domestic water services within the District. Acquisition of the system by the District may occur in phases. In the Fairhaven/Finntown area, HBMWD currently has 69 active residential connections, 14 commercial connections, and 1 industrial connection (DG Fairhaven). An inventory of the existing HBMWD distribution facilities including pipe lengths, sizes, and appurtenances is presented in Appendix A.

3.2.4 Industrial Properties

HBMWD also supplies raw (untreated) water to some of the industrial properties contained on the peninsula. These include the former LP Samoa Pulp Mill (currently RMT II, and owned by HBHRCD) and the former Simpson Fairhaven Pulp Mill (presently the Fairhaven Business Park and the Fairhaven Biomass Power Plant). The raw water system is depicted on Figure 2. The raw water transmission line is a 42-inch diameter concrete-lined corrugated pipeline that ends approximately due east of the DG Fairhaven power plant. Historically, this line served pulp mills on the peninsula; however, the majority of the industrial demand has since subsided. Except for the retail sales to residences and some of the business/industrial users, the HBMWD will maintain ownership and operation of the raw water system and major domestic trunk lines located on the peninsula.

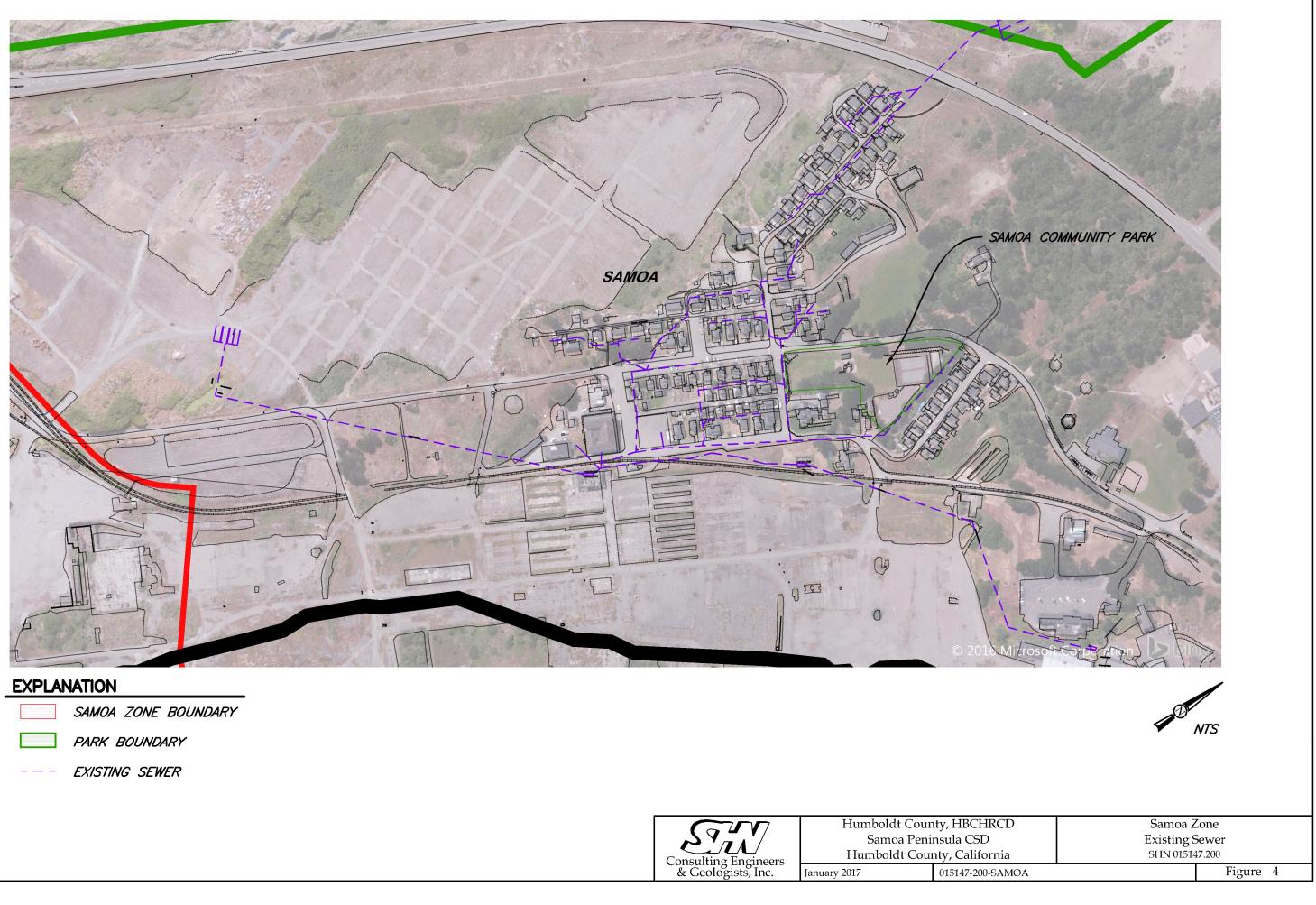
3.3 Wastewater Services

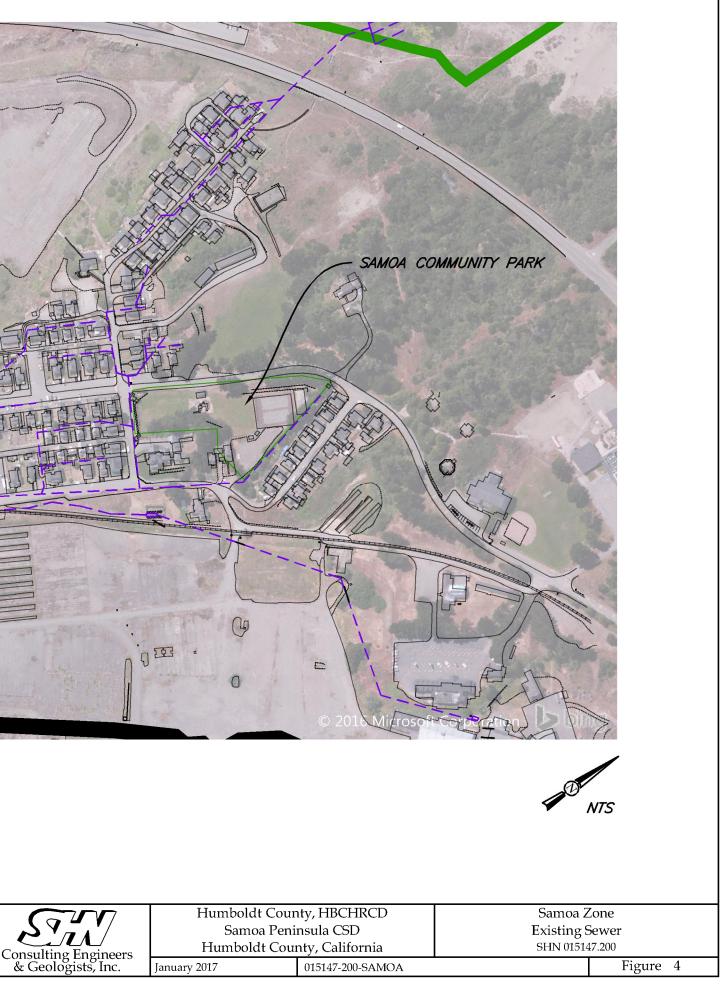
3.3.1 Town of Samoa

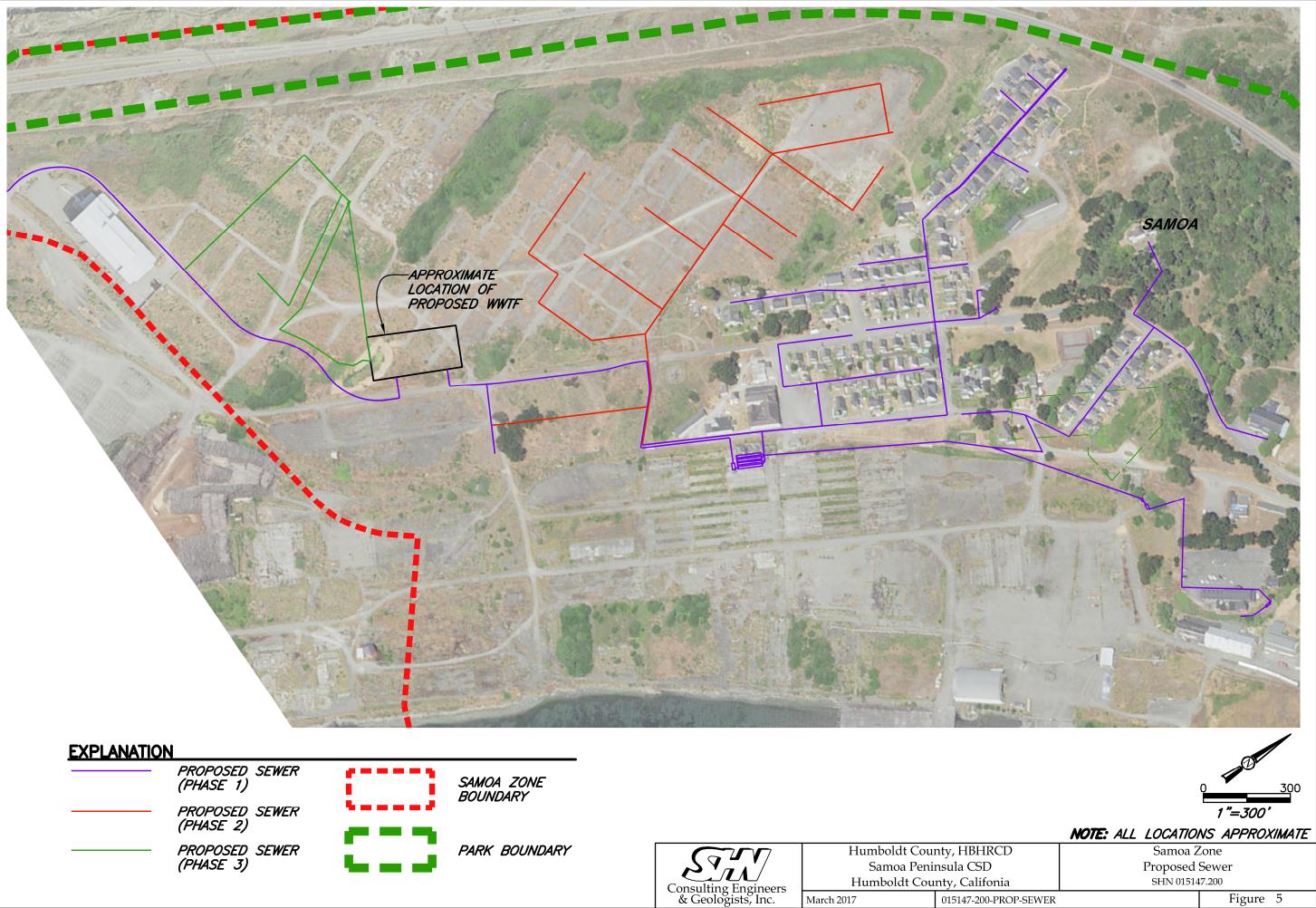
The only central sewer treatment system on the Samoa Peninsula is within the Town of Samoa (Figure 4). There are actually two separate systems serving the existing houses, one system provides sewer collection, transport, treatment, and disposal to the majority of the houses and buildings located in the existing town. The second system provides sewer collection, transport, treatment, and disposal to approximately 25 homes and the Women's Club located along Sunset Avenue. Currently, the SPG owns, operates, and maintains both of the existing wastewater systems, which includes three large holding tanks, conveyance piping, pumping, a large holding reservoir/pond, and disposal percolation basin.

As with the water system, SPG is finalizing development permits and plans for the subdivision of the Town of Samoa property into individual lots and marketing them. The plan includes the replacement of the existing wastewater collection and treatment system (Figure 5). The infrastructure replacement, development, and subdivision is planned to occur in several phases. It is anticipated the proposed CSD will acquire the new infrastructure as the various phases are

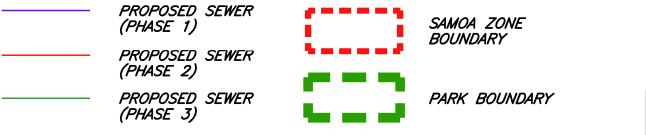














planned, designed, permitted, and installed by the SPG. Once all improvements have been completed and accepted, the CSD will be responsible for ownership, operation, and maintenance of the collection and treatment services as phased improvements are acquired.

3.3.2 Fairhaven/Finntown

All residential and commercial/business properties within the communities of Fairhaven and Finntown are served through onsite, individual septic tank, and leachfield systems that are each property owner's responsibility. The North Coast Regional Water Quality Control Board (RWQCB) has indicated that physical conditions that exist on the peninsula (high groundwater, coarse sandy soils, and small residential lots) "make it infeasible for septic system discharges to meet water quality objective set forth in the *Water Quality Control Plan for the North Coast Region*" (RWQCB, May 2011). Although there are several vacant lots available in Fairhaven for future residential development, lack of an adequate sewage system to protect the environment and public health restricts growth in the area. Humboldt County has been pursuing grant funding to expand wastewater collection and treatment in Fairhaven/Finntown and commercial properties on the peninsula.

3.3.3 Industrial Properties

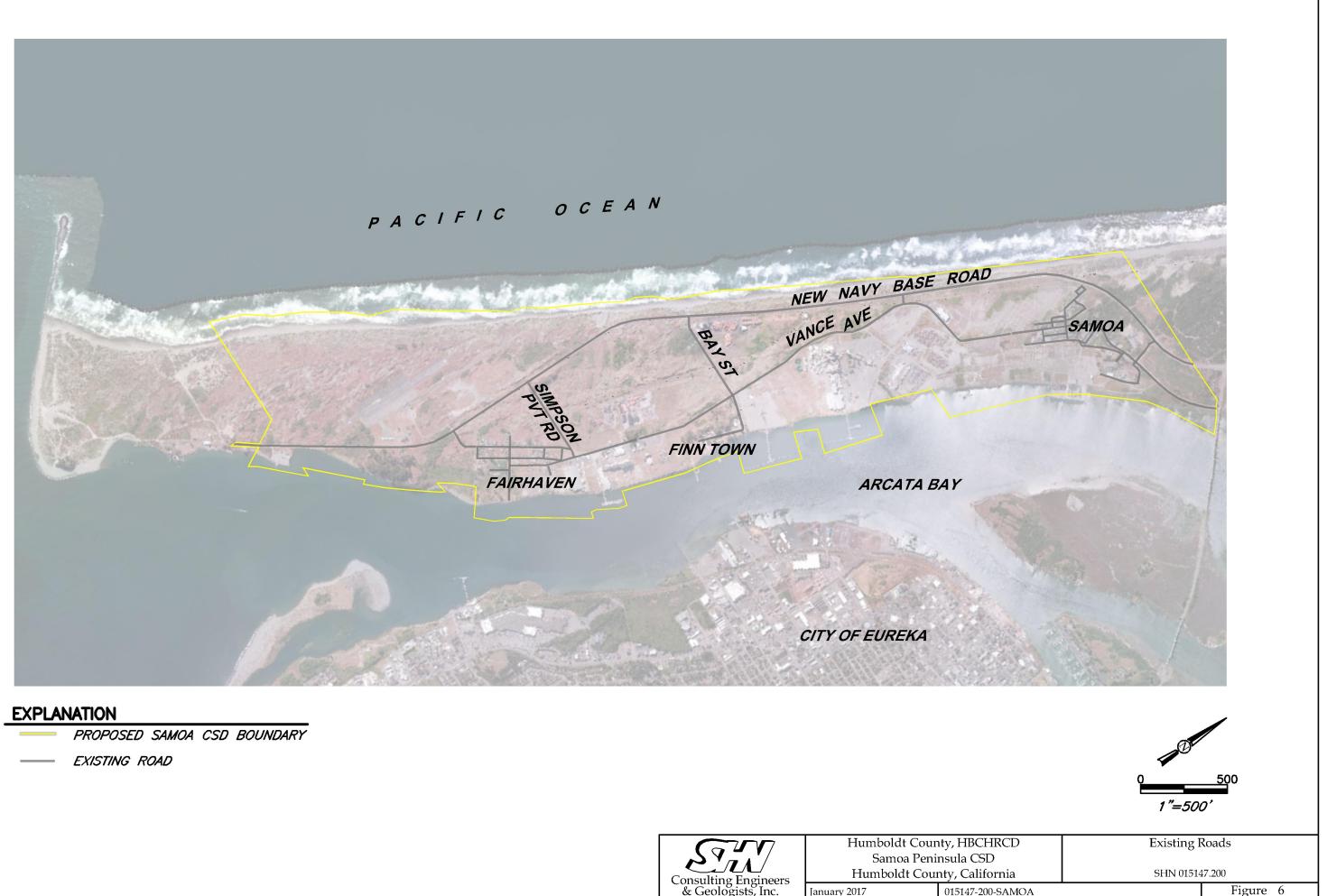
Active industrial properties are served by onsite private wastewater disposal systems. One of the industrial properties (now known as RMT II) has a significant effluent disposal system that has been determined to have reuse potential for discharge of treated wastewater effluent, processing of dredge spoils, and aquaculture activities. Existing infrastructure at the site includes a septic tank and leachfield designed to treat flows from the RMT II site's sanitary sewer system and the former industrial process water disposal system, which discharged into manhole-5, which subsequently discharges into the 1.5-mile long ocean outfall with diffuser system. Currently, DG Fairhaven Power discharges approximately 170,000 gallons per day (gpd) of process water, following treatment, through the RMT II ocean outfall. Discharges from DG Fairhaven Power are regulated by a National Pollutant Discharge Elimination System (NPDES) permit under RWQCB Order No. R1-2012-0027.

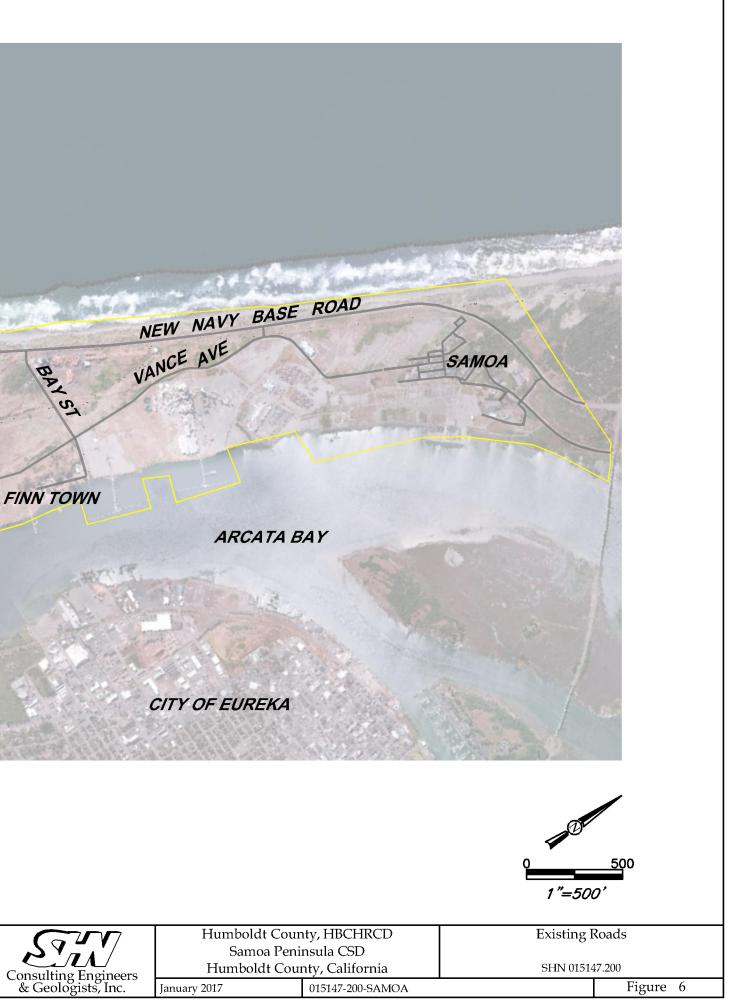
Although the RMT II outfall pipe has available capacity for accommodating peninsula-generated wastewater discharges, NPDES permits and authorizations from various agencies would have to be acquired for such use. Use of the outfall by the CSD would also need to be facilitated through a long-term use agreement with the owner (HBHRCD), establishing a fee schedule that would be stable and predictable by the District.

3.4 Roads

3.4.1 New Navy Base Road

The primary roadway and arterial street that serves as vehicle access to the peninsula is New Navy Base Road (Figure 6). This road is a part of the Humboldt County road system and consists of approximately 4.5 miles within the proposed District boundaries. It is anticipated that this roadway will continue to be owned, operated, and maintained by the County. The plan for Vance Avenue through Samoa is that the SPG will make improvements to County standards as part of the workforce housing development grant and remain a county-maintained road.





3.4.2 Town of Samoa

Similar to both water and wastewater services, the Town of Samoa owns, operates, and maintains a private street/road system. Except for portions of Vance Avenue, there is no dedicated right-of-way for the street system that serves the homes in the community. The existing street system in the Town of Samoa consists of approximately 2.9 miles of publically travelled roads. As with the water and wastewater systems, future subdivision and development of the Town of Samoa is planned. As part of the workforce housing development grant, SPG will make improvements to Vance Avenue so that it meets county standards and it will remain a county-maintained road. It is anticipated that the proposed CSD will acquire the new road system along with appropriate rights-of-way as the various phases are completed; the CSD would be responsible for ownership, operation, and maintenance of the streets and street lighting services as phased improvements are completed and acquired.

3.4.3 Finntown

Access to the enclave known as Finntown is provided by Bay Street, which connects to New Navy Base Road to the west and carries traffic to Fay Street, which fronts the homes and businesses in the area. It is anticipated that both of these roadways will continue to be owned, operated, and maintained by the County.

3.4.4 Fairhaven

The community of Fairhaven contains a small grid of rights-of-way associated with the platted portion of the residential area. Developed roads within the rights-of-way consist of approximately 1.9 miles of asphalt- and gravel-paved surfaces, most of which are in poor condition. Two roads provide access to the Fairhaven area from New Navy Base Road. Neither appears to have a formal right-of-way or easement. The north access is provided through what is known as Simpson Private Road, and southern access is provided by an extension of Lincoln Avenue. All roads are currently maintained by the County. It is anticipated that all roads within Fairhaven will continue to be maintained by the County.

3.4.5 Industrial Properties

The various industrial properties on the peninsula have developed their own internal road systems as their individual uses required. Primary access roads to industrial properties off of New Navy Base Road consist of Cook House Road, Loop Drive, Bay Street, and Simpson Private Road. Vance Avenue is a north/south road that bisects the industrial properties as it traverses from Fairhaven to the Town of Samoa. Vance Avenue is privately maintained.

3.5 Storm Drainage

No surface facilities (such as, curbs and gutters, or underground collection and transport facilities) exist in these communities. The peninsula is made up of typically well-drained soils (coarse sands) and topographic features that do not require addressing runoff issues. No formal storm systems, other than a few drainage ditches on some of the industrial properties are located between the

railroad tracks and Humboldt Bay. Some of these industrial areas have storm drain catch basins and underground piping, most of which is not formally mapped, and are owned and operated by private property owners; these would not be the responsibility of the CSD.

3.6 Parks and Recreation

There are currently several recreational park areas on the peninsula. Samoa Park, adjacent to Vance and Rideout Avenues, consists of 2.4 acres, and , has tennis and basketball courts, a playground, and play fields. The Samoa Dunes Day Use Area includes parking facilities; the Samoa Visitor Serving Area includes bathroom, shower, and other facilities. There is a privately owned Gymnasium adjacent to Peninsula Elementary School and a ball field at the school. Other private recreation facilities include the Women's Club and grounds on Rideout Avenue. There is a trail from the Town of Samoa to the beach parking area through a pedestrian tunnel under New Navy Base Road.

Humboldt County owns, operates, and maintains three parks, two beach access parking areas, and a small RV Park and boat ramp, all of which are within the new District boundary. The beach access parking areas consist of what is known as the Fairhaven T access and the Samoa Power Pole access. The Fairhaven T access is a paved parking area that has 14 parking spaces and the Samoa Power Pole access has parking for approximately 18 vehicles. The Samoa County RV Park and Boat Ramp have 13 RV sites and 25 tent sites, as well as a restroom and shower facility. The camping sites are primitive (no electrical, water, or sanitary "hook-up" facilities) and are operated on a first come-first served basis. The boat ramp facility is in good condition; however, it does not currently have adjacent boarding floats. The County is in the process of seeking funds for installation of boarding floats.

4.0 Projected Growth

The *Humboldt County General Plan* update, presents the following projected growth rate in the Board of Commissioners tentatively approved "Chapter 4, Land Use Element" (Humboldt County, November 2013).

Table 1 Historical and Projected Population Growth in Humboldt County, 1980-2030										
Peninsula CSD Formation										
Year	Total County Population	Population of Unincorporated Areas	Percent of Total Population in Unincorporated Areas	Percent of Average Annual Increase (Countywide Total)	Over Period					
1980	108,525	59,046	54%							
1990	119,118	62,169	52%	0.98%	9.77%					
2000	126,518	67,567	53%	0.62%	6.21%					
2010	134,623	71,916	53%	0.64%	6.38%					
2020	139,000	76,450	55%	0.33%	3.27%					
2030	145,700	81,600	56%	0.48%	4.82%					
Sources: California Dept. of Finance, 2013; Humboldt County Planning Division, 2013										

Although the County projects a County growth rate of approximately 0.5% per year, it is difficult to project growth for the peninsula due to development opportunities and constraints. The SPG plan for development of the Town of Samoa includes the addition of 184 home sites and a business park.

Moving forward with the SPG development plans and actual area growth will be determined by the demands of the local housing market. The Fairhaven residential zone has the capacity to accommodate between 70 and 90 additional home sites; however, compliance with the Subdivision Land Act, (Government Code section 66410 et seq.), restricts development of the divided lots in Fairhaven until local land use and other regulatory issues are addressed (such as, the lack of a centralized wastewater facility and constraints by the Coastal Commission).

The 2010 census-derived population for the Town of Samoa is 258, with an occupancy rate of 2.84 persons per household (U.S. Census Bureau, 2015). Full residential build-out of both the communities would result in between 430 and 450 total households, given the existing housing stock and projected buildable vacant lands. Considering a household size of 2.84 persons, the full build-out population for the peninsula would be 1,221 to 1,278. Existing population of the peninsula is estimated at 517, given the current housing stock of 182 and published occupancy rates of 2.84 persons/household.

5.0 District Formation

Reformation of the Fire District into a CSD is intended to provide a platform for the provision of a typical array of municipal services to the residents, businesses, industries, and recreational users on the peninsula. However, as described above, much of the infrastructure is either not in place or needs considerable upgrading before the District would be able to provide adequate services. Once the District has been formally established through the required State/County-mandated procedures, and the District Board adopts necessary governance rules, codes, and regulations, the District could proceed to address the assumption of facilities and utilities to provide public services. Each service the District provides will have its own set of rules, regulations, and policies along with established budgets with identified revenue sources and funding mechanism authorization(s). The process for the provision of services includes formulation and adoption of an operating budget and establishing rates, fees, and assessments following State-mandated guidelines and procedures to acquire revenues for funding operations. It is intended that the District will provide services related to water storage and distribution, wastewater collection and treatment, streets and street lighting, storm drainage, parks and recreation, fire fighting, and tsunami preparedness/evacuation. However; the provision of each of those service areas depends upon the acquisition of the necessary infrastructure to provide such services, as well as with having a funding mechanism to sustain them.

Because the District consists of a couple of distinct communities (Fairhaven/Finntown and Town of Samoa), which have varying infrastructure needs, conditions, and planned improvements, the District is proposed to have two separate zones for some of the services provided, addressing the unique features of each, with separate operating budgets, rates, fees, and assessments. It is anticipated that initially, water, wastewater, streets, street lighting and storm drainage services will be associated with separate zones. Because the entire peninsula is already served by the SPFPD, fire services can be district-wide and would be the first service to be incorporated into and provided by the new District. As the Districts' infrastructure and development evolve through time, service areas that were initially divided into the two zones may be merged.

The County has indicated a desire to transfer its three park-associated properties on the peninsula to the District. Once established, the District Board should consider the viability of assuming the existing County parks within District boundaries. The beach access areas and boat ramp/RV park serve a population that is located primarily outside of the District. The County has reported that

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current revenues derived from fees associated with the RV park (and shower facilities) exceed the operation and maintenance costs for the RV park and parking areas combined. Considering that the current county facilities are, at a minimum, self supporting, and both beach access parks are similar in size and function, the District could acquire them and provide associated services without imposing any special assessment on local property owners. Separate park and recreation assessment sub-districts may be considered for more community-associated facilities (such as, the Town of Samoa Community Parks and proposed trail systems), once the planned SPG subdivision process has been completed.

Below is a suggested, sequenced list of tasks and milestones associated with the reorganization of the SPFPD into a CSD:

- 1. Local Agency Formation Commission (LAFCo) Process
 - Application Filing and Processing
 - Review and Consideration
 - Protest Proceedings
 - Final Certification
- 2. District Formation Election
 - Formation Determination
 - Board of Directors
 - Services Funding
 - o 218 Process for Establishing Rates and Fees
 - User Fees (Water and Wastewater Services)
 - o Special Assessments (Fire, Parks, Streets and Street Lighting, Drainage)
- 3. SPFPD Reorganized to CSD
- 4. Formal Assumption of SPFPD services
- 5. Governance and Operating Procedures Established
 - By-laws
 - Ordinances
 - Policies
 - Budget
 - Rate and Fee Structure Proposed
 - User Rates
 - Special Assessments
 - Special Taxes (Fire Dept)
- 6. Fairhaven Water Distribution System Acquired from HBMWD
 - Technical, Managerial, and Financial Assessment (SWRCB)
- 7. County Parks Acquired
- 8. Infrastructure Improvements
 - Phase I SPG
 - Samoa Zone Trails
 - Samoa Fire Station Activation
- 9. Phase I SPG infrastructure turned over to CSD
- 10. Future phases of SPG improvements acquired by CSD

6.0 Financial Planning

6.1 Financial Objectives

Several objectives should be considered in the development of a financial plan and in the design of service rates and fees, for which the major objectives of this section are as follows:

- Ensure revenue sufficiency to meet the O&M and capital needs of the CSD's service area funds.
- Plan revenue stability to provide for adequate operating and capital reserves and the overall financial health of the service areas.
- Provide fairness and equity in the development of a system of user charges.
- Minimize rate impacts to reduce financial hardship on user classes and individual members of those classes.
- Maintain simplicity for ease of administration and implementation, as well as customer understanding and acceptance.

Some of these objectives are interrelated. This being the case, judgment plays a role in the final design of rate structures and rates.

6.2 Methodology-Revenue Sources

Local governmental agencies have various means of raising funds for financing operations and improvements. The three primary methods consist of taxes, fees, and benefit assessments. The following is a summary of each of those fund raising mechanisms:

- A **tax** is an involuntary charge paid by individuals, businesses, and property owners regardless of the taxpayer's relative benefit. Taxes pay for governmental services that broadly benefit the public. Examples of taxes include local sales taxes, ad-valorem property taxes, special taxes, and hotel taxes.
- A fee is a voluntary charge paid by individuals, businesses, and property owners to cover the costs of a service or facility provided directly to them. The amount of the fee cannot be more than what it costs to provide the service. A fee may be paid for a local public swim pool or for water, sewer, and garbage services (for example).
- A **benefit assessment** is an involuntary charge that property owners pay for a public improvement or service that provides a special benefit to their property. The amount of the assessment is directly related to the amount of the benefit their property receives. Benefit assessments can finance public projects like flood control, park development, street improvement, streetlights, and public landscaping.

The SPFPD was previously funded through property taxes under the Assembly Bill (AB) 8 process and by a voter-approved benefit assessment fee, which the voters passed in 1997. Eight years ago, when the last pulp mill closed, the assessed valuation of the District fell to a point where its AB 8 factor was negative. Since then, the AB 8-based tax apportionment has been zeroed out by the



County tax department. This study assumes that the reorganization of the SPFPD to a CSD will move forward through property owner approval of all of the proposed service area funding options.

Along with any acquired tax revenues, this study recommends the use of two mechanisms for acquiring revenues to finance the services provided by the District. It is proposed to impose fees and assessments as defined by California Constitution, Article XIII D.

Proposition 218 (Right to Vote on Taxes Act) significantly changed local government finance. This constitutional initiative, approved by the state's voters in November 1996, applies to each of California's nearly 7,000 cities, counties, special districts, schools, community college districts, redevelopment agencies, and regional organizations. Proposition 218 sets forth specific definitions and procedures for establishing fees and benefit assessments.

Under Proposition 218, a fee is a charge to an individual or a business for a service provided directly to the individual or business. Financing of the water and wastewater services provided by the CSD will be through a fee system.

The following steps are required for the water and wastewater fees to be charged:

- Prepare a detailed engineer's report (user fee report) for each service.
- Mail information regarding the proposed fee to every affected property owner.
- Hold a hearing at least 45 days after the mailing.
- Reject the proposed fee if written protests are presented by a majority of the affected property owners.

According to Proposition 218, a special district may finance through assessments the maintenance and operation of public systems that include, but are not limited to, drainage, flood control, and street lighting. Assessments are involuntary charges on property owners to pay for these public works when their real properties benefit from the improvements through increased property values. Assessments include special, benefit, and maintenance assessments, and special assessment taxes. Other than from the current SPFPD shared property tax and special tax, the peninsula CSD would have no additional taxing authority without negotiating other tax shared revenues with the County. Financing of streets and street lighting, parks, storm drainage, and the Fire Department will primarily be through an assessment system.

The following steps are required for the proposed assessments to be charged by the District:

- Identify each property subject to the assessment.
- Segregate out any "general benefits."
- Apportion or "spread" the special benefit.
- Prepare an engineer's report.
- Mail notice of the proposed assessment and ballot (ballots weighted according to the proportional financial obligation of property) to all affected property owners.
- Hold a hearing at least 45 days after the mailing.
- Determine whether there is a majority protest of those ballots returned.

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6.2.1 User Fees

User fee systems have evolved over time from a simple fixed rate for all users to a consumptive or metered service or supply to combinations of fixed base and flow-based for water and sewer with strength-based rates for sewer only. There are many methods for establishing a user rate system; however, state and federal funding agencies consider the flow-based system the most equitable for the users. These funding agencies typically require some type of flow-based method to provide the revenue needed to operate facilities and repay debt associated with system improvements.

This report recommends a fee system for water services, including a "base" fee to cover all fixed expenditures, along with a flow (commodity) fee. Because peninsula customers could include industrial users that produce a high-strength wastewater effluent, this report recommends a fee system for wastewater services that includes a "base" fee, flow (commodity) fee, and a strength-based fee for wastewater.

The basis for these revenue sources is a user-based system as it relates to a single-family residence, which is referred to as an equivalent dwelling unit (EDU).

Typically, when establishing sanitary sewer and water rates, water meter readings are used to gauge direct use of water and as a surrogate measure of sewage generation. Single-family, commercial, industrial, and institutional users are assessed fixed fees plus flowage charges based on water meter readings for the billing period.

The incremental basis for calculating the estimates used in the peninsula CSD financial analysis are as follows:

- A. **Water** supply, treatment, storage, and distribution costs for commercial and industrial users were based upon estimated water consumption for each user. For residential users, each single-family residential unit is counted as one EDU. Because measured water use data for individual residences on the peninsula is not available, an EDU is estimated to use 866 cubic feet (ft³) of water per month, (6,479 gallons/month [7.48 gallons = 1 ft³]). That estimate is based upon typical water use of 75 gpd/person and a household size of 2.84 persons/home (published census data for Samoa). The total number of flow-based EDUs estimated for water supply, treatment, and distribution services is approximately 110 for the Town of Samoa Zone. Some limited water use data has been acquired from HBMWD for the Fairhaven/Finntown area. Currently, there are 69 residential EDUs, 10 commercial EDUs, and 1 industrial user. The industrial user (DG Fairhaven) is estimated to use a large volume of water each month, which is an equivalent flow to 300 households. Considering a water rate that consists of a base fee (fixed costs distributed to users based upon meter size) and a commodity fee (variable costs distributed to user based upon flow use), it is estimated that there are approximately 457 water system EDUs within the proposed CSD boundaries.
- B. **Wastewater** collection, treatment, and biosolids disposal cost estimates for commercial and industrial users were based upon the flows estimated from the number of workers at the site on a daily basis and standard engineering conversion factors. For residential users, each single-family residential unit is counted as one EDU. The total number of EDUs estimated for wastewater collection, treatment, and disposal services related to the Town of Samoa Zone is considered similar to that estimated for water use; at approximately 110, this precludes high-strength users. Considering existing residential, commercial, and industrial

users, the estimated number of EDUs for the Fairhaven/Finntown zone is 81. If all current properties were served by a CSD owned and operated wastewater collection and centralized treatment system, it is estimated that the total number of EDUs on the peninsula would be approximately 191.

6.2.2 Benefit Assessments

Proposition 218 establishes a strict definition of "special benefit." For the purposes of all assessment acts, special benefit means, "a particular and distinct benefit over and above general benefits conferred on real property located in the District or the public at large. General enhancement of property value does not constitute 'special benefit." In a reversal of previous law, a local agency is prohibited by Proposition 218 from including the cost of any general benefit in the assessment apportioned to individual properties. Assessments are limited to those necessary to recover the cost of the special or particular benefit provided the specific real property

In addition, assessments levied on individual parcels are limited to the "reasonable cost of the proportional special benefit conferred on that parcel" (Proposition 218).

Previously, assessments were seldom if ever levied on public property. Proposition 218 specifically requires assessments to be levied on public parcels within an assessment district, unless the agency that owns the parcel can "demonstrate by clear and convincing evidence" that its parcel will receive no special benefit.

6.2.3 Calculations of Benefit Increments

The total cost for operating and maintaining assessment district services funded by the District will be assessed to the various parcels in proportion to the estimated equivalent benefit units (EBUs) assigned to a parcel, in relationship to the total EBUs of all the parcels in the District.

The basis for assigning and assessing benefits to District properties for the various funds that will be financed through the assessment process are described as follows:

A. **Streets and Street Lighting:** Operations and maintenance of streets and street lighting provided by the District are primarily associated with the transportation within the community. Accordingly, trip generation rates for various land use categories (as established by the Institute of Transportation Engineers [ITE]) have been used as the primary basis for the development of EBUs. Although these trip-generation rates strictly address only vehicular trips, they are also considered to approximately reflect relative trip generation for other modes of transportation (for example, pedestrian trips, bicycle trips, and so on), and are considered the best available information for these other transportation modes.

The special benefits of streets and street lighting improvements maintained and provided by the District are linked to trip generation primarily by the public safety and aesthetic enhancement enjoyed by travelers through the community. Trip generation rates provide the required nexus and basis for assigning ratios of maximum potential benefit to the various land use/zoning classifications as defined by the ITE.

One (1) EBU is equivalent to 10 trips/day, which is also representative of traffic generated by a single-family dwelling unit. It is estimated that there are 200 traffic-related EBUs in the District.

B. Fire Department: The express purpose for which the benefit assessment is levied is to establish a stable source of supplementary funds to obtain, furnish, operate, and maintain fire suppression equipment and to provide structural fire suppression, emergency response, and tsunami preparedness services in the District. Although it is recognized that the fire services provided through the CSD to the peninsula include search and rescue, first responder emergency services, and tsunami preparedness services, the current methodology for assessing special benefits to property owners on the peninsula is associated with the protection of buildings and lands from fire within the community. Accordingly, each parcel is assigned an EBU value depending on the use of that particular parcel and its development. EBUs are equal to the estimated gallons per minute (gpm) of required fire flow in 1,000-gpm increments. The fire flow requirement for a building, in accordance with California Fire Code, was used to determine the amount of fire protection required.

One (1) EBU is equivalent to 1,000 gpm of fire flow area, which is also representative of the required fire flow of a single-family dwelling unit within the District. It is estimated that there are 2,600 fire protection-related EBUs in the District.

C. **Stormwater Drainage.** Operations and maintenance of the drainage system and services provided by the District are primarily associated the amount of surface water runoff generated within the community. Accordingly, impervious area (roof area, paved parking, sidewalks, etc.) has been used as the primary basis for the development of EBUs.

One (1) EBU is as equivalent to 1,500 square feet of impervious area, which is also representative of the average size of a single-family dwelling unit within the District. It is estimated there are currently 250 drainage-related EBUs in the District.

D. **Parks:** Operations and maintenance of the community parks and services provided by the District are primarily associated with the people living and working within the community. EBU values for commercial and industrial land uses are based on the equivalence of special benefit on a land area basis between single-family residential property and commercial property. The EBU values for other types of business and industrial land uses are established by using average employee densities, because the special benefit factors described previously can be measured by the average number of people who work at commercial/industrial properties.

In order to determine employee density factors, the findings from the San Diego Association of Governments' "Traffic Generators Study" (SANDAG Study) are used, because these findings were approved by the State Legislature for use in justifying commercial and industrial school facility fees. They are considered a good representation of the average number of employees per acre of land area for commercial and industrial properties. As determined by the SANDAG Study, the average number of employees per acre for commercial property is 24. In comparison, the average number of people residing in a single-family home in the area is 2.84. The average lot size for a single-family home on the peninsula is approximately 0.115 acres, so the average number of residents per acre of residential property is 24.7 (one EBU). It is estimated there are currently 200 parks-related EBUs in the District.

6.3 Revenue Requirements

Typically, when evaluating and setting rates and fees for an agency, annual operating expenses have been well defined through years of operations along with reserve or capital improvement

programs. However, as a "start-up" district, the CSD will initially require only administrative staff to set up the District's governance process and continue operations of the fire services. The District will expand as infrastructures are acquired and funding mechanisms are established for the various services to be provided. In order to establish the new district, ongoing revenue sources will have to be placed in existence. It is anticipated that concurrent with elections to form the district, elections will be held to establish the revenues associated with each service area. Some initial financial planning will be necessary to establish the initial budget documents for each of the service areas over a projected five-year period. It will also include the preparation of appropriate user fee and/or special assessment engineering reports for each service area for board adoption, and to proceed through the associated Proposition 218 process to establish program funding. Without a district in place, these actions will have to be sponsored by the County.

An initial projection of the revenue requirements for the District over the first five years is presented in a phased sequence representing the various stages of getting organized, acquiring funding, and infrastructure for the program. The phases are described below:

Phase 1: Governance: This phase represents the establishment of the initial governance rules, policies and procedures for general operation of the District. It is anticipated that fire services shall continue as previously delivered by the current SPFPD (with increased funding levels to provide for equipment replacement and other current funding gaps), and that appropriate administrative staff will be used to assist the newly elected board in setting up the initial governance requirements. Administrative staff for the initial stage would most likely consist of part time, "in-house" staff or contracted services related to administration/management, clerk/clerical, legal, and financial planning. This phase should span from 9-18 months.

This initial phase is represented in the projected first year budget and is based upon the concept that, as a full service CSD, all areas of services that are anticipated to eventually be provided will participate in the costs of the initial set up of the associated governance rules, policies, and procedures. With the exception of fire services, no fee or assessment is projected for this first year; it is not anticipated that there will be any service delivery at this stage; and the costs associated with establishing the initial governance rules, policies, and procedures will have to be covered by an outside source or sponsor (such as, the SPG and/or other parties interested in further development of peninsula properties).

Phase 2: Service Delivery: Phase 2 would consist of establishing revenue sources and initial services for the new CSD. This phase will culminate in acquisition of appropriate infrastructure and preparation for initiating delivery of those services that are approved for funding and determined to be in a reasonable condition to be acquired by the District. Funding of services entirely through user fees and/or special assessments will be an important part of this phase for establishing service and funding levels.

It is anticipated that the services addressed during Phase 2 would include:

- Fire (expansion of existing tax/assessment base)
- Samoa Zone Water (Phase 1, SPG)
- Samoa Zone Wastewater (Phase 1, SPG)
- Samoa Zone Streets and Street Lighting (Phase 1, SPG)
- Parks and Recreation (applicable to County Park acquisition)
- Fairhaven Water Distribution



It is not anticipated that the new District will provide services associated with streets and street lighting in the Fairhaven/Finntown area, or any storm drainage services/facilities within its boundaries for the foreseeable future. The County has indicated that roads and streets in the Fairhaven/Finntown area will continue to be maintained through its program.

Staffing levels for the District during this phase will remain at a part-time basis for the administrative and planning level and with the addition of any operational requirements associated with the acquisition of the water distribution system in the Fairhaven/Finntown area and Phase 1 of the Town of Samoa Master Plan. The Fire Chief position is also transitioned from a volunteer position to a part-time paid position. This phase is expected also to be implemented over a 9-12 month period, ideally with some overlap of Phase 1. For planning purposes this phase is associated with years two and three of the projected five-year budget.

The economics and efficiencies of contract services versus "in-house" services for the provision of administrative and operational functions will continue to be addressed based upon the number and type of services delivered. During this phase, funding sources and initiation of a peninsula-wide wastewater master facility plan (which would resolve the problems associated with Fairhaven/ Finntown and address a centralized, peninsula-wide treatment and disposal system) would be appropriate. (Wastewater facility master planning may be initiated at an earlier phase dependent upon availability of technical assistance funding for planning the facility at no cost to the District.) The master plan would also consider the prospect of centralized treatment for the entire peninsula and use of the RMT II outfall for waste effluent.

Phase 3: District Expansion: This phase is represented by the continued expansion of services in the Town of Samoa Zone as the SPG master plan progresses and various additions to the infrastructure are transitioned to the District. This phase would likely include the consideration of the initiation of special assessment districts associated with zone-related streets and street lighting, parks and recreation, and the feasibility of a peninsula-wide drainage district. Recommendations for the wastewater master facility plan would be initiated during this phase.

The projected five-year budget of the "start-up" CSD represents the beginning of the districtexpansion phases, and is represented in years four and five.

Phase 4: District Stabilization: It is anticipated that this phase will occur as the properties located within the District near total "build-out." This phase would be representative of a consolidation of the two sub-zones (Samoa Zone, Fairhaven/Finntown Zone) into overall district-wide services with all residents and businesses paying commensurate rates for each service area, operating under one budget and funding mechanism. A projected budget associated with a full-service Peninsula CSD that has all infrastructure in place and in-house staffing, is presented in Appendix C, along with the five-year projections. The 20-year budget is presented in 2017 dollars.

6.3.1 Operation and Maintenance

For purposes of this report, the definition of O&M is, "The continuing activities required to keep public facilities and their components functioning in accordance with design objectives while maintaining compliance with public health and safety requirements."

More specifically for the purpose of establishing user rates, O&M requirements consist of those expenditures associated with the day-to-day operations of the source supply, treatment,

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distribution, conveyance, and storage systems. They are made up of costs related to such items as personnel, other utility uses (power, telephone), supplies, training, equipment repair, etc. O&M revenue requirements are established based on years of experience, and any unusual changes that may have been instituted in any particular year; they are considered relatively inflexible when analyzing the overall revenue requirements of a utility. As a "start-up" CSD, there is no history with which to establish an O&M budget.

6.3.2 Debt Service

As a "start-up" entity, the CSD has no existing debt service (with the exception of a retirement/ Workers Comp. funding liability of approximately \$71,500/year associated with the SPFPD). However, future improvements to all infrastructures are anticipated on various levels. As indicated previously, the water, wastewater, streets, street lighting, and drainage improvements within the Town of Samoa will be performed by the SPG in phases and transferred to the District. It is likely that necessary improvements for all other infrastructure outside of the Town of Samoa will be funded by revenues acquired through debt financing or a combination of grants and debt financing, resulting in future debt for the CSD.

6.3.3 System Replacement

According to the SWRCB "Revenue Program Guidelines," system replacement costs are represented by, "Expenditures for obtaining and installing equipment, accessories, or appurtenances which are necessary during the useful life of the public works to maintain the capacity and performance for which such works were designed and constructed."

System replacement, as defined above, is considered by that agency to be a minimal level of funding in this category. Establishing a funding level for facilities replacement is a policy decision often driven by a community's determination of user rate affordability, among other criteria. Initially, the District will consider funding equipment replacement associated with the fire department.

6.3.4 Capital Improvement Planning

The term "capital improvement" refers to new or expanded physical facilities that are of relatively large size, relatively expensive, and considered permanent with respect to usefulness to service area customers. Large-scale replacement and rehabilitation of existing facilities also falls within this category. Equipment (such as, a utility truck) is not classified as a capital improvement for the purposes of this report.

Currently, the peninsula has no comprehensive capital improvement plan. The SPG has prepared a master plan for development of infrastructure and subdividing the Town of Samoa. The SPG will finance and manage the various planned improvements and it is assumed that the District will not be required to participate financially in the site-specific projects. As the phases of the SPG master plan are completed, the improvements to associated infrastructure will be transferred to the District for use in delivery of services.



6.4 Financial Plan

The financial plan for the start-up district will progress as the District moves through the various phases of establishment and growth, as described previously. A five-year projected budget has been prepared based upon those phases of growth and estimated timeframes for each. This budget was prepared under the assumption that the District will acquire committed funds from others, to support the formation process, and that property owners of lands within the district boundary will approve requested revenue-generating fees and assessments needed to support services as they are acquired. Each budget and associated estimate of fees is based upon the assumption that the District will be managed and operated by "in-house" employees. However, the economics and efficiencies of contract services for some of the tasks should be considered by the District as services are established and progress through each phase.

6.4.1 Projected Budgets

6.4.1.1 Phase 1: Governance

Phase 1 will require the majority of costs associated with the personnel services necessary to establish the District's governance requirements. Projected costs and revenues being realized by the Fire District are expanded from previous levels, because the current program is underfunded. Fire District O&M expenses are projected at approximately \$59,000; previous obligations of the Fire District for retirement benefits and workers compensation will continue at \$72,000; and equipment replacement is projected at approximately \$83,000. Projected revenues for the Fire District include the annual property assessment, interest income and rents, and concessions, for a total of \$214,000.

Personnel services related to establishing the governance ability of the District are projected at \$95,866 (Appendix B). This phase will most likely progress by using contract services for the work. Contract services could be acquired through private consulting firms or other government agencies that have knowledge and experience with such matters and the staff capacity to perform the work (for example, Manila CSD). With the exception of fire services, no fee or assessment is projected for this first phase; it is not anticipated that there will be any service delivery at this stage; and the costs associated with establishing the initial governance rules, policies, and procedures (\$95,866) will have to be covered by an outside source or sponsor (such as, the SPG and/or other parties interested in further development of peninsula properties).

During the beginning phase of the new CSD, technical studies should be performed (by others) related to the feasibility (alternatives analyses) and costs of establishing a wastewater collection system for the Fairhaven/Finntown area and centralized wastewater treatment facilities with solids handling and effluent disposal for the entire peninsula. No funds have been indicated for this in the projected budget; as such, a study would most likely be cost prohibitive for the "start-up" district and would have to be performed through acquisition of a technical assistance grant of some type from an outside source.

6.4.1.2 Phase 2: Service Delivery

This phase is represented by the actual delivery of multiple services by the CSD. During this phase, the county parks will be acquired, the HBMWD Fairhaven/Finntown water distribution system will be acquired; and it is anticipated the first phase of the SPG Town of Samoa Master Plan will be implemented, including new wastewater treatment and effluent disposal facilities, and portions of

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the water system, which will be completed and turned over to the CSD for operations. These services will require the use of personnel for meter reading, facilities operations, some maintenance, and some user fee billing services. The majority of the infrastructure maintenance requirements is projected to be performed through contract services.

6.4.1.3 Phase 3: District Expansion

This phase is represented by the expansion of service delivery primarily associated with the acquisition of additional new water distribution and wastewater collection systems associated with the continuing phased growth anticipated in the Town of Samoa. Wastewater collection for the Fairhaven/Finntown areas also may be established, along with a peninsula-wide, centralized wastewater treatment and disposal system, dependent upon receipt of funding assistance from outside sources. It is anticipated that during this phase in the District's progression, some or all of district staffing may transition from part-time to full-time status. It is also anticipated that during this phase, the district will transition from a volunteer fire chief to a paid position.

6.4.1.4 Phase 4: District Stabilization

This phase is represented by an established district that provides all of the projected services comprehensively and district wide, no longer using the sub-zones that were defined through the variance of service provision of earlier phases. Major growth or expansion is no longer projected to occur within the confines of the peninsula, because the majority of build out has taken place in the areas available. This phase assumes all development is served by a wastewater collection system, with centralized treatment and effluent disposal provided through lease services of a portion of the RMT II ocean outfall.

6.4.2 Projected User Fees and Benefit Assessments

Projected budgets including personnel services by phase are presented in Appendix B, and for personnel, materials and services, capital expenditures and miscellaneous expenses by year are presented in Appendix C. Table 2 (on the following page) summarizes the estimated user fees and benefit assessments associated with the various phases as described above.

6.4.2.1 Affordability and Equitableness

One of the most important issues in utility pricing is affordability. Although utilities are priced extremely low compared to most other goods and services, they are considered essential. People have little choice but to use the utilities offered and pay a local monopoly provider. In addition to affordability, equity issues are part of the rate making process. Are rates fair across customer groups? Are customers paying for the cost of service? Are some groups getting price breaks on the backs of others? Although the issue of affordability is important, revenue adequacy remains the number one priority of any utility. Income effects and affordability issues must be secondary or be addressed directly through other government social programs.

A basic issue in affordability is whom should be protected and at what levels? How much income protection should be supplied through the utility rate making process? Affordability issues in the future will require careful planning. Consumers must be educated about why rates are set as they are, and customer feedback should be monitored.



Table 2 Summary of the Estimated User Fees and Benefit Assessments Peninsula CSD Formation															
	Water Di Town of Samoa	stribution Fairhaven ¹	Wast Town of Samoa	ewater Fairhaven	Streets & St Town of Samoa	reet Lighting Fairhaven		Storm Drainage ²		Parks & Recreation ³		Fire Department		Tsunami Preparedness	
	Per Month	Per Month	Per Month	Per Month	Per Month	Per Month	Per Month	Per Year	Per Month	Per Year	Per Month	Per Year	Per Month	Per Year	
Year 1	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7.90	\$94.80	\$0.07	\$0.84	
Year 2	\$35.314	\$51.50	\$44.68	\$0.00	\$13.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8.97	\$107.64	\$0.13	\$1.56	
Year 3 ⁵	\$69.76	\$56.78	\$67.41	\$0.00	\$27.22	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$9.23	\$110.76	\$0.20	\$2.40	
Year 4 ⁵	\$77.25	\$64.54	\$70.53	\$0.00	\$28.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$9.47	\$113.64	\$0.21	\$2.52	
Year 5 ⁵	\$70.14	\$66.54	\$72.55	\$0.00	\$21.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$9.53	\$114.36	\$0.22	\$2.64	
Year 206	\$5	5.14	\$5	8.76	\$1	1.81	\$1.64	\$19.68	\$7.48	\$89.76	\$9.75	\$117.00	\$0.19	\$2.28	

1. Projected water rates are equivalent to current Humboldt Bay Municipal Water District (HBMWD) rate schedule with 2% inflationary escalation.

2. No public storm drainage structure or facility exists, and there will be none provided in the near future.

3. Special use fees for the RV park and showers will meet or exceed projected expenditures during this period.

4. Rate primarily based upon the community serviced district (CSD) assuming purchase of wholesale water from HBMWD for distribution system still privately owned by the Samoa Pacific Group, LLC (SPG) and starting reserve and replacement funds.

5. Rates and assessments based projected 2% annual inflation of costs.

6. Dollar figures presented are in 2017 values (not inflated)

Assumptions for Year 20

• 90% build out of all available and developable land

• All services delivered and assessed rates or benefits district wide (no zones)

• New central wastewater treatment facilities installed and serving entire peninsula (including associated pump stations) through 50% grant and 50% debt financed project

• Wastewater effluent disposed of through long -term lease with HBHRCD for use of portion of existing ocean outfall



How is rate affordability measured? The U.S. Environmental Protection Agency (EPA) suggests that water (and sewer) rates that are 2% or less of annual median household income (AMHI) are affordable. In a survey of 1,600 utilities in five states, the EPA found that water rates ranged from 0.1% to 3.1% of MHI with an average of 0.5%. Thus by EPA standards, water supply nationwide is affordable. The estimated 2015 AMHI for the Town of Samoa is \$40,484 (http://www.usa.com/california-state.htm). Applying EPA's standard of 2%, an affordable (upper end of affordability) monthly rate for residential customers (home or property owners) would be \$67 per month for water or sewer.

It is common for communities or districts to perform comparative analyses of user fees with neighboring service providers upon addressing user fee changes. When performing any comparative analyses, it is important that the comparisons are made between service providers with similar service and demographic characteristics. One of the more sensitive comparison criteria is associated with the given condition of a service provider's infrastructure in relation to the existing or projected user fee.

7.0 Summary

The interest and planning of development for new workforce housing units on the peninsula has surfaced issues related to the adequacy of infrastructure and utilities serving the area. The supply and delivery of municipal type services (water, sewer, roads, parks, fire, and storm sewer) in the peninsula area is fragmented and inconsistent through delivery by various public agencies or private parties. In order to address the provision of adequate services, the option of annexing the Town of Samoa into the Manila Community Service District (MCSD) has been considered. In 2013, the MCSD Board of Directors rejected the request for annexation. Expansion or transition of the existing peninsula-wide fire district has been proposed and reviewed in the past for providing needed services. This study expands on the concept of transitioning the existing fire district by presenting a series of tasks needed to facilitate that transition, conceptual staffing, and financial planning.

Because funding mechanisms will not be in place, initial formation of the district will have to be achieved through acquisition of outside financial support in order to establish necessary organization and governance policies, procedures, and regulations. Once the District has been established, the District will initially provide only fire services district wide. Other municipal type services will be provided to varying areas of the district as infrastructure is determined by the Board of Directors to be of adequate capacity and condition to be acquired and funding mechanisms are established to support such services. The peninsula is currently made up of some distinct and separate communities (Town of Samoa, Fairhaven/Finntown) that vary in the level of services provided to each area, in ownership interest, and opportunities for future development; therefore, a peninsula CSD will not likely be able to provide some services district wide, initially. The district service area will have to be divided into zones for service provision and funding purposes.

It is anticipated that during the first five years of operation, the District will provide services related to the following:

- Fire, Rescue, and Tsunami Preparedness-continue existing service level (also, increase funding support to provide adequate resources to maintain service levels)
- Parks-related to acquisition of County parks on the peninsula for which special use revenues offset or exceed expenses (no local user fees or assessment of benefits are required to support these parks service)
- Water Distribution in the Fairhaven Area-related to acquisition of the system from HBMWD
- Water Distribution, Wastewater Collection and Treatment, Streets, and Street Lighting Associated with the Town of Samoa Area-related to the phased acquisition of those portions of infrastructure that have been upgraded to 100% condition by the SPG and accepted by the board

It is anticipated that the Peninsula CSD will not provide any services or charge user fees or assessments of benefit for the following services in the first five years:

- Wastewater-related to the Fairhaven/Finntown area
- Streets or Street Lighting-related to the Fairhaven/Finntown area
- Stormwater-peninsula-wide

Although the initial budgets in this report reflect the provision of services outlined above, circumstances may arise where the CSD Board may wish to pursue additional services within the first five years of operation that are not presented here. It is possible that development of the Town of Samoa area could accelerate expansion of CSD services (such as, establishing a special assessment district zone associated with localized parks or streets).

Once the District has been established and operating for several years, it is anticipated that continued expansion of residential, commercial, and industrial development will lead to consolidation of zones to a point when the District will have funding and budgets in which all services provided are uniform, district wide.

8.0 References

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- World Media Group, LLC. (2017). USA.com website, accessed at <u>http://www.usa.com/california-state.htm</u>



Fairhaven Zone, Water System Inventory



Pipe Diameter (Inches)	Pipe Length (Feet)	Pipe Material	Approximate Age	Location
2	231.1	PVC	44	Bendixsen St.
2 in. Diameter Total	231.1			
4	349.7	PVC	44	Bendixsen St.
4	773.4	PVC	44	Broadway St.
4	168.7	PVC	44	Duprey St.
4	847.8	PVC	44	Lincoln Ave.
4	1,644.5	PVC	44	Lindstrom Ave.
4	60.6	PVC	44	Ricks Ave.
4 in. Diameter Total	3,844.7			
6	1,018.5	PVC	44	Bay St.
6	1,337.7	PVC	44	Fay St.
6	779.9	AC	44	Lincoln Ave.
6	588.6	AC	44	Park St.
6	272.8	PVC	44	Park St.
6	4,919.9	PVC	44	New Navy Base Rd.
6 in. Diameter Total	8,917.4			
10	1,243.6	PVC	44	Bay St.
10 in. Diameter Total	1,243.6			
10	() (2	Park St.
12	63.6	PVC	3	
12	282.1	PVC	44	Duprey St.
12	2,339.6	PVC	3	Lindstrom Ave.
12	1,358.8	PVC	44	New Navy Base Rd.
12 in. Diameter Total	4,044.1			
Grand Total	19 200 0			
Granu Total	18,280.9			

Fairhaven Distribution Pipeline Diameters & Lengths

Fairhaven Distribution Water Distribution Appurtenances

Meters off 2" line	same side of street	1
Meters off 4" line	same side of street	21
Meters off 4" line	opposite side of street	22
Meters off 6" line	same side of street	13
Meters off 6" line	opposite side of street	14
2" meter off 4" line	same side of street	1
2" meter off 6" line	opposite side of street	1
		73
Isolation Valves		
4" gate		8
6" Butterfly		10
12" butterfly		2
		20

Personal Services Related to Establishing CSD Governance Ability

B

SAMOA PENINSULA PERSONELL SERVICES - PHASE 1 YEAR 1

Sam																		
oun	oa Peninsula CSD																	
Personal Se	rvices Cost Break	kdown								W	AGE DISTRIBUTION	N PER SERVICE ARI	EA.					
		Benefits				Water Distribution			Wastewater			Streets & Street Lighting						
Postion/Title	Salary	38%	Total		Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Waste	Town of Samoa	Fairhaven	Total Streets	Storm	Parks & Recreation	Fire Dept.	Tsunami Evacuation	Total All Services
District Manager (1/2 time)	\$37,500	\$14,250	\$51,750		20%	20%	40%	20%	20%	40%	5%		5%	5%	5%	4%	1%	100%
lerk (1/2 time)	\$18,200	\$6,916	\$25,116		20%	20%	40%	20%	20%	40%	5%		5%	5%	5%	4%	1%	100%
ire Chief (Volunteer)					5%	5%	10%			0%			0%			88%	2%	100%
	Total waş	ges & Benefits	\$76,866			·			·									
		Legal Council	\$5,000		20%	20%	40%	20%	20%	40%	5%		5%	5%	5%	4%	1%	100%
	Auditor ((Annual Audit)	\$5,000		20%	20%	40%	20%	20%	40%	5%		5%	5%	5%	4%	1%	100%
		Board Stipend	\$6,000		20%	20%	40%	20%	20%	40%	5%		5%	5%	5%	4%	1%	100%
	CPA	A/Bookkeeping	\$1,000		20%	20%	40%	20%	20%	40%	5%		5%	5%	5%	4%	1%	100%
En	gineering/Operati	ons Consultant	\$2,000		20%	20%	40%	20%	20%	40%	5%		5%	9%	5%		1%	100%
			\$19,000															
			\$19,000 \$95,866		Watar Dista	ibution		Wastan	ustar		Streate & Str	eet Lighting	`					
					Water Distr Town of Samoa		Total Water	Waster Town of Samoa		Total Waste	Streets & Stre Town of Samoa		Total Streets	Storm	Parts & Reception	Fire Dent	Teunami Evacuation	Total All Service
			\$95,866	Manager	Town of Samoa	Fairhaven	Total Water \$20,700	Town of Samoa	Fairhaven	Total Waste \$20,700	Town of Samoa	Fairhaven	Total Streets	Storm \$2 588	Parks & Recreation	Fire Dept. \$2 070	Tsunami Evacuation	
			\$95,866	Manager	Town of Samoa \$10,350	Fairhaven \$10,350	\$20,700	Town of Samoa \$10,350	Fairhaven \$10,350	\$20,700	Town of Samoa \$2,588		\$2,588	\$2,588	\$2,588	\$2,070	\$518	\$51,
			\$95,866 District	Clerk	Town of Samoa	Fairhaven \$10,350 \$5,023		Town of Samoa \$10,350 \$5,023	Fairhaven \$10,350 \$5,023	\$20,700 \$10,046	Town of Samoa \$2,588 \$1,256	Fairhaven \$0 \$0	\$2,588 \$1,256	\$2,588 \$1,256	\$2,588 \$1,256	\$2,070 \$1,005	\$518 \$251	\$51,
			\$95,866 District		Town of Samoa \$10,350	Fairhaven \$10,350	\$20,700 \$10,046	Town of Samoa \$10,350 \$5,023 \$0	Fairhaven \$10,350	\$20,700	Town of Samoa \$2,588 \$1,256 \$0	Fairhaven \$0	\$2,588	\$2,588	\$2,588	\$2,070	\$518 \$251 \$0	\$51, \$25,
			\$95,866 District	Clerk	Town of Samoa \$10,350 \$5,023 \$0	Fairhaven \$10,350 \$5,023 \$0	\$20,700 \$10,046 \$0	Town of Samoa \$10,350 \$5,023 \$0	Fairhaven \$10,350 \$5,023 \$0	\$20,700 \$10,046 \$0	Town of Samoa \$2,588 \$1,256 \$0	Fairhaven \$0 \$0 \$0	\$2,588 \$1,256 \$0	\$2,588 \$1,256 \$0	\$2,588 \$1,256 \$0	\$2,070 \$1,005 \$0	\$518 \$251 \$0 \$769	\$51 \$25 \$76
			\$95,866 District	Clerk Fire Chief gal Council	Town of Samoa \$10,350 \$5,023 \$0 \$15,373	Fairhaven \$10,350 \$5,023 \$0 \$15,373	\$20,700 \$10,046 \$0 \$30,746	Town of Samoa \$10,350 \$5,023 \$0 \$15,373	Fairhaven \$10,350 \$5,023 \$0 \$15,373	\$20,700 \$10,046 \$0 \$30,746	Town of Samoa \$2,588 \$1,256 \$0 \$3,844	Fairhaven \$0 \$0 \$0 \$0 \$0	\$2,588 \$1,256 \$0 \$3,844	\$2,588 \$1,256 \$0 \$3,844	\$2,588 \$1,256 \$0 \$3,844	\$2,070 \$1,005 \$0 \$3,075	\$518 \$251 \$0 \$769 \$50	\$51 \$25 \$76 \$5
			\$95,866 District Leg Auditor (Anr	Clerk Fire Chief gal Council	Town of Samoa \$10,350 \$5,023 \$0 \$15,373 \$1,000	Fairhaven \$10,350 \$5,023 \$0 \$15,373 \$1,000	\$20,700 \$10,046 \$0 \$30,746 \$2,000	Town of Samoa \$10,350 \$5,023 \$0 \$15,373 \$1,000	Fairhaven \$10,350 \$5,023 \$0 \$15,373 \$1,000	\$20,700 \$10,046 \$0 \$30,746 \$2,000	Town of Samoa \$2,588 \$1,256 \$0 \$3,844 \$250 \$250	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$2,588 \$1,256 \$0 \$3,844 \$250	\$2,588 \$1,256 \$0 \$3,844 \$250	\$2,588 \$1,256 \$0 \$3,844 \$250	\$2,070 \$1,005 \$0 \$3,075 \$200	\$518 \$251 \$0 \$769 \$50 \$50	\$51, \$25, \$76, \$55, \$5,
			\$95,866 District Leg Auditor (Anr Boa	Clerk Fire Chief gal Council gal Audit)	Town of Samoa \$10,350 \$5,023 \$0 \$15,373 \$1,000 \$1,000	Fairhaven \$10,350 \$5,023 \$0 \$15,373 \$1,000 \$1,000	\$20,700 \$10,046 \$0 \$30,746 \$2,000 \$2,000	Town of Samoa \$10,350 \$5,023 \$0 \$15,373 \$1,000 \$1,000	Fairhaven \$10,350 \$5,023 \$0 \$15,373 \$1,000 \$1,000	\$20,700 \$10,046 \$0 \$30,746 \$2,000 \$2,000	Town of Samoa \$2,588 \$1,256 \$0 \$3,844 \$250 \$250	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$2,588 \$1,256 \$0 \$3,844 \$250 \$250	\$2,588 \$1,256 \$0 \$3,844 \$250 \$250	\$2,588 \$1,256 \$0 \$3,844 \$250 \$250	\$2,070 \$1,005 \$0 \$3,075 \$200 \$200	\$518 \$251 \$0 \$769 \$50 \$50 \$50 \$60	\$51 \$25 \$76 \$55 \$55 \$55 \$6
		Engineering	\$95,866 District Leg Auditor (Anr Boa CPA/Bo	Clerk Fire Chief (al Council (ual Audit) rd Stipend okkeeping	Town of Samoa \$10,350 \$5,023 \$0 \$15,373 \$1,000 \$1,000 \$1,200	Fairhaven \$10,350 \$5,023 \$0 \$15,373 \$1,000 \$1,000 \$1,200	\$20,700 \$10,046 \$0 \$30,746 \$2,000 \$2,000 \$2,400	Town of Samoa \$10,350 \$5,023 \$0 \$15,373 \$1,000 \$1,000 \$1,200	Fairhaven \$10,350 \$5,023 \$0 \$15,373 \$1,000 \$1,000 \$1,200	\$20,700 \$10,046 \$0 \$30,746 \$2,000 \$2,000 \$2,400	Town of Samoa \$2,588 \$1,256 \$0 \$3,844 \$250 \$250 \$250 \$300 \$50	Fairhaven 50 50 50 50 50 50 50 50 50 50	\$2,588 \$1,256 \$0 \$3,844 \$250 \$250 \$300	\$2,588 \$1,256 \$0 \$3,844 \$250 \$250 \$250 \$300	\$2,588 \$1,256 \$0 \$3,844 \$250 \$250 \$300	\$2,070 \$1,005 \$0 \$3,075 \$200 \$200 \$240	\$518 \$251 \$0 \$769 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50	\$5,0 \$5,0 \$6,0 \$1,0

Annual Debt Service Distribution

TOTAL ALL \$95,868

SAMOA PENINSULA PERSONELL SERVICES - PHASE 2 YEAR 2

									LAK 2									
	a Peninsula CSD																	
Personal Ser	vices Cost Brea	kdown								w	AGE DISTRIBUTION	N PER SERVICE ARI	A					
		Benefits				Water Distribution			Wastewater			Streets & Street Lighting						
Postion/Title	Salary	38%	Total		Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Waste	Town of Samoa	Fairhaven	Total Streets	Storm	Parks & Recreation	Fire Dept.	Tsunami Evacuation	Total All Services
District Manager (1/2 time)	\$38,250	\$14,535	\$52,785		5%	25%	30%	25%		25%	5%		5%		5%	33%	2%	100%
Clerk (1/2 time)	\$18,564	\$7,054	\$25,618		5%	25%	30%	25%		25%	5%		5%		5%	33%	2%	100%
Fire Chief (Volunteer)					5%	5%	10%	0%		0%	5%		5%			80%	5%	100%
Unility Operations/Lead (1/2 time) \$23,500	\$8,930	\$32,430		0%	35%	35%	25%		25%	5%		5%		20%	13%	2%	100%
Utility Worker (1/2 time)	\$17,000	\$6,460	\$23,460		0%	35%	35%	25%		25%	5%		5%		20%	13%	2%	100%
	Total wa	ges & Benefits																
		Legal Council			7%	30%	37%	25%		25%	7%		7%		10%	20%	1%	100%
	Auditor	(Annual Audit)	\$7,000		7%	30%	37%	25%		25%	7%		7%		10%	20%	1%	100%
		Board Stipend			7%	30%	37%	25%		25%	7%		7%		10%	20%	1%	100%
	CP.	A/Bookkeeping	\$2,000		7%	30%	37%	25%		25%	7%		7%		10%	20%	1%	100%
Eng	ineering/Operat	ions Consultant	\$6,000		5%	41%	46%	40%		40%	5%		5%		8%		1%	100%
			\$26,000 \$160,293		Water Dis	t de star		Wastew		1	Streets & Str							
					Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Waste	Town of Samoa	Fairhaven	Total Streets	Storm	Desta de Desearche e	Par Dari	T	Total All Services
			D:				10tai water \$15.835				10wn or Samoa \$2,639	Fairnaven \$0	\$2,639	Storm	Parks & Recreation 0 \$2.639	Fire Dept.	Tsunami Evacuation \$1.056	
		-	Distric	t Manage Clerk		\$13,196 \$6,405	\$15,835	\$13,196 \$6,405	\$0 \$0	,		\$0	\$2,639	4	0 \$2,639	\$17,419 \$8,454		
				Fire Chie		\$6,403	\$7,080		\$0			\$0	\$1,281	4	0 \$1,281	36,434		
		Unility On	erations/Lead		1	\$11.351	\$11.351	\$8,108	\$0 \$0			\$0 \$0	\$1.622		0 \$6,486	\$4,216	++	
			Utility Worker) \$0	\$8,211	\$8,211	\$5,865	\$0	40/200	\$1,022	\$0	\$1,173	4	0 \$4.692	\$3,050		
			cully worke	(1/ 2 unic	\$3,920	\$39,163	\$43,083	\$33,574	\$0		\$6,715		\$6,715		0 \$15,098	\$33,139		
			Lej	gal Counci	1 \$350	\$1,500	\$1,850	\$1,250	\$0	\$1,250	\$350	\$0	\$350	ç	0 \$500	\$1,000	\$50	\$5,00
			Auditor (Ann	nual Audit) \$490	\$2,100	\$2,590	\$1,750	\$0	\$1,750	\$490	\$0	\$490	9	0 \$700	\$1,400	\$70	\$7,00
			Boa	ard Stipenc	\$420	\$1,800	\$2,220	\$1,500	\$0	\$1,500	\$420	\$0	\$420	ş	0 \$600	\$1,200	\$60	\$6,00
			CPA/Bo	ookkeeping	s \$140	\$600	\$740	\$500	\$0	\$500	\$140	\$0	\$140	9	0 \$200	\$400	\$20	\$2,00
		T	g/Operations	Concultan	t \$300	\$2,460	\$2,760	\$2,400	\$0	\$2,400	\$300	\$0	\$300	4	0 \$480	\$0	\$60	\$6,00
		Engineerin	g/Operations	consultan	\$000	\$2,400	φ2,100	\$2,400	50	\$2,400	\$300	<i>4</i> 0	\$500	4	φ100	φυ	\$00	\$0,00

Annual Debt Service Distribution

TOTAL ALL \$160,295

SAMOA PENINSULA PERSONELL SERVICES - PHASE 3 YEAR 3

Samoa	Peninsula CSD																
Personal Servi	ices Cost Breal	kdown							w	AGE DISTRIBUTION	PER SERVICE AR	EA					
		Benefits			Water Distribution			Wastewater		s	treets & Street Lighting						
Postion/Title	Salary	38%	Total	Town of 5	noa Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Waste	Town of Samoa	Fairhaven	Total Streets	Storm	Parks & Recreation	Fire Dept.	Tsunami Evacuation	Total All Services
District Manager (1/2 time)	\$39,015	\$14,826	\$53,841	20%	30%	50%	20%		20%	10%	0%	10%	0%	8%	10%	2%	100%
Clerk (1/2 time)	\$18,935	\$7,195	\$26,130	20%	30%	50%	20%		20%	10%	0%	10%	0%	8%	10%	2%	100%
Fire Chief (1/2 time)	\$34,000	\$12,920	\$46,920	5%	5%	10%	0%		0%	10%	0%	10%			75%	5%	100%
Unility Operations/Lead (1/2 time)	\$23,970	\$9,109	\$33,079	20%	30%	50%	20%		20%	10%	0%	10%	0%	17%	2%	1%	100%
Jtility Worker (1/2 time)	\$17,340	\$6,589	\$23,929	20%	30%	50%	20%		20%	10%	0%	10%	0%	17%	2%	1%	100%
Utility Worker (1/2 time)	\$17,340	\$6,589	\$23,929	20%	30%	50%	20%		20%	10%	0%	10%	0%	17%	2%	1%	100%
	Total waş	zes & Benefits	\$207,828		÷												
		Legal Council	\$6,000	15%	15%	30%	25%		25%	10%		10%		14%	20%	1%	100%
		(Annual Audit)	\$9,000	15%	15%	30%	25%		25%	10%		10%		14%	20%	1%	100%
		Board Stipend	\$6,000	15%	15%	30%	25%		25%	10%		10%		14%	20%	1%	100%
		/Bookkeeping	\$3,000	15%	15%	30%	25%		25%	10%		10%		14%	20%	1%	100%
E	neering/Operati	/ 10	,		20%									24%	2070	1%	100%
Engin	ieering/Operation	ons Consultant	\$6,000 \$30,000	20%	20%	40%	25%		25%	10%		10%		24%		1%	100%
Engin	ieering/Operati	ons Consultant	,			40%		estar	25%		at Lighting	10%		24%		1%	100%
Engin	leering/Operation	ons Consultant	\$30,000		ater Distribution		Wastew			Streets & Stree	0 0		Storm		Fire Dent		
Engin	itering/Operation	ons Consultant	\$30,000 \$237,828	Town of S	ater Distribution noa Fairhaven	Total Water	Wastew Town of Samoa	Fairhaven	Total Waste	Streets & Stree Town of Samoa	Fairhaven	Total Streets	Storm \$0	Parks & Recreation	Fire Dept. \$5 384	Tsunami Evacuation	Total All Service
Engin	itering/Operation	ons Consultant	\$30,000 \$237,828	Town of S Manager	ater Distribution noa Fairhaven 0,768 \$16,15	Total Water \$26,920	Wastew Town of Samoa) \$10,768		Total Waste \$10,768	Streets & Stree Town of Samoa \$5,384	Fairhaven \$0	Total Streets \$5,384	\$0	Parks & Recreation \$4,307	\$5,384	Tsunami Evacuation \$1,077	Total All Service: \$53,8
Engin	iteering/Operation		\$30,000 \$237,828 District	Town of S Manager S Clerk	ater Distribution noa Fairhaven	Total Water \$26,920 \$13,063	Wastew Town of Samoa 0 \$10,768 5 \$5,226	Fairhaven \$0	Total Waste	Streets & Stree Town of Samoa	Fairhaven	Total Streets		Parks & Recreation \$4,307 \$2,090		Tsunami Evacuation \$1,077 \$523	Total All Service \$53,6 \$26,7
Engin	iteering/Operation		\$30,000 \$237,828 District	Town of 5 Manager 5 Clerk Fire Chief	ater Distribution moa Fairhaven 0,768 \$16,15 5,226 \$7,83	Total Water \$26,920 \$13,069 \$4,692	Wastew Town of Samoa 0 \$10,768 5 \$5,226 2 \$0	Fairhaven \$0 \$0	Total Waste \$10,768 \$5,226	Streets & Stree Town of Samoa \$5,384 \$2,613	Fairhaven \$0 \$0	Total Streets \$5,384 \$2,613	\$0 \$0	Parks & Recreation \$4,307 \$2,090 \$0	\$5,384 \$2,613	Tsunami Evacuation \$1,077 \$523 \$2,346	Total All Service \$53,8 \$26,1 \$46,5
Engin	icering/Operation		\$30,000 \$237,828 District Juility Operati	Town of 5 Manager S Clerk ?ire Chief ons/Lead	ater Distribution moa Fairhaven 0,768 \$16,15 5,226 \$7,83 2,346 \$2,34	Total Water \$26,920 \$13,069 \$4,692	Waster Town of Samoa \$10,768 \$5<\$5,226	Fairhaven \$0 \$0 \$0	Total Waste \$10,768 \$5,226 \$0	Streets & Stree Town of Samoa \$5,384 \$2,613 \$4,692	Fairhaven \$0 \$0 \$0	Total Streets \$5,384 \$2,613 \$4,692	\$0 \$0 \$0	Parks & Recreation \$4,307 \$2,090 \$0 \$5,623	\$5,384 \$2,613 \$35,190	Tsunami Evacuation \$1,077 \$523 \$2,346 \$331	Total All Services \$53,8 \$26,1 \$46,5 \$33,0
Engin	teening/Operation	ī	\$30,000 \$237,828 District Juility Operati	Town of S Manager S Clerk 'ire Chief ons/Lead ty Worker	ater Distribution noa Fairhaven 0,768 \$16,15 5,226 \$7,83 2,346 \$2,34 6,616 \$9,92	Total Water \$26,92 \$13,06 \$4,69 \$16,54 \$11,96	Wastew Town of Samoa) \$10,768 5 \$5,226 2 \$0) \$6,616 5 \$4,786	Fairhaven \$0 \$0 \$0 \$0	Total Waste \$10,768 \$5,226 \$0 \$6,616	Streets & Street Town of Samoa \$5,384 \$2,613 \$4,692 \$3,308	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0	Total Streets \$5,384 \$2,613 \$4,692 \$3,308 \$2,393	\$0 \$0 \$0 \$0	Parks & Recreation \$4,307 \$2,090 \$0 \$5,623 \$4,068	\$5,384 \$2,613 \$35,190 \$662	Tsunami Evacuation \$1,077 \$523 \$2,346 \$331 \$239	Total All Service: \$53, \$26,1 \$46,5 \$33,(\$23,5
Engin	æenng/Operati	ī	\$30,000 \$237,828 District Julity Operati Utility	Town of 5 Clerk Sire Chief ons/Lead y Worker (1/2 time)	ater Distribution moa Fairhaven 0,768 \$16,15 5,226 \$7,83 2,346 \$2,34 6,616 \$9,92 4,786 \$7,17	Total Water \$26,921 \$13,06 \$4,69 \$16,54 \$11,96 \$11,96	Waster Town of Samoa 1 \$10,768 \$5 \$5,226 \$0 \$6,616 \$5 \$4,786	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0	Total Waste \$10,768 \$5,226 \$0 \$6,616 \$4,786	Streets & Street Town of Samoa \$5,384 \$2,613 \$4,692 \$3,308 \$2,393	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Streets \$5,384 \$2,613 \$4,692 \$3,308 \$2,393	\$0 \$0 \$0 \$0 \$0 \$0	Parks & Recreation \$4,307 \$2,090 \$5,623 \$4,068 \$4,068	\$5,384 \$2,613 \$35,190 \$662 \$479	Tsunami Evacuation \$1,077 \$523 \$2,346 \$331 \$239 \$239	Total All Service \$53,4 \$26,5 \$46,9 \$33,4 \$23,9 \$23,9
Engin	eering/Operati	ī	\$30,000 \$237,828 District Julity Operati Utili Utility Worker	Town of 5 Clerk Sire Chief ons/Lead y Worker (1/2 time)	ater Distribution moa Fairhaven 7,768 \$16,15 5,226 \$7,83 2,346 \$2,34 6,616 \$9,92 4,786 \$7,17	Total Water \$26,921 \$13,06 \$4,69 \$16,54 \$11,96 \$11,96 \$85,14	Wastern Town of Samoa 0 \$10,768 5 \$5,226 2 \$0 0 \$6,616 5 \$4,786 5 \$4,786 7 \$32,182	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Waste \$10,768 \$5,226 \$0 \$6,616 \$4,786 \$4,786	Streets & Street Town of Samoa \$5,384 \$2,613 \$4,692 \$3,308 \$2,393 \$2,393	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Streets \$5,384 \$2,613 \$4,692 \$3,308 \$2,393 \$2,393 \$2,393 \$2,0783	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Parks & Recreation \$4,307 \$2,090 \$0 \$5,623 \$4,068 \$4,068 \$20,156	\$5,384 \$2,613 \$35,190 \$662 \$479 \$479	Tsunami Evacuation \$1,077 \$523 \$2,346 \$331 \$239 \$239 \$4,755	Total All Service \$53,/ \$26, \$46, \$33, \$23, \$23, \$23, \$207,
Engin	ierniy/Oprati		\$30,000 \$237,828 District Julity Operati Utili Utility Worker	Town of 5 Clerk Clerk Fire Chief ons/Lead ty Worker (1/2 time) al Council	ater Distribution moa Fairhaven 0,768 \$16,15 5,226 \$7,83 2,346 \$2,34 6,616 \$9,92 4,786 \$7,17 4,528 \$50,61	Total Water \$26,92 \$13,06 \$4,69 \$16,54 \$11,96 \$11,96 \$11,96 \$11,96 \$11,96 \$11,96 \$11,96 \$11,96	Wastew Town of Samoa) \$10,768 \$5 \$5,226 2 \$0 > \$6,616 \$4,786 \$4,786 \$4,786 \$4,786 \$1,500 \$1,500	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Waste \$10,768 \$5,226 \$0 \$6,616 \$4,786 \$4,786 \$4,786 \$32,182	Streets & Street Town of Samoa \$5,384 \$2,613 \$4,692 \$3,308 \$2,393 \$2,0783	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Streets \$5,384 \$2,613 \$4,692 \$3,308 \$2,393 \$2,393 \$2,393 \$2,0783	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Parks & Recreation \$4,307 \$2,090 \$0 \$5,623 \$4,068 \$4,068 \$40,68 \$20,156 \$840	\$5,384 \$2,613 \$35,190 \$662 \$479 \$4479 \$44,807	Tsunami Evacuation \$1,077 \$523 \$2,346 \$331 \$2299 \$229 \$229 \$4,755 \$60	Total All Service \$53,4 \$26, \$33,4 \$33,4 \$23,5 \$23,5 \$207,4 \$207,4 \$207,4 \$207,4 \$207,4 \$207,4 \$207,4 \$207,4 \$207,4 \$207,4 \$207,4 \$207,4 \$207,4 \$207,4 \$207,4 \$20,5 \$20,
Engin	ieenny/Operati		\$30,000 \$237,828 District Julity Operati Utility Utility Worker Leg Auditor (Ann	Town of 5 Clerk Clerk Fire Chief ons/Lead ty Worker (1/2 time) al Council	ater Distribution moa Fairhaven .768 \$16,15 5,226 \$7,83 .346 \$2,24 .6.16 \$9,92 .786 \$7,17 .4,786 \$7,17 .4,786 \$7,17 .4,528 \$50,61 \$900 \$900	Total Water \$26,92 \$13,06 \$14,69 \$11,96 \$11,96 \$11,96 \$11,96 \$11,96 \$11,90 \$2,700	Wastew Town of Samoa 1 \$10,768 5 \$5,226 2 \$0 1 \$56,616 5 \$4,786 5 \$4,786 7 \$32,182 0 \$1,500 9 \$2,250	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Waste \$10,768 \$5,226 \$00 \$6,616 \$4,786 \$4,786 \$32,182 \$1,500	Streets & Street Town of Samoa \$5,384 \$2,613 \$4,692 \$3,308 \$2,393 \$2,393 \$2,0783 \$600	Fairbaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Streets \$5,384 \$2,613 \$4,692 \$3,308 \$2,393 \$2,393 \$2,393 \$2,393 \$2,393 \$2,393 \$2,0,783 \$600	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Parks & Recreation \$4,307 \$2,090 \$00 \$5,623 \$4,068 \$4,068 \$20,156 \$40,68 \$20,156 \$41,068 \$20,156 \$41,068 \$20,156 \$41,068 \$20,156 \$41,078 \$42,070 \$42,070 \$42,070 \$42,070 \$42,070 \$42,070 \$42,070 \$42,070 \$42,070 \$42,070 \$42,070 \$40,070 \$4	\$5,384 \$2,613 \$35,190 \$662 \$479 \$44,807 \$1,200	Tsunami Evacuation \$1,077 \$523 \$2,346 \$3331 \$239 \$239 \$4,755 \$4,755 \$60 \$60	Total All Service \$53, \$26, \$46, \$33, \$23, \$23, \$23, \$207, \$207, \$6, \$6, \$9,
Engin	ærny/Oprati		\$30,000 \$237,828 District Julity Operati Utility Utility Worker Leg Auditor (Ann	Town of 5 Clerk Tire Chief Ons/Lead Yworker (1/2 time) al Council ual Audit) of Stipend	ater Distribution moa Fairhaven 0.768 \$16,15 5,226 \$7,83 3,246 \$2,34 5,616 \$9,92 4,786 \$7,17 4,528 \$50,61 \$900 \$900 3,350 \$1,35	Total Water \$26,92 \$13,06 \$4,69 \$16,54 \$11,96 \$11,96 \$11,96 \$11,96 \$15,14 \$1,800 \$2,700 \$1,800	Wastern Town of Samoa \$10,768 \$5,226 \$0 \$6,615 \$4,786 \$4,786 \$32,182 \$1,500 \$2,250 \$1,500	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Waste \$10,768 \$5,226 \$0 \$6,616 \$4,786 \$4,786 \$32,182 \$1,500 \$2,250	Streets & Street Town of Samoa \$53,344 \$2,613 \$4,692 \$3,308 \$2,293 \$20,783 \$600 \$900	Fairhaven \$0	Total Streets \$5,384 \$2,613 \$4,602 \$3,308 \$2,393 \$2,393 \$22,973 \$20,783 \$600 \$900	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Parks & Recreation \$4,307 \$2,090 \$00 \$5,623 \$4,068 \$4,068 \$20,156 \$40,68 \$20,156 \$41,068 \$20,156 \$41,068 \$20,156 \$41,068 \$20,156 \$41,078 \$42,070 \$42,070 \$42,070 \$42,070 \$42,070 \$42,070 \$42,070 \$42,070 \$42,070 \$42,070 \$42,070 \$40,070 \$4	\$5,384 \$2,613 \$35,190 \$662 \$479 \$44,807 \$1,200 \$1,800	Tsunami Evacuation \$1.077 \$523 \$2,346 \$331 \$239 \$4,755 \$60 \$900 \$600	Total All Services \$53,8 \$26,1 \$46,9 \$33,0 \$23,9 \$207,8 \$2
Engin	ærny, Oprai		\$30,000 \$237,828 District Julity Operati Utility Worker Leg Auditor (Ann Boa	Town of 5 Clerk Clerk 'ire Chief ons/Lead y Worker (1/2 time) al Council ual Audit) rd Stipend okkeeping	ater Distribution moa Fairhaven 7.768 \$16,15 5.226 \$7,83 2.346 \$2,34 \$6,616 \$9,92 4.786 \$7,17 4.786 \$7,17 4.786 \$50,61 \$900 \$900 \$1,350 \$1,355	Total Water \$26,92 \$13,061 \$4,691 \$11,966 \$11,966 \$11,966 \$11,966 \$11,960 \$1,800 \$2,700 \$1,800 \$3,0000 \$3,0000\$3,000\$3,0000\$3,0000\$3,00	Wastew Town of Samoa \$\$10,768 \$\$5,226 \$\$0 \$\$6,616 \$\$4,786 \$\$4,786 \$\$1,500 \$\$2,250 \$\$1,500 \$\$1,500 \$\$2,250 \$\$1,500 \$\$2,250 \$\$1,500	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Waste \$10,768 \$5,226 \$0 \$6,616 \$4,786 \$4,786 \$32,182 \$1,500 \$2,250 \$1,500	Streets & Street Town of Samoa \$5,584 \$2,613 \$4,692 \$3,308 \$2,393 \$2,393 \$20,783 \$600	Fairhaven \$0	Total Streets \$5,384 \$2,613 \$4,692 \$3,308 \$2,393 \$2,393 \$20,783 \$600 \$900 \$600	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Parks & Recreation \$4,307 \$2,090 \$0 \$5,623 \$4,068 \$4,068 \$20,156 \$840 \$1,260 \$840 \$840 \$840 \$840	\$5,384 \$2,613 \$35,190 \$662 \$479 \$44,807 \$1,200 \$1,800 \$1,200	Tsunami Fvacuation \$1,077 \$523 \$2,246 \$331 \$229 \$4,755 \$60 \$900 \$600	Total All Services \$53,8 \$46,5 \$33,0 \$23,5 \$23,5 \$23,5 \$207,8 \$5,0 \$5,0 \$9,0 \$6,0

Annual Debt Service Distribution

TOTAL ALL \$237,830

SAMOA PENINSULA PERSONELL SERVICES - PHASE 3 YEAR 4

Samoa	Peninsula CSD																	
Personal Servi	ices Cost Breal	kdown								w	AGE DISTRIBUTION	V PER SERVICE ARE	A					
		Benefits				Water Distribution			Wastewater			Streets & Street Lighting						
Postion/Title	Salary	38%	Total		Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Waste	Town of Samoa	Fairhaven	Total Streets	Storm	Parks & Recreation	Fire Dept.	Tsunami Evacuation	Total All Service
District Manager (1/2 time)	\$39,795	\$15,122	\$54,917		20%	30%	50%	20%		20%	10%	0%	10%	0%	8%	10%	2%	100%
lerk (1/2 time)	\$19,314	\$7,339	\$26,653		20%	30%	50%	20%		20%	10%	0%	10%	0%	8%	10%	2%	100%
ire Chief (1/2 time)	\$34,680	\$13,178	\$47,858		5%	5%	10%	0%		0%	10%	0%	10%			75%	5%	100%
nility Operations/Lead (1/2 time)	\$24,449	\$9,291	\$33,740		20%	30%	50%	20%		20%	10%	0%	10%	0%	17%	2%	1%	100%
Jtility Worker (1/2 time)	\$17,687	\$6,721	\$24,408		20%	30%	50%	20%		20%	10%	0%	10%	0%	17%	2%	1%	100%
Jtility Worker (1/2 time)	\$17,687	\$6,721	\$24,408		20%	30%	50%	20%		20%	10%	0%	10%	0%	17%	2%	1%	100%
		zes & Benefits																r
		Legal Council			15%	15%	30%	25%		25%	10%		10%		14%	20%	1%	100%
		(Annual Audit)			15%	15%	30%	25%		25%	10%		10%		14%	20%	1%	100%
		Board Stipend			15%	15%	30%	25%		25%	10%		10%		14%	20%	1%	100%
		A/Bookkeeping	\$3,060		15%	15%	30%	25%		25%	10%		10%		14%	20%	1%	100%
Engin	eering/Operati	ons Consultant	\$6,120		20%	20%				25%								
					2076	20 /6	40%	25%		23 /6	10%		10%		24%		1%	100%
0			\$30,600 \$242,584		· · · · · ·		40%	I		2376	I		10%		24%		1%	100%
8			\$30,600		Water Dis	tribution		Wastew			Streets & Str	0 0						
8			\$30,600 \$242,584		Water Dis Town of Samoa	tribution Fairhaven	Total Water	Wastew Town of Samoa	Fairhaven	Total Waste	Streets & Str Town of Samoa	Fairhaven	Total Streets	Storm	Parks & Recreation	Fire Dept.	Tsunami Evacuation	Total All Servic
0			\$30,600 \$242,584	Manager	Water Dis Town of Samoa \$10,983	tribution Fairhaven \$16,475	Total Water \$27,458	Wastew Town of Samoa \$10,983	Fairhaven \$0	Total Waste \$10,983	Streets & Str Town of Samoa \$5,492	Fairhaven \$0	Total Streets \$5,492	\$0	Parks & Recreation \$4,393	\$5,492	Tsunami Evacuation \$1,098	Total All Servi \$54
0			\$30,600 \$242,584 Distric	Clerk	Water Dis Town of Samoa \$10,983 \$5,331	tribution Fairhaven \$16,475 \$7,996	Total Water \$27,458 \$13,327	Wastew Town of Samoa \$10,983 \$5,331	Fairhaven \$0 \$0	Total Waste \$10,983 \$5,331	Streets & Str Town of Samoa \$5,492 \$2,665	Fairhaven \$0 \$0	Total Streets \$5,492 \$2,665	\$0 \$0	Parks & Recreation \$4,393 \$2,132	\$5,492 \$2,665	Tsunami Evacuation \$1,098 \$533	Total All Servic \$54 \$26
			\$30,600 \$242,584 Distric		Water Dis Town of Samoa \$10,983 \$5,331 \$2,393	tribution Fairhaven \$16,475 \$7,996 \$2,393	Total Water \$27,458 \$13,327 \$4,786	Wastew Town of Samoa \$10,983 \$5,331 \$0	Fairhaven \$0 \$0 \$0	Total Waste \$10,983 \$5,331 \$0	Streets & Str Town of Samoa \$5,492 \$2,665 \$4,786	Fairhaven \$0 \$0 \$0	Total Streets \$5,492 \$2,665 \$4,786	\$0 \$0 \$0	Parks & Recreation \$4,393 \$2,132 \$0	\$5,492 \$2,665 \$35,894	Tsunami Evacuation \$1,098 \$533 \$2,393	Total All Servic \$54 \$26 \$47
			\$30,600 \$242,584 Distric	Clerk Fire Chief ions/Lead	Water Dis Town of Samoa \$10,983 \$5,331 \$2,393 \$6,748	tribution Fairhaven \$16,475 \$7,996 \$2,393 \$10,122	Total Water \$27,458 \$13,327 \$4,786 \$16,870	Wastew Town of Samoa \$10,983 \$5,331 \$0 \$6,748	Fairhaven \$0 \$0 \$0 \$0 \$0	Total Waste \$10,983 \$5,331 \$0 \$6,748	Streets & Str Town of Samoa \$5,492 \$2,665 \$4,786 \$3,374	Fairhaven \$0 \$0 \$0 \$0 \$0	Total Streets \$5,492 \$2,665 \$4,786 \$3,374	\$0 \$0 \$0 \$0	Parks & Recreation \$4,393 \$2,132 \$0 \$5,736	\$5,492 \$2,665 \$35,894 \$675	Tsunami Evacuation \$1,098 \$533 \$2,393 \$337	Total All Servi \$54 \$26 \$47 \$33
			\$30,600 \$242,584 Distric Unility Operat Util	Clerk Fire Chief ions/Lead ity Worker	Water Dia Town of Samoa \$10,983 \$5,331 \$2,393 \$6,748 \$4,882	tribution Fairhaven \$16,475 \$7,996 \$2,393 \$10,122 \$7,322	Total Water \$27,458 \$13,327 \$4,786 \$16,870 \$12,204	Wastew Town of Samoa \$10,983 \$5,331 \$0 \$6,748 \$4,882	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Waste \$10,983 \$5,331 \$0 \$6,748 \$4,882	Streets & Str Town of Samoa \$5,492 \$2,665 \$4,786 \$3,374 \$2,441	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Streets \$5,492 \$2,665 \$4,786 \$3,374 \$2,441	\$0 \$0 \$0 \$0 \$0 \$0 \$0	Parks & Recreation \$4,393 \$2,132 \$0 \$5,736 \$4,149	\$5,492 \$2,665 \$35,894 \$675 \$488	Tsunami Evacuation \$1,098 \$533 \$2,393 \$337 \$244	Total All Servic \$54 \$26 \$47 \$33 \$24
			\$30,600 \$242,584 Distric	Clerk Fire Chief ions/Lead ity Worker	Water Dis Town of Samoa \$10,983 \$5,331 \$2,393 \$6,748 \$4,882 \$4,882	tribution Fairhaven \$16,475 \$7,996 \$2,393 \$10,122 \$7,322 \$7,322	Total Water \$27,458 \$13,327 \$4,786 \$16,870 \$12,204 \$12,204	Wastew Town of Samoa \$10,983 \$5,331 \$0 \$6,748 \$4,882 \$4,882	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Waste \$10,983 \$5,331 \$00 \$6,748 \$4,882 \$4,882 \$4,882	Streets & Str Town of Samoa \$5,492 \$2,665 \$4,786 \$3,374 \$2,441	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Streets \$5,492 \$2,665 \$4,786 \$3,374 \$2,441 \$2,441	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Parks & Recreation \$4,393 \$2,132 \$0 \$5,736 \$4,149 \$4,149	\$5,492 \$2,665 \$35,894 \$675 \$488 \$488	Tsunami Evacuation \$1,098 \$533 \$2,393 \$337 \$244 \$244	Total All Servic \$54 \$26 \$47 \$33 \$24 \$24 \$24
			\$30,600 \$242,584 Distric Unility Operat Util	Clerk Fire Chief ions/Lead ity Worker	Water Dia Town of Samoa \$10,983 \$5,331 \$2,393 \$6,748 \$4,882	tribution Fairhaven \$16,475 \$7,996 \$2,393 \$10,122 \$7,322	Total Water \$27,458 \$13,327 \$4,786 \$16,870 \$12,204	Wastew Town of Samoa \$10,983 \$5,331 \$0 \$6,748 \$4,882 \$4,882	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Waste \$10,983 \$5,331 \$00 \$6,748 \$4,882 \$4,882 \$4,882	Streets & Str Town of Samoa \$5,492 \$2,665 \$4,786 \$3,374 \$2,441	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Streets \$5,492 \$2,665 \$4,786 \$3,374 \$2,441	\$0 \$0 \$0 \$0 \$0 \$0 \$0	Parks & Recreation \$4,393 \$2,132 \$0 \$5,736 \$4,149 \$4,149	\$5,492 \$2,665 \$35,894 \$675 \$488	Tsunami Evacuation \$1,098 \$533 \$2,393 \$337 \$244 \$244	Total All Servi \$54 \$26 \$47 \$33 \$24 \$24 \$24
			\$30,600 \$242,584 Distric Unility Operat Util Utility Worker	Clerk Fire Chief ions/Lead ity Worker	Water Dis Town of Samoa \$10,983 \$5,331 \$2,393 \$6,748 \$4,882 \$4,882	tribution Fairhaven \$16,475 \$7,996 \$2,393 \$10,122 \$7,322 \$7,322	Total Water \$27,458 \$13,327 \$4,786 \$16,870 \$12,204 \$12,204	Wastew Town of Samoa \$10,983 \$5,331 \$0 \$6,748 \$4,882 \$4,882 \$32,826	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Waste \$10,983 \$5,331 \$0 \$6,748 \$4,882 \$4,882 \$32,826	Streets & Str Town of Samoa \$5,492 \$2,665 \$4,786 \$3,374 \$2,441 \$2,441 \$2,411 \$2,411	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Streets \$5,492 \$2,665 \$4,786 \$3,374 \$2,441 \$2,441	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Parks & Recreation \$4,393 \$2,132 \$0 \$5,736 \$4,149 \$4,149 \$20,559	\$5,492 \$2,665 \$35,894 \$675 \$488 \$488	Tsunami Evacuation \$1,098 \$533 \$2,393 \$337 \$244 \$244 \$244 \$4,849	Total All Servi \$54 \$26 \$47 \$33 \$24 \$24 \$211
			\$30,600 \$242,584 Distric Unility Operat Util Utility Worker	Clerk Fire Chief ions/Lead ity Worker (1/2 time) gal Council	Water Dis Town of Samoa \$10,983 \$5,331 \$2,393 \$6,748 \$4,882 \$4,882 \$35,219	tribution Fairhaven \$16,475 \$7,996 \$2,393 \$10,122 \$7,322 \$7,322 \$51,630	Total Water \$27,458 \$13,327 \$4,786 \$16,870 \$12,204 \$12,204 \$86,849	Wastew Town of Samoa \$10,983 \$5,331 \$0 \$6,748 \$4,882 \$4,882 \$32,826 \$1,530	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Waste \$10,983 \$5,331 \$0 \$6,748 \$4,882	Streets & Str Town of Samoa \$5,492 \$2,665 \$4,786 \$3,374 \$2,411 \$2,441 \$2,441 \$2,1,199 \$612	Fairbaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Streets \$5,492 \$2,665 \$4,786 \$3,374 \$2,441 \$2,441 \$2,441 \$21,199	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Parks & Recreation \$4,393 \$2,132 \$0 \$5,736 \$4,149 \$4,149 \$20,559 \$857	\$5,492 \$2,665 \$35,894 \$675 \$488 \$488 \$488 \$45,702	Tsunami Evacuation \$1,098 \$2,393 \$337 \$244 \$244 \$244 \$4,849 \$61	Total All Servi \$24 \$42 \$33 \$22 \$24 \$21 \$21 \$35 \$40 \$41 \$41 \$42 \$41 \$42 \$42 \$42 \$42 \$42 \$42 \$42 \$42 \$42 \$42
			\$30,600 \$242,584 Distric Unility Operat Util Utility Worker Le, Auditor (Ann	Clerk Fire Chief ions/Lead ity Worker (1/2 time) gal Council	Water Dis Town of Samoa \$10,983 \$5,331 \$2,393 \$6,748 \$4,882 \$4,882 \$35,219 \$918	tribution Fairhaven \$16,475 \$7,996 \$2,393 \$10,122 \$7,322 \$7,322 \$51,630 \$918	Total Water \$27,458 \$13,327 \$4,786 \$16,870 \$12,204 \$12,204 \$86,849 \$1,836	Wastew Town of Samoa \$10,983 \$5,331 \$0 \$6,748 \$4,882 \$32,826 \$1,530 \$2,295	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Waste \$10,983 \$5,331 \$0 \$6,748 \$4,882 \$32,826 \$1,530 \$1,530 \$2,295	Strets & Str Town of Samoa \$5,492 \$2,665 \$4,786 \$3,374 \$2,411 \$21,199 \$612 \$918	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Streets \$5,492 \$2,665 \$3,374 \$2,441 \$2,441 \$21,199 \$612	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Parks & Recreation \$4,393 \$2,132 \$0 \$5,736 \$4,149 \$4,149 \$20,559 \$857 \$1,285	\$5,492 \$2,665 \$35,894 \$675 \$488 \$488 \$45,702 \$1,224	Tsunami Evacuation \$1,098 \$533 \$2,393 \$337 \$244 \$2,444 \$4,849 \$61 \$61 \$92	Total All Servi \$54 \$42 \$33 \$22 \$22 \$21 \$21 \$56 \$59 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50
			\$30,600 \$242,584 Distric Utility Operat Util Utility Worker Ley Auditor (Ana Boy	Clerk Fire Chief ions/Lead ty Worker · (1/2 time) gal Council nual Audit)	Water Dia Town of Samoa \$10,983 \$5,331 \$2,393 \$6,748 \$4,882 \$35,219 \$918 \$1,377	tribution Fairhaven \$16,475 \$7,996 \$2,393 \$10,122 \$7,322 \$7,322 \$7,322 \$7,322 \$7,322 \$7,322 \$7,322 \$7,322 \$7,322 \$7,322 \$7,322 \$7,322 \$7,322 \$7,322 \$7,322 \$7,996 \$7,997 \$7,996 \$7,997 \$7,996 \$7,997 \$	Total Water \$27,458 \$13,327 \$4,786 \$16,870 \$12,204 \$12,204 \$86,849 \$1,836 \$2,754	Wastew Town of Samoa \$10,983 \$5,331 \$0 \$6,748 \$4,882 \$32,826 \$1,530 \$2,295	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Waste \$10,983 \$5,331 \$0 \$6,748 \$4,882 \$4,882 \$32,826 \$1,530 \$2,295 \$1,530	Streets & Str Town of Samoa \$5,492 \$2,665 \$4,786 \$3,374 \$2,241 \$21,199 \$612 \$918	Fairhaven \$0	Total Streets \$5,492 \$2,665 \$4,786 \$3,374 \$2,441 \$2,441 \$2,1,199 \$612 \$612 \$918	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Parks & Recreation \$4,393 \$2,132 \$0 \$5,736 \$4,149 \$4,149 \$20,559 \$857 \$1,285 \$1,285 \$4,575 \$1,285	\$5,492 \$2,665 \$35,894 \$675 \$488 \$488 \$445,702 \$1,224 \$1,836	Tsunami Feacuation \$1,098 \$533 \$2,393 \$337 \$244 \$244 \$4,849 \$4,849 \$61 \$922 \$62 \$61	Total All Servic \$54 \$26 \$47 \$33 \$24 \$24 \$24 \$211 \$66 \$99 \$6
		'	\$30,600 \$242,584 Distric Utility Operat Util Utility Worker Ley Auditor (Ana Boy	Clerk Fire Chief ions/Lead ity Worker (1/2 time) gal Council nual Audit) ard Stipend pokkeeping	Water Die Town of Samoa \$10,983 \$5,331 \$2,393 \$6,748 \$4,882 \$4,882 \$4,882 \$35,219 \$918 \$1,377 \$918	tribution Fairhaven \$16,475 \$7,96 \$2,393 \$10,122 \$7,322 \$7,322 \$51,630 \$918 \$1,377 \$918	Total Water \$27,458 \$13,327 \$4,786 \$16,870 \$12,204 \$12,204 \$12,204 \$12,204 \$12,204 \$12,204 \$12,204 \$12,204 \$1,836	Wastew Town of Samoa \$10,983 \$5,331 \$0 \$6,748 \$4,882 \$4,882 \$4,882 \$1,530 \$2,295 \$1,530 \$7,65	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Waste \$10,983 \$5,331 \$0 \$4,882 \$32,826 \$1,530 \$2,295 \$1,530 \$7,765	Strets & Sr Town of Samoa \$5,492 \$2,665 \$4,786 \$3,374 \$2,411 \$2,411 \$2,199 \$612 \$918 \$612 \$306	Fairhaven 50 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Total Streets \$5,492 \$2,665 \$4,786 \$3,374 \$2,441 \$2,441 \$2,441 \$21,199 \$612 \$918 \$612	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Parks & Recreation \$4,393 \$2,132 \$0 \$5,736 \$4,149 \$4,149 \$20,559 \$857 \$1,285 \$857 \$1,285 \$857 \$4,28	\$5,492 \$2,665 \$35,894 \$675 \$488 \$488 \$448 \$45,702 \$1,224 \$1,836 \$1,224	Tsunami Evacuation \$1,098 \$5333 \$2,393 \$2344 \$244 \$4,849 \$61 \$92 \$61 \$32 \$61 \$32 \$32 \$337 \$244 \$4,849 \$4,849 \$65 \$65 \$65 \$65 \$65 \$65 \$65 \$65	Total All Servic \$54, \$26, \$47, \$33, \$24, \$24, \$211, \$6, \$9, \$6, \$3, \$6, \$3,

Annual Debt Service Distribution

TOTAL ALL \$242,584

SAMOA PENINSULA PERSONELL SERVICES - PHASE 3 YEAR 5

								IEAK 5									
Samoa I	Peninsula CSD																
Personal Servi	ces Cost Brea	kdown							W	AGE DISTRIBUTION	PER SERVICE AR	EA					
		Benefits			Water Distribution			Wastewater		S	Streets & Street Lighting						
Postion/Title	Salary	38%	Total	Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Waste	Town of Samoa	Fairhaven	Total Streets	Storm	Parks & Recreation	Fire Dept.	Tsunami Evacuation	Total All Services
District Manager (1/2 time)	\$40,591	\$15,425	\$56,016	20%	30%	50%	20%		20%	10%	0%	10%	0%	7%	11%	2%	100%
Clerk (1/2 time)	\$19,700	\$7,486	\$27,186	20%	30%	50%	20%		20%	10%	0%	10%	0%	7%	11%	2%	100%
Fire Chief (1/2 time)	\$35,374	\$13,442	\$48,816	5%	5%	10%	0%		0%	10%	0%	10%			75%	5%	100%
Unility Operations/Lead (1/2 time)	\$24,938	\$9,476	\$34,414	20%	30%	50%	20%		20%	10%	0%	10%	0%	16%	3%	1%	100%
Utility Worker (1/2 time)	\$18,041	\$6,856	\$24,897	20%	30%	50%	20%		20%	10%	0%	10%	0%	16%	3%	1%	100%
Utility Worker (1/2 time)	\$18,041	\$6,856	\$24,897	20%	30%	50%	20%		20%	10%	0%	10%	0%	16%	3%	1%	100%
	Total wa	ges & Benefits	\$216,226	<u>.</u>													
		Legal Council	\$6,242	15%	15%	30%	25%		25%	10%		10%		14%	20%	1%	100%
	Auditor	(Annual Audit)	\$9,364	15%	15%	30%	25%		25%	10%		10%		14%	20%	1%	100%
		Board Stipend	\$6,242	15%	15%	30%	25%		25%	10%		10%		14%	20%	1%	100%
	CP/	A/Bookkeeping	\$3,121	15%	15%	30%	25%		25%	10%		10%		14%	20%	1%	100%
Engin	eering/Operati	ons Consultant	\$6,242	20%	20%	40%	25%		25%	10%		10%		24%		1%	100%
			\$31,211	÷													
			\$247,437														
				Water D	stribution		Wastew	rater		Streets & Stre	et Lighting						
				Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Waste	Town of Samoa	Fairhaven	Total Streets	Storm	Parks & Recreation	Fire Dept.	Tsunami Evacuation	Total All Services
			Distric	t Manager \$11,203	\$16,805	\$28,008	\$11,203	\$0	\$11,203	\$5,602	\$0	\$5,602	\$0	\$3,921	\$6,162	\$1,120	\$56,016
				Clerk \$5,437	\$8,156	\$13,593	\$5,437	\$0	\$5,437	\$2,719	\$0	\$2,719	\$0	\$1,903	\$2,990	\$544	\$27,186
				Fire Chief \$2,441	\$2,441	\$4,882	\$0	\$0	\$0	\$4,882	\$0	\$4,882	\$0	\$0	\$36,612	\$2,441	\$48,81
		1	Unility Operat	ions/Lead \$6,883	\$10,324	\$17,207	\$6,883	\$0	\$6,883	\$3,441	\$0	\$3,441	\$0	\$5,506	\$1,032	\$344	\$34,41
			Util	ity Worker \$4,979	\$7,469	\$12,448	\$4,979	\$0	\$4,979	\$2,490	\$0	\$2,490	\$0	\$3,984	\$747	\$249	\$24,89
			Utility Worke	r (1/2 time) \$4,979	\$7,469	\$12,448	\$4,979	\$0	\$4,979	\$2,490	\$0	\$2,490	\$0	\$3,984	\$747	\$249	\$24,89
				\$35,922	\$52.664	\$88,586	\$33,481	\$0	\$33,481	\$21,624	\$0	\$21,624	\$0	\$19,298	\$48,290	\$4,947	\$216.22
			Le	gal Council \$936	\$936	\$1,872	\$1,561	\$0	\$1,561	\$624	\$0	\$624	\$0	\$874	\$1,248	\$62	\$6,24
			Auditor (An	5	\$1,405	\$2,810		\$0	\$2,341	\$936	\$0		\$0	\$1,311	\$1,873		\$9,36
			Bo	ard Stipend \$936	\$936	\$1,872	\$1,561	\$0	\$1,561	\$624	\$0	\$624	\$0	\$874	\$1,248	\$62	\$6,24
			CPA/B	ookkeeping \$468	\$468	\$936	\$780	\$0	\$780	\$312	\$0	\$312	\$0	\$437	\$624	\$31	\$3,12
		Engineering	g/Operations	1 0	\$1,248	\$2,496	\$1,561	\$0	\$1,561	\$624	\$0	\$624	\$0	\$1,498	\$0	\$62	\$6,24
				\$4,993	\$4,993	\$9,986	\$7,804	\$0	\$7,804	\$3,120	\$0	\$3,120	\$0	\$4,994	\$4,993	\$311	
				<i><i><i>ϕ</i>µyyyyyyyyyyyyy</i></i>	+ -, > > 0		÷.,001	40	÷. /001	/120	φ0	40,120	40		- 4,000		401/20

Annual Debt Service Distribution

TOTAL ALL \$247,434

SAMOA PENINSULA PERSONELL SERVICES - PHASE 4

Sai	moa Peninsula CSD										
Personal S	Services Cost Brea	kdown				W	AGE DISTRIBUTIO	N PER SERVICE ARE	Α		
		Benefits		Water Distribution	Wastewater	Streets & Street Lighting					
Postion/Title	Salary	38%	Total	Total Water	Total Waste	Total Streets	Storm	Parks & Recreation	Fire Dept.	Tsunami Evacuation	Total All Services
District Manager	\$40,591	\$15,425	\$56,016	30%	40%	10%	5%	5%	9%	1%	100%
Clerk	\$19,700	\$7,486	\$27,186	30%	40%	10%	5%	5%	9%	1%	100%
Fire Chief	\$69,360	\$26,357	\$95,717	10%	0%	10%			75%	5%	100%
Unility Operations/Lead	\$24,938	\$9,476	\$34,414	30%	40%	10%	5%	5%	9%	1%	100%
Utility Worker	\$18,041	\$6,856	\$24,897	30%	40%	10%	5%	5%	9%	1%	100%
Utility Worker	\$36,081	\$13,711	\$49,792	30%	40%	10%	5%	5%	9%	1%	100%
	Total wa	ges & Benefits	\$288,022								
		Legal Council	\$6,242	30%	30%	10%	1%	8%	20%	1%	100%
	Auditor	(Annual Audit)	\$9,364	30%	30%	10%	1%	8%	20%	1%	100%
		Board Stipend	\$6,242	30%	30%	10%	1%	8%	20%	1%	100%
	CPA	A/Bookkeeping	\$3,121	30%	30%	10%	1%	8%	20%	1%	100%
E	Engineering/Operat	ions Consultant	\$6,242	30%	40%	10%	4%	15%		1%	100%
			\$31,211					•		•	•
			\$319,233								
				Total Water	Total Waste	Total Streets	Storm	Parks & Recreation	Fire Dept.	Tsunami Evacuation	Total All Services
			District Manager	\$16,804	\$22,406	\$5,602	\$2,801	\$2,801	\$5,041	\$560	\$56,0
		-	Clerk	\$8,156	\$10,874	\$2,718	\$1,359	\$1,359	\$2,447	\$272	\$27,18
			Fire Chief	\$9,572	\$0		\$0	\$0	\$71,788	\$4,786	\$95,71
		Ľ	Jnility Operations/Lead	\$10,324	\$13,766	\$3,442	\$1,721	\$1,721	\$3,097	\$344	\$34,4
			Utility Worker	\$7,470	\$9,958	\$2,490	\$1,245	\$1,245	\$2,241	\$249	\$24,89
		τ	Utility Worker (1/2 time)	\$14,938	\$19,916		\$2,490	\$2,490	\$4,481	\$498	\$49,79
			, , ,	\$67,264	\$76,920		\$9,616	\$9,616	\$89,095	\$6,709	\$288,02
				<i>407)</i> =01	¢, 0,) <u>=</u> 0	\$20,001	\$3,010	\$7,010	4037030	<i><i>ϕ</i>(<i>j</i>, <i>c</i>)</i>	\$200,01
			Legal Council	\$1,872	\$1,872	\$624	\$62	\$499	\$1,248	\$62	\$6,2
			Auditor (Annual Audit)	\$2,810	\$2,810		\$94	\$749	\$1,873	\$94	\$9,30
			Board Stipend	\$1,872	\$1,872		\$62	\$499	\$1,248		\$6,23
			CPA/Bookkeeping	\$936	\$936		\$31	\$250	\$624		\$3,12
		Engineering	g/Operations Consultant	\$1,872	\$2,496		\$250	\$936	\$0	\$62	\$6,24
			5/ - I	\$9,362	\$9,986		\$499	\$2,933	\$4,993		\$31,20
				ψ7,502	φ9,900	ψ3,120	φ 4 99	φ_300	φ±,990	φ511	φ01,20

Annual Debt Service Distribution

TOTAL ALL \$319,228

Projected Annual Budget



				Samo	a Peninsula Com	munity Services Dist YEAR 1	rict Phase 1 Budget							
	W	Vater Distribution			Wastewater	Revenues	Stre	ets & Street Lightin	าย					
Fund Type	Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Wastewater	Town of Samoa	Fairhaven	Total Streets	Storm Drainage	Parks & Recreation	Fire Department	Tsunami Preparedness	Total All Services
Available Cash on Hand	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	
Interest Earnings	\$20	\$20	\$40	\$20	\$0		\$0	\$0	\$0		\$50		\$0	
Property Tax ¹	\$0	\$0	\$0	\$0	\$0	1.5	\$0	\$0	\$0		\$0		\$0	
Technical Assistance Grant for TMF Preparation	\$10,000	\$10,000	\$20,000	\$0	\$0	1.5	\$0	\$0	\$0		\$0		\$0	\$20
Governance Sponsor(s) Grant	\$20,203	\$20,203	\$40,406	\$20,203	\$20,223		\$5,344	\$550	\$5,894		\$5,144		\$0	\$97
User Fee/Assessment Revenues Miscellaneous	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		\$0 \$0	\$0 \$0	\$0 \$0		\$0 \$0		\$2,209 \$0	\$248
TOTAL RESOURCES	\$30,223	\$30,223	\$60,446	\$20,223	\$20,223		\$5,344	\$550	\$5,894		\$5,194		\$2,209	\$366
						Expenditures								
	V	Vater Distribution			Wastewater		Stre	ets & Street Lightin	ng		De de a		T	T-1-1 A11
Personal Services	Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Wastewater		Fairhaven	Total Streets	Storm Drainage	Parks & Recreation	Fire Department	Tsunami Preparedness	Total All Services
Attorney	\$1,000	\$1,000	\$2,000		\$1,000		\$250	\$0	\$250		\$250		\$50	\$5 ¢5
Auditor (Annual Audit)	\$1,000	\$1,000	\$2,000	\$1,000	\$1,000		\$250	\$0	\$250		\$250		\$50	\$5 ¢4
Board Stipend	\$1,200	\$1,200	\$2,400	\$1,200	\$1,200	. ,	\$300	\$0	\$300		\$300		\$60 \$10	\$6 \$1
Bookkeeping/CPA Consult	\$200 \$400	\$200 \$400	\$400 \$800	\$200 \$400	\$200 \$400		\$50 \$100	\$0 \$0	\$50 \$100		\$50 \$100		\$10 \$20	\$1 \$2
Engineering Operations/Maintenance Staff (Salaries & Benefits)	\$400 \$15,373	\$400 \$15,373	\$800 \$30,746	\$400 \$15,373	\$400 \$15,373		\$100 \$3,844	\$0 \$0	\$100 \$3,844		\$100 \$3,844		\$20 \$769	\$2 \$76
TOTAL PERSONAL SERVICES	\$19,173	\$19,173	\$38,346	\$19,173	\$19,173		\$4,794	\$0	\$4,794		\$3,844		\$959	\$95
	ψ17,175	ψ17,173	φ 50,5 ±0	φ19,175	ψ17,175	\$50,540	φ Ξ ,/)Ξ	φ0	ψ ι , γ	ψισιι	ψ ι ,/) ι	φ 3 ,7 3 3	ψ,0,7	φ30,
Materials and Services														
Bond, Dues, Publications	\$50	\$50	\$100	\$50	\$50		\$50	\$50	\$100		\$100		\$200	\$3
General Supplies, Lab, Permitting & Monitoring	\$500	\$500	\$1,000	\$500	\$500	. ,	\$250	\$250	\$500		\$200		\$50	\$13
Training, Transportation, Travel	\$500	\$500	\$1,000	\$500	\$500	. ,	\$250	\$250	\$500		\$100			\$6
Utilities- water, sewer, Assess., communications	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0		\$0		\$50	\$4
General Maint & Repair	\$0	\$0	\$0	\$0	\$0	1.5	\$0	\$0	\$0		\$0	, , , , , , , , , , , , , , , , , , , ,	\$0	\$12
Liability Insurance	\$0	\$0	\$0	\$0	\$0	1.5	\$0	\$0	\$0		\$0		\$500	\$3, \$2
Electrical	\$0 \$0	\$0	\$0	\$0 \$0	\$0	1.5	\$0 #0	\$0	\$0 \$0		\$0		\$250	\$2, \$10,
Contracted Maintenance Services TOTAL MATERIALS AND SERVICES	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0		\$0	. ,	\$200	\$55,
IOTAL MATERIALS AND SERVICES	\$1,050	\$1,050	\$2,100	\$1,050	\$1,050	\$2,100	\$550	\$550	\$1,100	\$550	\$400	\$48,000	\$1,250	\$ 3 5,
TOTAL 0&M	\$20,223	\$20,223	\$40,446	\$20,223	\$20,223	\$40,446	\$5,344	\$550	\$5,894	\$5,424	\$5,194	\$51,755	\$2,209	\$151,
Other Expenditures														
Prior Obligation by SPFD												\$72,000		\$72
Transfer to Capital Reserve Fund												\$40,000		\$40
Transfer to Equipment Replacement Reserve Fund ²												\$82,856		\$82
TOTAL OTHER EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$194,856	\$0	\$194
Capital Outlay														
Water TMF	\$10,000	\$10,000	\$20,000											\$20
TOTAL CAPITAL EXPENDITURES	\$10,000	\$10,000	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20
TOTAL ALL EXPENDITURES	\$30,223	\$30,223	\$60,446	\$20,223	\$20,223	\$40,446	\$5,344	\$550	\$5,894	\$5,424	\$5,194	\$246,611	\$2,209	\$36
Unexpended Fund Balance (UFB)														
EXPENDITURES + UFB														
No tax revenues are projected for this operating budget (C Transfer to a reserve account for each fund to be created b	•	•												
	та	Vater Distribution		Estimated N	Ionthly User Fees Wastewater	Based On Revenues		ets & Street Lightin	20					
	v	and Distribution			TTUSIC WAICI		3110	cio a otreet Eightii	·••		Parks &		Tsunami	Total Al
										Storm Drainago		Fire Denartment		
imated average monthly residential user face required	Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Wastewater	Town of Samoa	Fairhaven	Total Streets	Storm Drainage	Recreation	Fire Department	Preparedness	Services
imated average monthly residential user fees required to balance revenues	Town of Samoa \$0.00	Fairhaven \$0.00	Total Water \$0.00	Town of Samoa \$0.00	Fairhaven \$0.00	Total Wastewater \$0.00	Town of Samoa \$0.00	Fairhaven \$0.00	Total Streets \$0.00	Storm Drainage		Fire Department \$7.90		Services

						YEAR 2	rict Phase 2 Budget							
						Revenues	0.							
	Ŵ	Vater Distribution			Wastewater		Stre	ets & Street Light	ing		Parks &		Tsunami	Total All
Fund Type	Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Wastewater	Town of Samoa	Fairhaven	Total Streets	Storm Drainage	Recreation	Fire Department	Preparedness	Services
Available Cash on Hand	\$0	\$0	\$0		\$(\$0	\$0			\$(\$0	
Interest Earnings Property Tax ¹	\$0 \$0	\$1,000 \$0	\$1,000	\$250 \$0	\$(\$(\$0 \$0	\$C \$C			\$100 \$0		\$0 \$0	\$1
Special Use Income	\$0 \$0	\$0 \$2,000	\$0 \$2,000	\$0 \$0	\$U \$(\$0 \$0	\$0 \$0			\$0 \$64,000		\$0 \$0	\$60
User Fee/Assessment Revenues	\$46,613	\$203,058	\$258,671	\$58,974	\$0		\$18,265	\$C			\$0		\$4,196	\$620
Miscellaneous	\$0	\$100	\$100	\$100	\$0		\$0	\$0			\$478		\$0	.
TOTAL RESOURCES	\$46,613	\$206,158	\$261,771	\$59,324	\$0) \$59,324	\$18,265	\$0	\$18,265	\$0	\$64,578	\$	\$4,196	\$68
						Expenditures								
	и	Vater Distribution			Wastewater		Stre	ets & Street Light	ing					
Personal Services	Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Wastewater	Town of Samoa	Fairhaven	Total Streets	Storm Drainage	Parks & Recreation	Fire Department	Tsunami Preparedness	Total Al Services
Attorney	\$350	\$1,500	\$1,850	\$1,250	\$(\$350	\$0		\$0	\$500	\$1,000	\$50	\$!
Auditor (Annual Audit)	\$490	\$2,100	\$2,590	\$1,750	\$0		\$490	\$0			\$700		\$70	\$7
Board Stipend	\$420 \$140	\$1,800	\$2,220	\$1,500	\$(¢(. ,	\$420 \$140	\$0 \$0			\$600 \$200		\$60 \$20	\$6 \$7
Bookkeeping/CPA Consult Engineering	\$140 \$300	\$600 \$2,460	\$740 \$2,760	\$500 \$2,400	\$(\$(\$140 \$300	\$C \$C			\$200 \$480		\$20 \$60	\$2 \$6
Operations/Maintenance Staff (Salaries & Benefits)	\$3,920	\$39,163	\$43,083	\$33,574	\$(\$(. ,	\$6,715	\$C \$C			\$400 \$15,098		\$80 \$2,686	\$ 13 4
TOTAL PERSONAL SERVICES	\$5,620	\$47,623	\$53,243	\$40,974	\$0		\$8,415	\$0			\$17,578		\$2,946	\$160
Materials and Services Bond, Dues, Publications	\$50	\$50	\$100	\$50		\$50	\$50		\$50		\$500	\$3,000	\$200	\$3
General Supplies, Lab, Permitting & Monitoring	\$500 \$500	\$500 \$500	\$1,000	\$500 \$500		\$500 \$500	\$500 \$500		\$500		\$3,000		\$200 \$50	\$15
Training, Transportation, Travel	\$500	\$500	\$1,000	\$500		\$500	\$0		\$0 \$0		\$200		<i>400</i>	\$5
Water Purchase (from HBMWD)	\$25,143	\$144,685	\$169,828			\$0			\$0					\$169
Utilities- water, sewer, Assess., communications	\$200	\$200	\$400	\$200		\$200	\$200		\$200		\$4,000		\$50	\$8
General Maint & Repair	\$100	\$100	\$200	\$100		\$100	\$100		\$100		\$5,000	. ,	\$0	\$17 \$20
Liability Insurance Electrical	\$2,000 \$500	\$4,000 \$500	\$6,000 \$1,000	\$4,000 \$500		\$4,000 \$500	\$1,000 \$500		\$1,000 \$500		\$6,000 \$3,000		\$500 \$250	\$20 \$7
Contracted Maintenance Services	\$300	\$5,000	\$5,000	\$10,000		\$10,000	\$5,000		\$5,000		\$5,000	. ,	\$200	\$35
TOTAL MATERIALS AND SERVICES	\$28,993	\$155,535	\$184,528	\$15,850	\$0	\$15,850	\$7,350	\$0			\$26,700	\$48,000	\$1,250	\$283
TOTAL O&M	\$34,613	\$203,158	\$237,771	\$56,824	\$0	\$56,824	\$15,765	\$0	\$15,765	\$0	\$44,278	\$85,139	\$4,196	\$443
Other Expenditures Prior Obligation by SPFD												\$72,000		\$72
Transfer to Capital Reserve Fund	\$10,000	\$9,000	\$19,000	\$500		\$500	\$2,000		\$2,000		\$15,300			\$70
Transfer to Equipment Replacement Reserve Fund ²	\$2,000	\$3,000	\$5,000	\$2,000		\$2,000	\$500		\$500		\$5,000	\$82,856		\$95
TOTAL OTHER EXPENDITURES	\$12,000	\$12,000	\$24,000	\$2,500	\$0	\$2,500	\$2,500	\$0	\$2,500	\$0	\$20,300	\$194,856	\$0	\$244
Capital Outlay														
TOTAL CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
TOTAL ALL EXPENDITURES	\$46,613	\$215,158	\$261,771	\$59,324	\$0	\$59,324	\$18,265	\$0	\$18,265	\$0	\$64,578	\$279,995	\$4,196	\$68
Unexpended Fund Balance (UFB)														
EXPENDITURES + UFB														
No tax revenues are projected for this operating budget (CS Transfer to a reserve account for each fund to be created by														
				Estimated N	Aonthin Licor Food	s Based On Revenues	Naadad Ta Oparata	CSD						
	И	Vater Distribution		Estimated N	Wastewater	based On Revenues		ets & Street Light	ing					
	Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Wastewater	Town of Samoa	Fairhaven	Total Streets	Storm Drainage	Parks & Recreation	Fire Department	Tsunami Preparedness	Total Al Services
timated average monthly residential user fees required	\$35.31	Tuinuven	Total Water	Town of Suntou	Tulliaven	Total Waste Water	Town of Sumou	runnuven	Total Streets		Recication		\$0.13	

				Samo	oa Peninsula Com	munity Services Dis YEAR 3	trict Phase 3 Budget							
						Revenues								
	м	Vater Distribution			Wastewater		Stre	ets & Street Light	ing					
Fund Type	Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Wastewaer	Town of Samoa	Fairhaven	Total Streets	Storm Drainage	Parks & Recreation	Fire Department	Tsunami Preparedness	Total All Services
Available Cash on Hand	\$0	\$0	\$0	\$0	\$0		\$0	\$0		\$0	\$() \$0	1	\$0
Interest Earnings	\$500	\$500	\$1,000	\$600		\$600	\$100	\$0		\$0	\$150	\$500	\$10	\$2,360
Property Tax ¹	\$0	\$0	\$0	\$0 \$0	\$0		\$0	\$0			\$(\$0 ¢(4 7 1 -
Special Use Income User Fee/Assessment Revenues	\$0 \$91,574	\$0 \$235,598	\$0 \$327,172	\$0 \$88,982	\$(\$(\$0 \$35,933	\$0 \$0			\$64,715 \$0			\$64,715 \$746,345
Miscellaneous	\$0	\$255,590	\$0	\$00,70 <u>2</u>	\$0		\$0 \$0	\$0			\$120			\$120
TOTAL RESOURCES	\$92,074	\$236,098	\$328,172	\$89,582	\$0) \$89,582	\$36,033	\$0	\$36,033	\$0	\$64,985	\$\$288,463	\$6,305	\$813,540
	та	Vater Distribution			Wastewater	Expenditures	Str	ets & Street Light	ina					
		Valer Distribution			Wastewater		500	ets & Street Light	ing		Parks &		Tsunami	Total All
Personal Services	Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Wastewaer	Town of Samoa	Fairhaven	Total Streets	Storm Drainage	Recreation	Fire Department	Preparedness	Services
Attorney	\$900	\$900	\$1,800	\$1,500	\$0			\$0			\$840			\$6,000
Auditor (Annual Audit)	\$1,350 \$900	\$1,350	\$2,700 \$1,800	\$2,250 \$1,500	\$0		\$900 \$600	\$0			\$1,260			\$9,000 \$6,000
Board Stipend Bookkeeping/CPA Consult	\$900 \$450	\$900 \$450	\$1,800 \$900	\$1,500 \$750	\$(\$(\$600 \$300	\$0 \$0			\$840 \$420			\$0,000 \$3,000
Engineering	\$1,200	\$1,200	\$2,400	\$1,500	\$0		\$600 \$600	\$(4.0	\$1,440			\$6,000
Operations/Maintenance Staff (Salaries & Benefits)	\$34,528	\$50,619	\$85,147	\$32,182	\$0		\$20,783	\$0		\$0	\$20,156			\$207,830
TOTAL PERSONAL SERVICES	\$39,328	\$55,419	\$94,747	\$39,682	\$0	\$39,682	\$23,783	\$0	\$23,783	\$0	\$24,956	\$49,607	\$5,055	\$237,830
Materials and Services Bond, Dues, Publications	¢400	\$400	\$800	\$400		\$400	\$50	¢	\$50	\$0	¢E1(\$3,000	¢200	\$4,960
General Supplies, Lab, Permitting & Monitoring	\$400 \$3,000	\$400 \$3,000	\$6,000	\$400 \$15,000		\$400 \$15,000	\$500 \$500	\$(\$(\$510 \$3,060			\$34,610
Training, Transportation, Travel	\$2,000	\$2,000	\$4,000	\$2,000		\$2,000	\$200	\$(\$204			\$10,404
Water Purchase (from HBMWD)	\$25,646	\$147,579	\$173,225	42,000		\$ _)000	4200	40	\$0 \$0		\$ =0	\$1,000		\$173,225
Utilities- water, sewer, Assess., communications	\$1,000	\$1,000	\$2,000	\$5,000		\$5,000	\$1,000	\$0			\$4,080	\$5,000	\$50	\$17,130
General Maint & Repair	\$1,500	\$1,500	\$3,000	\$2,000		\$2,000	\$1,000	\$0	\$1,000	\$0	\$5,100	\$12,000	\$0	\$23,100
Liability Insurance	\$1,500	\$2,500	\$4,000	\$3,500		\$3,500	\$1,000	\$0			\$6,120			\$18,120
Electrical	\$700	\$700	\$1,400	\$4,000		\$4,000	\$500	\$0			\$3,060			\$11,210
Contracted Maintenance Services	\$5,000	\$10,000	\$15,000	\$10,000		\$10,000	\$2,000	\$0			\$5,100			\$42,300
TOTAL MATERIALS AND SERVICES	\$40,746	\$168,679	\$209,425	\$41,900	\$0) \$41,900	\$6,250	\$0	\$6,250	\$0	\$27,234	\$49,000	\$1,250	\$335,059
TOTAL O&M	\$80,074	\$224,098	\$304,172	\$81,582	\$0) \$81,582	\$30,033	\$0	\$30,033	\$0	\$52,190	\$98,607	\$6,305	\$572,889
Other Expenditures														
Prior Obligation by SPFD												\$72,000		\$72,000
Transfer to Capital Reserve Fund	\$10,000	\$9,000	\$19,000	\$5,000		\$5,000	\$5,000		\$5,000		\$8,795			\$72,795
Transfer to Equipment Replacement Reserve Fund ²	\$2,000	\$3,000	\$5,000	\$3,000		\$3,000	\$1,000		\$1,000		\$4,000	\$82,856		\$95,856
TOTAL OTHER EXPENDITURES	\$12,000	\$12,000	\$24,000	\$8,000	\$0	\$8,000	\$6,000	\$0	\$6,000	\$0	\$12,795	\$189,856	\$0	\$240,651
Capital Outlay														\$0
	¢0	¢ο	¢0	фо.	¢) <u></u>	¢0.	¢	<u> </u>		¢	<u>م</u> ه (۵	¢0	\$0 \$0
TOTAL CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0) \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL ALL EXPENDITURES	\$92,074	\$236,098	\$328,172	\$89,582	\$0	\$89,582	\$36,033	\$0	\$36,033	\$0	\$64,985	\$288,463	\$6,305	\$813,540
Unexpended Fund Balance (UFB)														\$0
EXPENDITURES + UFB														
 No tax revenues are projected for this operating budget (C Transfer to a reserve account for each fund to be created by 	•													
				Estimated N	5	s Based On Revenues	<u> </u>							
		Vater Distribution			Wastewater			ets & Street Light	-	Storm Drains	Parks &	Fire Department	Tsunami	Total All
	Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Wastewaer	Town of Samoa	Fairhaven	Total Streets	Storm Drainage	Recreation	Fire Department	Preparedness	Services
Estimated average monthly residential user fees required to balance revenues	¢60.76	¢57 70	¢E0.77	¢/17 /1	¢0.00	¢20.02	¢07.00	¢0.00	¢14 ОГ	¢0.00	¢0.00	¢0.00	¢0.00	
to balance revenues EDUs	\$69.76 110	\$56.78 347	\$59.66 457	\$67.41 110	\$0.00 81	\$38.82 191	\$27.22 110	\$0.00 90	\$14.97 200	\$0.00 250	\$0.00 200	\$9.23 2600	\$0.20 2600	
EDUS	110	347	407	110	01	171	110	90	200	200	200	2000	2000	

				Samo	oa Peninsula Com	munity Services Dis YEAR 4	trict Phase 3 Budget							
						Revenues								
	V	Vater Distribution			Wastewater		Stre	ets & Street Light	ing		Parks &		Tsunami	Total All
Fund Type	Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Wastewaer	Town of Samoa	Fairhaven	Total Streets	Storm Drainage	Recreation	Fire Department	Preparedness	Services
Available Cash on Hand	\$0	\$0	\$0		\$0		\$0	\$0			\$0			\$0
Interest Earnings	\$500	\$500	\$1,000	\$600	\$0		\$100	\$0			\$150		\$10	\$2,360
Property Tax ¹ Special Use Income	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$(\$(\$0 \$0	\$0 \$0			\$(\$71,187			\$0 \$71,187
User Fee/Assessment Revenues	\$107,167	\$267,170	\$374,337	\$102,414	\$		\$41,534	\$0 \$0			\$71,187		\$7,065	\$850,284
Miscellaneous	\$200	\$200	\$400	\$200	\$0		\$0	\$0			\$0			\$600
TOTAL RESOURCES	\$107,867	\$267,870	\$375,737	\$103,214	\$0	\$103,214	\$41,634	\$0	\$41,634	\$0	\$71,337	7 \$325,434	\$7,075	\$924,431
						Town a dia second								
	W	Vater Distribution			Wastewater	Expenditures	Stre	ets & Street Light	ing					
							0.11				Parks &		Tsunami	Total All
Personal Services	Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Wastewaer	Town of Samoa	Fairhaven	Total Streets	Storm Drainage	Recreation	Fire Department	Preparedness	Services
Attorney	\$918	\$918	\$1,836		\$0			\$0			\$857			\$6,120 \$0,120
Auditor (Annual Audit) Board Stipend	\$1,377 \$918	\$1,377 \$918	\$2,754 \$1,836	\$2,295 \$1,530	\$(\$(\$918 \$612	\$0 \$0			\$1,285 \$857			\$9,180 \$6,120
Bookkeeping/CPA Consult	\$918 \$459	\$918 \$459	\$918	\$1,530 \$765	\$(\$(\$306	\$0 \$0			\$428			\$3,060
Engineering	\$1,224	\$1,224	\$2,448	\$1,530	\$0		\$612	\$0			\$1,469			\$6,120
Operations/Maintenance Staff (Salaries & Benefits)	\$35,219	\$51,630	\$86,849	\$32,826	\$0	\$32,826	\$21,199	\$0	\$21,199	\$0	\$20,559	9 \$45,702	\$4,849	\$211,984
TOTAL PERSONAL SERVICES	\$40,115	\$56,526	\$96,641	\$40,476	\$0	\$40,476	\$24,259	\$0	\$24,259	\$0	\$25,455	5 \$50,598	\$5,155	\$242,584
Materials and Services														
Bond, Dues, Publications	\$408	\$408	\$816	\$408	\$0	\$408	\$51	\$0	\$51	\$0	\$520	\$3,060	\$204	\$5,059
General Supplies, Lab, Permitting & Monitoring	\$3,060	\$3,060	\$6,120	\$15,300	\$0			\$0			\$3,121			\$35,302
Training, Transportation, Travel	\$2,040	\$2,040	\$4,080	\$2,040	\$0	\$2,040	\$204	\$0	\$204	\$0	\$208			\$10,612
Water Purchase (from HBMWD)	\$29,350	\$168,822	\$198,172											\$198,172
Utilities- water, sewer, Assess., communications	\$1,020	\$1,020	\$2,040	\$5,100	\$0			\$0 \$0	. ,		\$4,162			\$17,522 \$23,562
General Maint & Repair Liability Insurance	\$1,530 \$1,530	\$1,530 \$2,550	\$3,060 \$4,080	\$2,040 \$3,570	\$(\$(\$1,020 \$1,020	\$0 \$0	. ,		\$5,202 \$6,242			\$23,362 \$18,482
Elaointy insurance	\$714	\$714	\$1,428	\$4,080	\$		\$510	\$0 \$0			\$3,121			\$11,434
Contracted Maintenance Services	\$5,100	\$10,200	\$15,300	\$10,200	\$0		\$2,040	\$0			\$5,202		\$800	\$43,742
TOTAL MATERIALS AND SERVICES	\$44,752	\$190,344	\$235,096	\$42,738	\$0) \$42,738	\$6,375	\$0	\$6,375	\$0	\$27,778	3 \$49,980	\$1,920	\$363,887
TOTAL O&M	\$84,867	\$246,870	\$331,737	\$83,214	\$0) \$83,214	\$30,634	\$0	\$30,634	\$0	\$53 <i>,</i> 233	\$100,578	\$7,075	\$606,471
Other Expenditures														#73 000
Prior Obligation by SPFD Transfer to Capital Reserve Fund	\$20,000	\$16,000	\$36,000	\$17,000		\$17,000	\$10,000		\$10,000		\$11,617	\$72,000 7 \$70,000		\$72,000 \$144,617
Transfer to Equipment Replacement Reserve Fund ²	\$20,000	\$18,000	\$8,000	\$3,000		\$17,000	\$1,000		\$10,000		\$6,487			\$101,343
TOTAL OTHER EXPENDITURES	\$23,000	\$21,000	\$44,000		\$0		\$11,000	\$0	. ,		\$18,104		\$0	\$317,960
Capital Outlay														\$0
														\$0 \$0
TOTAL CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL ALL EXPENDITURES	\$107,867	\$267,870	\$375,737	\$103,214	\$0	\$103,214	\$41,634	\$0	\$41,634	\$0	\$71,337	\$325,434	\$7,075	\$924,431
Unexpended Fund Balance (UFB)														\$0
EXPENDITURES + UFB														
1. No tax revenues are projected for this operating budget (C 2. Transfer to a reserve account for each fund to be created b		•												
	, cop tor repraceme													
				Estimated N	, ,	s Based On Revenues	s Needed To Operate							
		Vater Distribution			Wastewater			ets & Street Light	-	Storm Drainage	Parks &	Fire Department	Tsunami	Total All
	Town of Samoa	Fairhaven	Total Water	Town of Samoa	Fairhaven	Total Waste	Town of Samoa	Fairhaven	Total Streets	Storin Drainage	Recreation	rne Department	Preparedness	Services
Estimated average monthly residential user fees required to balance revenues	\$77.25	\$64.54	\$66.66	\$70.53	\$0.00	\$40.64	\$28.60	\$0.00	\$15.73	\$0.00	\$0.00	\$9.47	\$0.21	
EDUs	\$77.25 121	\$64.54 347	\$66.66 468	\$70.53 121	\$0.00 89	\$40.64 210	\$28.60 121	\$0.00 99	\$15.73 220	\$0.00 275	\$0.00 220	\$9.47 2860	\$0.21 2860	
ED03	161		100	161		210	161		220	270		2000	2000	

Fund TypeTown of SamoaAvailable Cash on Hand\$0Interest Earnings\$500Property Tax1\$0Special Use Income\$08User Fee/Assessment Revenues\$98,862Miscellaneous\$200TOTAL RESOURCES\$99,562	\$500 \$0 \$0 \$274,107 <u>\$200</u> \$274,807 Water Distribution Fairhaven \$936 \$1,405 \$936 \$448 \$52,664 \$57,657 \$1,007 \$1,208 \$1,2	Total Water \$0 \$1,000 \$0 \$1,000 \$0 \$1,000 \$0 \$1,000 \$0 \$1,000 \$0 \$1,000 \$0 \$0 \$372,969 \$400 \$374,369 Total Water \$1,872 \$2,810 \$1,872 \$936 \$2,496 \$88,586 \$98,572 \$8832 \$6,242 \$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606 \$239,797	\$600 \$0 \$0 \$107,078 \$200 \$107,878	Wastewater Fairhaven \$0	 \$600 \$600 \$0 \$107,078 \$200 \$107,878 Expenditures Total Wastewater \$1,561 \$2,341 \$1,561 \$2,341 \$1,561 \$33,481 \$41,285 \$41,285 \$41,285 \$5,202 \$2,081 \$5,202 \$2,081 \$3,641 \$3,641 \$4,162 \$10,404 	Town of Samoa \$0 \$100 \$0 \$32,145 \$0 \$32,245 \$32,245	ets & Street Lightin Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 ets & Street Lightin Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Streets \$0 \$100 \$0 \$32,145 \$0 \$32,245 mg Total Streets \$624 \$936 \$624 \$936 \$624 \$312 \$624 \$312	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Parks & Recreation \$0 \$150 \$0 \$72,611 \$0 \$72,761 Parks & Recreation \$874 \$1,311 \$874 \$1,498 \$19,298 \$24,292 \$530 \$3,183 \$212 \$530 \$3,183) \$500) \$500) \$0) \$333,619) \$0 Fire Department Fire Department 4 \$1,248 5 \$1,248 5 \$5,202 5 \$5,202	Tsunami Preparedness \$0 \$10 \$0 \$10 \$0 \$7,678 \$0 \$7,678 \$0 \$7,688 Tsunami Preparedness \$62 \$94 \$62 \$94 \$62 \$94 \$62 \$110 \$62 \$94 \$62 \$11 \$62 \$10 \$62 \$10 \$62 \$100 \$62 \$100 \$0 \$100 \$0 \$100 \$0 \$100	Total All Services \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$
Fund TypeTown of SamoaAvailable Cash on Hand\$0Interest Earning\$500Property Tax ³ \$0Special Use Income\$98,862Miscellaneous\$200Cottal RESOURCES\$99,562Miscellaneous\$200TOTAL RESOURCES\$99,562Personal ServicesTown of SamoaAuditor (Annual Audit)\$1,405Board Stipend\$306Board Stipend\$306Board Stipend\$35,922Operations/Maintenance Staff (Salaries & Benefits)\$35,922Operations/Maintenance Staff (Salaries & Benefits)\$35,922Chaterials and Services\$40,915Bond, Dues, Publications\$416General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (rom HBM WD)\$29,937Utilities-water, sewer, Assess, communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$2,281Contracted Maintenance Service\$2,081TOTAL MATERIALS AND SERVICES\$45,667Chiter Expenditures\$3,000Total Chiter Services\$3,000Total Chiter Services\$3,000Chiter Expenditures\$1,000Transfer to Capital Reserve Fund\$3,000Total Chiter Services\$3,000Chiter Expenditures\$3,000Chiter Expenditures\$3,000Chiter Expenditures\$3,000Chiter Expenditures <td< th=""><th>Fairhaven \$0 \$500 \$0 \$0 \$0 \$0 \$0 \$274,107 \$200 \$274,807 \$274,807 Water Distribution \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,248 \$52,664 \$57,657 \$416 \$3,121 \$2,081 \$17,2,198 \$1,040 \$1,561 \$2,601 \$7,28 \$10,404</th><th>\$0 \$1,000 \$0 \$372,969 \$400 \$374,369 Total Water \$1,872 \$2,810 \$1,872 \$936 \$2,496 \$88,586 \$98,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$94,572 \$94,572 \$94,572 \$94,572 \$94,572 \$94,572 \$95</th><th>\$0 \$600 \$0 \$0 \$107,078 \$200 \$107,878 Town of Samoa \$1,561 \$2,341 \$1,561 \$780 \$1,561 \$33,481 \$41,285 \$41,285 \$41,66 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$3,641 \$3,641 \$4,162 \$10,404</th><th>Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 Wastewater \$0 Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$1 \$0 \$2 \$0 \$3 \$0 \$4 \$0 \$5 \$0 \$6</th><th>) \$0) \$0) \$00) \$107,078 \$200) \$107,078 Expenditures Total Wastewater) \$1,561) \$1,561) \$1,561) \$1,561) \$1,561) \$1,561) \$1,561) \$1,561) \$1,561) \$2,341) \$1,561) \$1,561) \$1,561) \$2,341) \$1,561) \$1,561] \$</th><th>Town of Samoa \$0 \$100 \$0 \$32,145 \$0 \$32,245 \$0 Stree Town of Samoa \$624 \$936 \$624 \$312 \$624 \$312 \$624 \$312 \$624 \$312 \$520 \$520 \$21,624</th><th>Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 ets & Street Lightin \$0 Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0</th><th>Total Streets \$0 \$100 \$0 \$0 \$32,145 \$0 \$32,245 mg Total Streets \$624 \$936 \$624 \$936 \$624 \$936 \$624 \$312 \$624 \$312 \$624 \$312 \$624 \$21,624 \$21,624 \$22,744 \$21,624 \$22,744 \$22,744 \$22,744 \$22,744 \$24,744 \$22,8520 \$208 \$1,040 \$1,040 \$1,040</th><th>\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$</th><th>Recreation \$0 \$150 \$0 \$72,611 \$0 \$72,761 \$72,761 Parks & Recreation \$874 \$1,311 \$874 \$1,311 \$874 \$1,311 \$874 \$1,311 \$874 \$1,311 \$874 \$1,312 \$874 \$1,313 \$24,292 \$5300 \$3,183 \$212 \$0 \$4,245 \$5,306 \$6,367</th><th>) \$0) \$500) \$0) \$0) \$333,619) \$333,619) \$0) \$333,619) \$333,619) \$30) \$333,4119 Fire Department \$1,248 4 \$1,248 5 \$48,290 2 \$53,283 0 \$3,121 3 \$10,404 2 \$44,162 0 \$0 5 \$5,202 5 \$12,485 7 \$3,121 3 \$12,485 5 \$2,081</th><th>Preparedness \$0 \$10 \$0 \$0 \$0 \$0 \$7,678 \$0 \$7,678 \$0 \$7,678 \$0 \$7,688 \$7,688 \$7,688 \$62 \$94 \$62 \$311 \$62 \$4,947 \$5,258 \$208 \$100 \$0 \$100 \$0 \$102 \$0 \$102 \$0 \$5,258</th><th>Services \$2,36 \$72,61 \$853,48 \$60 \$929,06 Total All Services \$6,24 \$3,12 \$6,24 \$3,12 \$6,24 \$216,22 \$247,43 \$5,15 \$36,05 \$10,82 \$202,13 \$17,87 \$24,03 \$17,87 \$24,03 \$18,85 \$11,90</th></td<>	Fairhaven \$0 \$500 \$0 \$0 \$0 \$0 \$0 \$274,107 \$200 \$274,807 \$274,807 Water Distribution \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,248 \$52,664 \$57,657 \$416 \$3,121 \$2,081 \$17,2,198 \$1,040 \$1,561 \$2,601 \$7,28 \$10,404	\$0 \$1,000 \$0 \$372,969 \$400 \$374,369 Total Water \$1,872 \$2,810 \$1,872 \$936 \$2,496 \$88,586 \$98,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$94,572 \$94,572 \$94,572 \$94,572 \$94,572 \$94,572 \$95	\$0 \$600 \$0 \$0 \$107,078 \$200 \$107,878 Town of Samoa \$1,561 \$2,341 \$1,561 \$780 \$1,561 \$33,481 \$41,285 \$41,285 \$41,66 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$3,641 \$3,641 \$4,162 \$10,404	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 Wastewater \$0 Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$1 \$0 \$2 \$0 \$3 \$0 \$4 \$0 \$5 \$0 \$6) \$0) \$0) \$00) \$107,078 \$200) \$107,078 Expenditures Total Wastewater) \$1,561) \$1,561) \$1,561) \$1,561) \$1,561) \$1,561) \$1,561) \$1,561) \$1,561) \$2,341) \$1,561) \$1,561) \$1,561) \$2,341) \$1,561) \$1,561] \$	Town of Samoa \$0 \$100 \$0 \$32,145 \$0 \$32,245 \$0 Stree Town of Samoa \$624 \$936 \$624 \$312 \$624 \$312 \$624 \$312 \$624 \$312 \$520 \$520 \$21,624	Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 ets & Street Lightin \$0 Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Total Streets \$0 \$100 \$0 \$0 \$32,145 \$0 \$32,245 mg Total Streets \$624 \$936 \$624 \$936 \$624 \$936 \$624 \$312 \$624 \$312 \$624 \$312 \$624 \$21,624 \$21,624 \$22,744 \$21,624 \$22,744 \$22,744 \$22,744 \$22,744 \$24,744 \$22,8520 \$208 \$1,040 \$1,040 \$1,040	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Recreation \$0 \$150 \$0 \$72,611 \$0 \$72,761 \$72,761 Parks & Recreation \$874 \$1,311 \$874 \$1,311 \$874 \$1,311 \$874 \$1,311 \$874 \$1,311 \$874 \$1,312 \$874 \$1,313 \$24,292 \$5300 \$3,183 \$212 \$0 \$4,245 \$5,306 \$6,367) \$0) \$500) \$0) \$0) \$333,619) \$333,619) \$0) \$333,619) \$333,619) \$30) \$333,4119 Fire Department \$1,248 4 \$1,248 5 \$48,290 2 \$53,283 0 \$3,121 3 \$10,404 2 \$44,162 0 \$0 5 \$5,202 5 \$12,485 7 \$3,121 3 \$12,485 5 \$2,081	Preparedness \$0 \$10 \$0 \$0 \$0 \$0 \$7,678 \$0 \$7,678 \$0 \$7,678 \$0 \$7,688 \$7,688 \$7,688 \$62 \$94 \$62 \$311 \$62 \$4,947 \$5,258 \$208 \$100 \$0 \$100 \$0 \$102 \$0 \$102 \$0 \$5,258	Services \$2,36 \$72,61 \$853,48 \$60 \$929,06 Total All Services \$6,24 \$3,12 \$6,24 \$3,12 \$6,24 \$216,22 \$247,43 \$5,15 \$36,05 \$10,82 \$202,13 \$17,87 \$24,03 \$17,87 \$24,03 \$18,85 \$11,90
Available Cash on Hand\$0Interest Earnings\$500Property Tax ¹ \$0Special Use Income\$0User Fee/Assessment Revenues\$98,862Miscellaneous\$200TOTAL RESOURCES\$99,562TOTAL RESOURCES\$99,562Personal ServicesTown of SamoaAttorney\$936Auditor (Annual Audit)\$1,405Board Stipend\$936Bookkeeping/CPA Consult\$468Engineering\$1,248Operations/Maintenance Staff (Salaries & Benefits)\$35,922TOTAL PERSONAL SERVICES\$40,915Materials and Services\$416General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess, communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$2,022TOTAL MATERIALS AND SERVICES\$46,667TOTAL MATERIALS AND SERVICES\$45,647TOTAL O&M\$86,562Other Expenditures\$10,000Transfer to Equipment Replacement Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$0 \$500 \$0 \$274,107 \$200 \$274,807 Water Distribution Fairhaven 5936 \$1,405 \$936 \$1,405 \$936 \$448 \$1,248 \$52,664 \$57,657 \$416 \$3,121 \$2,081 \$1,72,198 \$1,040 \$1,561 \$2,601 \$728 \$10,404	\$0 \$1,000 \$0 \$372,969 \$400 \$374,369 Total Water \$1,872 \$2,810 \$1,872 \$936 \$2,496 \$88,586 \$98,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$93,572 \$94,572 \$94,572 \$94,572 \$94,572 \$94,572 \$94,572 \$95	\$0 \$600 \$0 \$0 \$107,078 \$200 \$107,878 Town of Samoa \$1,561 \$2,341 \$1,561 \$780 \$1,561 \$33,481 \$41,285 \$41,285 \$41,66 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$3,641 \$3,641 \$4,162 \$10,404	\$0 \$0 \$0 \$0 \$0 \$0 \$0 Wastewater Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0) \$0) \$0) \$00) \$107,078 \$200) \$107,078 Expenditures Total Wastewater) \$1,561) \$1,561) \$1,561) \$1,561) \$1,561) \$1,561) \$1,561) \$1,561) \$1,561) \$2,341) \$1,561) \$1,561) \$1,561) \$2,341) \$1,561) \$1,561] \$	\$0 \$100 \$0 \$32,145 \$0 \$32,245 Stree Town of Samoa \$624 \$936 \$624 \$936 \$624 \$312 \$624 \$21,624 \$21,624 \$21,624 \$21,624 \$22,744 \$22,744	\$0 \$0 \$0 \$0 \$0 \$0 \$0 ets & Street Lightin Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$100 \$0 \$32,145 <u>\$</u> 32,245 ng Total Streets \$624 \$936 \$624 \$936 \$624 \$312 \$624 \$21,624 \$22,744 \$224,744 \$224,744 \$224,744 \$224,744	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Recreation \$0 \$150 \$0 \$72,611 \$0 \$72,761 \$72,761 Parks & Recreation \$874 \$1,311 \$874 \$1,311 \$874 \$1,311 \$874 \$1,311 \$874 \$1,311 \$874 \$1,312 \$874 \$1,313 \$24,292 \$5300 \$3,183 \$212 \$0 \$4,245 \$5,306 \$6,367) \$0) \$500) \$0) \$0) \$333,619) \$333,619) \$0) \$333,619) \$333,619) \$30) \$333,4119 Fire Department \$1,248 4 \$1,248 5 \$48,290 2 \$53,283 0 \$3,121 3 \$10,404 2 \$44,162 0 \$0 5 \$5,202 5 \$12,485 7 \$3,121 3 \$12,485 5 \$2,081	Preparedness \$0 \$10 \$0 \$0 \$0 \$0 \$7,678 \$0 \$7,678 \$0 \$7,678 \$0 \$7,688 \$7,688 \$62 \$94 \$62 \$311 \$62 \$4,947 \$5,258 \$208 \$100 \$0 \$102 \$208 \$102 \$208 \$102 \$208 \$102 \$208 \$102 \$208 \$102 \$0 \$102 \$0 \$102 \$0 \$102 \$102 \$102 \$102 \$102 \$102 \$102 \$102 \$103	Services \$2,36 \$2,36 \$72,61 \$853,48 \$60 \$929,06 Total All Services \$6,24 \$9,36 \$6,24 \$3,12 \$6,24 \$3,12 \$6,24 \$216,22 \$247,43 \$5,15 \$36,05 \$10,82 \$202,13 \$17,87 \$24,03 \$17,87 \$24,03 \$17,87 \$24,03 \$18,85 \$11,90
Interest Earnings\$500Property Tax1\$0Special Use Income\$0User Fee/Assessment Revenues\$98,862Miscellaneous\$200TOTAL RESOURCES\$99,562Personal ServicesTown of SamoaAttorney\$936Auditor (Annual Audit)\$1,405Board Stipend\$936Bookkeeping/CPA Consult\$468Engineering\$1,248Operations/Maintenance Staff (Salaries & Benefits)\$35,922TOTAL PERSONAL SERVICES\$40,915Materials and Services\$416General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess, communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance SerVICES\$45,647TOTAL MATERIALS AND SERVICES\$45,647TOTAL MATERIALS AND SERVICES\$45,647Cher Expenditures\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$46,562Cher Expenditures\$1,000Transfer to Capital Reserve Fund\$1,000Transfer to Equipment Replacement Reserve Fund\$1,00	\$500 \$0 \$0 \$274,107 \$200 \$274,807 Water Distribution Fairhaven \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,248 \$52,664 \$57,657 \$416 \$3,121 \$2,081 \$1,72,198 \$1,040 \$1,561 \$2,601 \$2,601 \$2,601 \$2,601 \$2,801 \$1,561 \$2,601 \$2,801 \$1,561 \$2,601 \$2,801 \$1,561 \$2,601 \$2,801 \$1,561 \$2,601 \$2,801 \$1,561 \$2,601 \$2,801 \$1,561 \$2,601 \$2,801 \$1,561 \$2,601 \$2,801 \$1,561 \$2,601 \$2,801 \$1,561 \$2,601 \$2,801 \$1,040	\$1,000 \$0 \$372,969 <u>\$400</u> \$374,369 <u>\$374,369</u> <u>Total Water</u> \$1,872 \$2,810 \$1,872 \$936 \$2,496 \$88,586 \$98,572 \$93,672 \$94,672 \$93,672 \$94,672 \$94,672 \$95,672 \$	\$600 \$0 \$0 \$107,078 \$200 \$107,878 Town of Samoa \$1,561 \$2,341 \$1,561 \$780 \$1,561 \$33,481 \$41,285 \$41,285 \$41,68 \$3,641 \$3,641 \$3,641 \$3,641 \$4,162 \$10,404	SG SG SG SG SG SG SG SG SG SG SG SG SG S	 \$600 \$600 \$0 \$107,078 \$200 \$107,878 Expenditures Total Wastewater \$1,561 \$2,341 \$1,561 \$2,341 \$1,561 \$33,481 \$41,285 \$41,285 \$41,285 \$5,202 \$2,081 \$5,202 \$2,081 \$3,641 \$3,641 \$4,162 \$10,404 	\$100 \$0 \$32,145 \$0 \$32,245 Stree Town of Samoa \$624 \$936 \$624 \$312 \$624 \$312 \$624 \$21,624 \$21,624 \$21,624 \$21,624 \$22,744	\$0 \$0 \$0 \$0 \$0 \$0 ets & Street Lightin Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$100 \$0 \$32,145 <u>\$0</u> \$32,245 ng Total Streets \$624 \$936 \$624 \$936 \$624 \$312 \$624 \$312 \$624 \$21,624 \$224,744 \$224,744 \$224,744 \$224,744 \$224,744	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$150 \$0 \$72,611 \$0 \$0 \$72,761 Parks & Recreation \$874 \$1,311 \$874 \$1,311 \$874 \$1,498 \$19,298 \$24,292 \$24,292 \$530 \$3,183 \$212 \$530 \$3,183 \$212 \$5,306 \$4,245 \$5,306 \$6,367) \$500) \$500) \$0) \$333,619) \$0 Fire Department Fire Department 4 \$1,248 5 \$1,248 5 \$5,202 5 \$5,202	\$10 \$0 \$0 \$7,678 \$0 \$7,688 Tsunami Preparedness \$62 \$94 \$62 \$31 \$62 \$31 \$62 \$4,947 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000\$\$5,000	\$ \$72,61 \$853,48 \$60 \$929,06 \$929,06 \$6,24 \$9,36 \$6,24 \$3,12 \$6,24 \$216,22 \$247,43 \$5,15 \$36,05 \$10,82 \$202,13 \$17,87 \$24,03 \$17,87 \$24,03 \$17,87 \$24,03 \$18,85 \$11,90
Property TaxS0Special Use Income\$0User Fee/Assessment Revenues\$98,862Miscellaneous\$200TOTAL RESOURCES\$99,562Personal ServicesTown of SamoaAuditor (Annual Audit)\$1,405Board Stipend\$936Auditor (Annual Audit)\$1,405Board Stipend\$936Bookkeeping/CPA Consult\$468Engineering\$1,248Operations/Maintenance Staff (Salaries & Benefits)\$35,922TOTAL PERSONAL SERVICES\$40,915Materials and Services\$416General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$2,021TOTAL MATERIALS AND SERVICES\$45,647TOTAL MATERIALS AND SERVICES\$45,647TOTAL MATERIALS AND SERVICES\$45,647Cher Expenditures\$1,000Prior Obligation by SPFD\$10,000Transfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$0 \$0 \$274,107 <u>\$200</u> \$274,807 Water Distribution Fairhaven \$936 \$1,405 \$936 \$1,405 \$936 \$448 \$1,248 \$52,664 \$57,657 \$416 \$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$2,601 \$2,601 \$2,601 \$2,601 \$2,28 \$10,404	\$0 \$0 \$372,969 \$400 \$374,369 Total Water \$1,872 \$2,810 \$1,872 \$936 \$2,496 \$88,586 \$98,572 \$97,569 \$98,572 \$98,572 \$98,572 \$98,572 \$98,572 \$98,572 \$98,572 \$98,572 \$98,572 \$98,572 \$98,572 \$98,572 \$98,572 \$998,572 \$97,572 \$	\$0 \$0 \$107,078 \$200 \$107,878 Town of Samoa \$1,561 \$2,341 \$1,561 \$780 \$1,561 \$33,481 \$41,285\$41,285 \$41,285 \$41,285\$41,285 \$41,285\$41,285 \$41,285\$41,285 \$4	\$0 \$0 \$0 \$0 \$0 \$0 \$0 Wastewater \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0) \$0 \$0 \$107,078 \$200 \$107,878 Expenditures Total Wastewater \$1,561 \$2,341 \$1,561 \$2,341 \$1,561 \$33,481 \$1,561 \$33,481 \$1,566 \$33,481 \$33,481 \$33,481 \$33,481 \$33,641 \$33,641 \$33,641 \$33,641 \$33,641 \$33,641	\$0 \$0 \$32,145 \$0 \$32,245 Stree Town of Samoa \$624 \$936 \$624 \$312 \$624 \$312 \$624 \$312 \$624 \$21,624 \$21,624 \$21,624 \$22,744 \$22,744	\$0 \$0 \$0 \$0 \$0 ets & Street Lightin Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$32,145 \$0 \$32,245 ng Total Streets \$624 \$936 \$624 \$312 \$624 \$312 \$624 \$21,624 \$22,744 \$22,744 \$22,744 \$22,744 \$22,744	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$00 \$72,611 \$00 \$00 \$72,761 Parks & Recreation \$874 \$1,311 \$874 \$13,11 \$874 \$1,498 \$19,298 \$24,292 \$530 \$3,183 \$212 \$530 \$3,183 \$212 \$530 \$3,183 \$212 \$530 \$3,183 \$212 \$530 \$3,183 \$212 \$530 \$3,183 \$212 \$530 \$3,183 \$212 \$530 \$3,183 \$212 \$530 \$3,183 \$212 \$530 \$3,183 \$212 \$530 \$3,183 \$212 \$530 \$3,183 \$212 \$530 \$212 \$530 \$212 \$530 \$530 \$531 \$530 \$530 \$530 \$531 \$530 \$530 \$530 \$530 \$530 \$530 \$530 \$530) \$0 \$0 \$333,619 \$0 Fire Department Fire Department \$1,248 \$1,248 \$1,248 \$1,248 \$1,248 \$1,248 \$3,\$624 \$3,\$624 \$3,\$624 \$3,\$624 \$3,\$624 \$3,\$624 \$3,\$200 \$3,\$48,290 \$3,\$48,290 \$3,\$44,162 \$3,\$121 \$3,\$121 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$3,121 \$3,121 \$3,121 \$3,121 \$3,121 \$3,121 \$3,121 \$3,121 \$3,121 \$3,121 \$3,121	\$0 \$7,678 \$0 \$7,678 \$7,688 Tsunami Preparedness \$62 \$94 \$62 \$31 \$62 \$31 \$62 \$4,947 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$100 \$5,258 \$208 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,258 \$208 \$5,000 \$5,000 \$5,258 \$208 \$5,000\$\$5,000\$\$\$5,000\$\$5,000\$\$5,000\$\$5,000\$\$5,000\$\$5,000\$\$5,000\$\$5,000\$\$5,000	\$ \$72,61 \$853,44 \$6(\$929,00 Total All Services \$6,22 \$9,36 \$6,24 \$3,11 \$6,22 \$216,22 \$216,22 \$216,22 \$247,43 \$5,15 \$36,05 \$10,82 \$30,05 \$10,82 \$10,82 \$11,85 \$11,90
Special Use Income\$0User Fee/Assessment Revenues\$98,862Miscellaneous\$200TOTAL RESOURCES\$99,562Personal ServicesTown of SamoaAttorney\$936Auditor (Annual Audit)\$1,405Board Stipend\$936Board Stipend\$936Board Stipend\$936Bookkeeping/CPA Consult\$468Engineering\$1,248Operations/Maintenance Staff (Salaries & Benefits)\$35,922TOTAL PERSONAL SERVICES\$40,915Materials and Services\$416General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess, communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647TOTAL MATERIALS AND SERVICES\$45,647TOTAL MATERIALS AND SERVICES\$45,647Chrer Expenditures\$3,000Prior Obligation by SPFD\$3,000Transfer to Equipment Replacement Reserve Fund\$1,000Transfer to Equipment Replacement Reserve Fund\$3,000	\$0 \$274,107 \$200 Water Distribution Fairhaven \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$936 \$1,405 \$57,657 \$57,657 \$416 \$52,664 \$57,657 \$57,657 \$57,657 \$57,657	\$0 \$372,969 \$400 \$374,369 Total Water \$1,872 \$2,810 \$1,872 \$936 \$2,496 \$88,586 \$98,572 \$98,572 \$98,572 \$98,572 \$98,572 \$98,572 \$98,572 \$2,496 \$88,586 \$24,416 \$202,135 \$2,080 \$3,122 \$4,162 \$3,122 \$4,162 \$1,456 \$15,606	\$0 \$107,078 \$200 \$107,878 Town of Samoa \$1,561 \$2,341 \$1,561 \$780 \$1,561 \$33,481 \$41,285 \$41,285 \$416 \$15,606 \$2,081 \$5,202 \$2,081 \$3,641 \$3,641 \$4,162 \$3,641	\$0 \$0 \$0 \$0 Wastewater Fairhaven \$0) \$0 \$0 \$107,078 \$200 \$107,078 \$200 \$107,078 Expenditures Expenditures \$1,561 \$2,341 \$1,561 \$33,481 \$1,561 \$33,481 \$1,561 \$33,481 \$1,560 \$33,481 \$1,560 \$15,606 \$2,081 \$5,202 \$2,081 \$3,641 \$3,641 \$3,641 \$3,641 \$3,641	\$0 \$32,145 \$0 \$32,245 Strey Town of Samoa \$624 \$936 \$624 \$312 \$624 \$312 \$624 \$21,624 \$21,624 \$21,624 \$21,624 \$22,744 \$22,744	\$0 \$0 ets & Street Lighti Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$32,145 \$0 \$32,245 ng Total Streets \$624 \$936 \$624 \$936 \$624 \$312 \$624 \$21,624 \$22,744 \$224,744 \$224,744 \$224,744 \$224,744 \$2208 \$208 \$1,040 \$1,040	\$0 \$0 \$0 Storm Drainage \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$72,611 \$0 \$72,761 Parks & Recreation \$874 \$1,311 \$874 \$1,498 \$19,298 \$24,292 \$530 \$3,183 \$212 \$530 \$3,183 \$212 \$5,306 \$4,245 \$5,306 \$6,367	 \$0 \$333,619 \$0 \$334,119 Fire Department Fire Department \$1,248 \$1,248 \$1,248 \$48,290 \$3,121 \$3,121 \$3,121 \$3,121 \$3,121 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$3,121 \$2,81	\$0 \$7,678 \$0 \$7,688 Tsunami Preparedness \$62 \$94 \$62 \$31 \$62 \$4,947 \$5,258 \$208 \$100 \$0 \$0 \$100 \$0 \$0 \$102 \$0 \$520 \$102 \$0 \$520 \$102 \$0 \$520 \$102 \$0 \$102 \$0 \$102 \$0 \$102 \$0 \$102 \$0 \$102 \$102	\$72,61 \$853,48 \$66 \$929,06 Total All Services \$6,24 \$6,24 \$3,12 \$6,24 \$216,22 \$247,43 \$5,15 \$36,05 \$10,82 \$202,13 \$17,87 \$24,03 \$17,87 \$24,03 \$18,85 \$11,90
User Fee/Assessment Revenues\$98,862 MiscellaneousMiscellaneous\$200TOTAL RESOURCES\$99,562Personal ServicesTown of SamoaAttorney\$936Auditor (Annual Audit)\$1,405Board Stipend\$936Bookkeeping/CPA Consult\$468Engineering\$1,248Operations/Maintenance Staff (Salaries & Benefits)\$35,922TOTAL PERSONAL SERVICES\$40,915Materials and Services\$416General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess, communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647Prior Obligation by SPFD\$45,647TOTAL MATERIALS AND SERVICES\$45,647Stape Contracted Maintenane Services\$5,202COTAL MATERIALS AND SERVICES\$45,647TOTAL MATERIALS AND SERVICES\$45,647TOTAL OGAM\$86,562Other Expenditures\$3,000Prior Obligation by SPFD\$3,000Transfer to Equipment Replacement Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$3,000	\$274,107 \$200 \$274,807 Water Distribution Fairhaven \$936 \$1,405 \$936 \$468 \$1,248 \$52,664 \$57,657 \$57,657 \$416 \$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$2,601 \$728 \$10,404	\$372,969 \$400 \$374,369 Total Water \$1,872 \$2,810 \$1,872 \$936 \$2,496 \$88,586 \$98,572 \$98,572 \$98,572 \$98,572 \$98,572 \$98,572 \$2,080 \$3,122 \$4,162 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$107,078 \$200 \$107,878 Town of Samoa \$1,561 \$2,341 \$1,561 \$780 \$1,561 \$33,481 \$41,285 \$416 \$15,606 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$3,641 \$4,162 \$10,404	\$6 \$6 Wastewater Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0) \$107,078 \$200) \$107,078 Expenditures Total Wastewater) \$1,561) \$2,341) \$1,561) \$1,561) \$1,561) \$33,481) \$41,285) \$41,285] \$41,2	\$32,145 \$0 \$32,245 Stree Town of Samoa \$624 \$936 \$624 \$312 \$624 \$312 \$624 \$21,624 \$21,624 \$21,624 \$22,744 \$520 \$520 \$208 \$0 \$1,040 \$1,040 \$1,040 \$1,040	\$0 \$0 ets & Street Lighti Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$32,145 \$0 \$32,245 ng Total Streets \$624 \$936 \$624 \$312 \$624 \$312 \$624 \$21,624 \$22,744 \$22,744 \$22,744 \$22,8520 \$208 \$1,040 \$1,040	\$0 \$0 \$0 Storm Drainage \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$72,761 Parks & Recreation \$874 \$1,311 \$874 \$1,498 \$19,298 \$24,292 \$24,292 \$24,292 \$24,292 \$530 \$3,183 \$212 \$0 \$3,183 \$212 \$0 \$4,245 \$5,306 \$6,367) \$333,619) \$0 \$0 Fire Department Fire Department \$1,248 \$1,248 \$1,248 \$1,248 \$1,248 \$4,1,248 \$624 \$3 \$48,290 \$3,121 \$3,121 \$3,121 \$3,121 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$5,202 \$3,121 \$3,121 \$3,121 \$3,121	\$7,678 \$0 \$7,688 Tsunami Preparedness \$62 \$94 \$62 \$31 \$62 \$4,947 \$5,258 \$208 \$100 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$853,48 \$60 \$929,00 Total All Services \$6,24 \$3,12 \$6,24 \$216,22 \$247,43 \$5,15 \$36,05 \$10,82 \$202,13 \$17,87 \$24,03 \$17,87 \$24,03 \$18,85 \$11,90
TOTAL RESOURCES\$99,562Personal ServicesTown of SamoaAttorney\$936Auditor (Annual Audit)\$1,405Board Stipend\$936Auditor (Annual Audit)\$1,405Board Stipend\$936Bookkeeping/CPA Consult\$468Engineering\$1,248Operations/Maintenance Staff (Salaries & Benefits)\$35,922TOTAL PERSONAL SERVICES\$40,915Materials and Services\$416General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647TOTAL MATERIALS AND SERVICES\$45,647TOTAL OBERVICES\$45,647TOTAL OBERVICES\$30,000Transfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$274,807 Water Distribution Fairhaven \$936 \$1,405 \$936 \$468 \$1,248 \$52,664 \$57,657 \$57,657 \$416 \$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$2,601 \$728 \$10,404	\$374,369 Total Water \$1,872 \$2,810 \$1,872 \$936 \$2,496 \$88,586 \$98,572 \$98,572 \$98,572 \$832 \$6,242 \$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$107,878 Town of Samoa \$1,561 \$2,341 \$1,561 \$780 \$1,561 \$33,481 \$41,285 \$416 \$15,606 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$3,641 \$4,162 \$10,404	\$0 Wastewater Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$107,878 Expenditures Total Wastewater \$1,561 \$2,341 \$1,561 \$1,561 \$1,561 \$33,481 \$41,285 \$41,285 \$5,202 \$5,202 \$3,641 \$3,641 \$4,162 \$10,404	\$32,245 \$tree Town of Samoa \$624 \$936 \$624 \$312 \$624 \$21,624 \$21,624 \$21,624 \$22,744 \$520 \$520 \$208 \$0 \$1,040 \$1,040 \$1,040 \$520	\$0 ets & Street Lighti Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$32,245 ng Total Streets \$624 \$936 \$624 \$312 \$624 \$312 \$624 \$21,624 \$24,744 \$24,744 \$52 \$520 \$208 \$1,040 \$1,040	\$0 Storm Drainage \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$72,761 Parks & Recreation \$874 \$1,311 \$874 \$1,498 \$19,298 \$24,292 \$530 \$3,183 \$212 \$0 \$4,245 \$5,306 \$6,367	Fire Department Fire Departmen	\$7,688 Tsunami Preparedness \$62 \$94 \$62 \$31 \$62 \$4,947 \$5,258 \$208 \$100 \$0 \$0 \$0 \$102 \$0 \$520 \$500	\$929,06 Total All Services \$6,24 \$6,24 \$3,12 \$6,24 \$216,22 \$247,43 \$5,15 \$36,05 \$10,82 \$202,13 \$17,87 \$24,03 \$17,87 \$24,03 \$18,85 \$11,90
Personal ServicesTown of SamoaAttorney\$936Auditor (Annual Audit)\$1,405Board Stipend\$936Bookkeeping/CPA Consult\$468Engineering\$1,248Operations/Maintenance Staff (Salaries & Benefits)\$35,922TOTAL PERSONAL SERVICES\$40,915Materials and Services\$416General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess, communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$46,662Differ Expenditures\$45,647Total Cokeners\$3,000Transfer to Capital Reserve Fund\$1,000Transfer to Capital Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$13,000	Water Distribution Fairhaven \$936 \$1,405 \$936 \$468 \$1,248 \$52,664 \$57,657 \$416 \$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$728 \$10,404	Total Water \$1,872 \$2,810 \$1,872 \$936 \$2,496 \$88,586 \$98,572 \$98,572 \$98,572 \$832 \$6,242 \$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	Town of Samoa \$1,561 \$2,341 \$1,561 \$780 \$1,561 \$33,481 \$41,285 \$41,285 \$416 \$15,606 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$3,641 \$4,162 \$10,404	Wastewater Fairhaven \$0	Expenditures Total Wastewater Total Wastewater 1,561 2,341 3,780 3,780 3,481 3,481 3,481 4,162 3,601 3,601 3,410 3,410 3,5202 3,641 3,611 3,601 3,780 3,410 3,410 3,601 3,780 3,410 3,780 3,410 3,780 3,410 3,780 3,410 3,780 3,410 3,400 3,410 3,400 3,410 3,400	Stree Town of Samoa \$624 \$936 \$624 \$312 \$624 \$21,624 \$21,624 \$22,744 \$22,744 \$520 \$520 \$520 \$208 \$0 \$1,040 \$1,040 \$1,040 \$1,040	ets & Street Lightin Fairhaven \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	ng Total Streets \$624 \$936 \$624 \$312 \$624 \$21,624 \$22,744 \$24,744 \$52 \$520 \$208 \$1,040 \$1,040	Storm Drainage \$0	Parks & Recreation \$874 \$1,311 \$874 \$437 \$1,498 \$19,298 \$24,292 \$24,292 \$530 \$3,183 \$212 \$0 \$4,245 \$5,306 \$6,367	Fire Department 4 \$1,248 \$1,248 \$1,248 4 \$1,248 7 \$624 3 \$0 3 \$48,290 2 \$53,283 0 \$3,121 3 \$10,404 2 \$5,202 5 \$5,202 5 \$12,485 7 \$3,121 8 \$2,081	Tsunami Preparedness \$62 \$94 \$62 \$31 \$62 \$31 \$62 \$31 \$62 \$31 \$62 \$31 \$62 \$4,947 \$5,258 \$208 \$100 \$0 \$100 \$0 \$102 \$0 \$520 \$520 \$500	Total All Services \$6,24 \$3,12 \$6,24 \$216,22 \$247,43 \$5,15 \$36,05 \$10,82 \$202,13 \$17,87 \$24,03 \$18,85 \$11,90
Personal ServicesTown of SamoaAttorney\$936Auditor (Annual Audit)\$1,405Board Stipend\$936Bookkeeping/CPA Consult\$468Engineering\$1,248Operations/Maintenance Staff (Salaries & Benefits)\$35,922TOTAL PERSONAL SERVICES\$40,915Materials and Services\$40,915Ceneral Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647Cher Expenditures\$45,647Transfer to Capital Reserve Fund\$1,000Transfer to Capital Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$3,000	Fairhaven \$936 \$1,405 \$936 \$468 \$1,248 \$52,664 \$57,657 \$416 \$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$2,601 \$728 \$10,404	\$1,872 \$2,810 \$1,872 \$936 \$2,496 \$88,586 \$98,572 \$98,572 \$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$1,561 \$2,341 \$1,561 \$780 \$1,561 \$33,481 \$41,285 \$416 \$15,606 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$3,641 \$4,162 \$10,404	Fairhaven \$0 \$0 \$0	Total Wastewater 0 \$1,561 0 \$2,341 0 \$1,561 0 \$780 0 \$1,561 0 \$1,561 0 \$1,561 0 \$1,561 0 \$1,561 0 \$1,561 0 \$1,561 0 \$1,561 0 \$41,285 0 \$41,660 0 \$15,606 0 \$5,202 0 \$5,202 0 \$2,081 0 \$3,641 0 \$10,404	Town of Samoa \$624 \$936 \$624 \$312 \$624 \$21,624 \$21,624 \$22,744 \$224,744 \$520 \$520 \$208 \$0 \$1,040 \$1,040 \$1,040 \$1,040	Fairhaven 50 50 50 50 50 50 50 50 50 50 50 50 50	Total Streets \$624 \$936 \$624 \$312 \$624 \$21,624 \$221,624 \$24,744 \$52 \$520 \$208 \$1,040 \$1,040	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Recreation \$874 \$1,311 \$874 \$437 \$1498 \$19,298 \$24,292 \$24,292 \$3,183 \$212 \$00 \$4,245 \$5,306 \$6,367	4 \$1,248 4 \$1,873 4 \$1,248 7 \$624 3 \$48,290 2 \$53,283 0 \$3,121 5 \$10,404 2 \$41,62 0 \$0 5 \$5,202 5 \$5,202 5 \$12,485 7 \$3,121 8 \$2,081	Preparedness \$62 \$94 \$62 \$31 \$62 \$4,947 \$5,258 \$208 \$100 \$0 \$0 \$0 \$102 \$0 \$0 \$102 \$0 \$520	Services \$6,24 \$9,36 \$6,24 \$3,12 \$6,24 \$216,22 \$247,43 \$5,15 \$36,05 \$10,82 \$202,13 \$17,87 \$24,03 \$17,87 \$24,03 \$18,85 \$11,90
Personal ServicesTown of SamoaAttorney\$936Auditor (Annual Audit)\$1,405Board Stipend\$936Bookkeeping/CPA Consult\$468Engineering\$1,248Operations/Maintenance Staff (Salaries & Benefits)\$35,922TOTAL PERSONAL SERVICES\$40,915Materials and Services\$40,915Ceneral Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647Cher Expenditures\$45,647Transfer to Capital Reserve Fund\$1,000Transfer to Capital Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$3,000	Fairhaven \$936 \$1,405 \$936 \$468 \$1,248 \$52,664 \$57,657 \$416 \$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$2,601 \$728 \$10,404	\$1,872 \$2,810 \$1,872 \$936 \$2,496 \$88,586 \$98,572 \$98,572 \$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$1,561 \$2,341 \$1,561 \$780 \$1,561 \$33,481 \$41,285 \$416 \$15,606 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$3,641 \$4,162 \$10,404	Fairhaven \$0 \$0 \$0	Total Wastewater 0 \$1,561 0 \$2,341 0 \$1,561 0 \$780 0 \$1,561 0 \$1,561 0 \$1,561 0 \$1,561 0 \$1,561 0 \$1,561 0 \$1,561 0 \$1,561 0 \$41,285 0 \$41,660 0 \$15,606 0 \$5,202 0 \$5,202 0 \$2,081 0 \$3,641 0 \$10,404	Town of Samoa \$624 \$936 \$624 \$312 \$624 \$21,624 \$21,624 \$22,744 \$224,744 \$520 \$520 \$208 \$0 \$1,040 \$1,040 \$1,040 \$1,040	Fairhaven 50 50 50 50 50 50 50 50 50 50 50 50 50	Total Streets \$624 \$936 \$624 \$312 \$624 \$21,624 \$221,624 \$24,744 \$52 \$520 \$208 \$1,040 \$1,040	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Recreation \$874 \$1,311 \$874 \$437 \$1498 \$19,298 \$24,292 \$24,292 \$3,183 \$212 \$00 \$4,245 \$5,306 \$6,367	4 \$1,248 4 \$1,873 4 \$1,248 7 \$624 3 \$48,290 2 \$53,283 0 \$3,121 5 \$10,404 2 \$41,62 0 \$0 5 \$5,202 5 \$5,202 5 \$12,485 7 \$3,121 8 \$2,081	Preparedness \$62 \$94 \$62 \$31 \$62 \$4,947 \$5,258 \$208 \$100 \$0 \$0 \$0 \$102 \$0 \$0 \$102 \$0 \$520	Services \$6,24 \$9,36 \$6,24 \$3,12 \$6,24 \$216,22 \$247,43 \$5,15 \$36,05 \$10,82 \$10,82 \$202,13 \$17,87 \$244,03 \$18,85 \$11,90
Attorney\$936Auditor (Annual Audit)\$1,405Board Stipend\$936Bookkeeping/CPA Consult\$468Engineering\$1,248Operations/Maintenance Staff (Salaries & Benefits)\$35,922TOTAL PERSONAL SERVICES\$40,915Materials and Services\$40,915General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647TOTAL MATERIALS AND SERVICES\$45,647TOTAL O&M\$86,562Other Expenditures\$10,000Transfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund2\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$936 \$1,405 \$936 \$468 \$1,248 \$52,664 \$57,657 \$416 \$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$728 \$10,404	\$1,872 \$2,810 \$1,872 \$936 \$2,496 \$88,586 \$98,572 \$98,572 \$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$1,561 \$2,341 \$1,561 \$780 \$1,561 \$33,481 \$41,285 \$416 \$15,606 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$3,641 \$4,162 \$10,404	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$) \$1,561) \$2,341) \$1,561) \$1,561) \$1,561) \$1,561) \$41,61) \$41,285) \$41,285) \$41,285) \$41,285) \$41,285) \$41,285) \$5,202) \$2,081) \$5,202) \$2,081) \$3,641) \$3,641) \$4,162) \$10,404	\$624 \$936 \$624 \$312 \$624 \$21,624 \$21,624 \$24,744 \$520 \$520 \$208 \$0 \$1,040 \$1,040 \$1,040 \$520	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$624 \$936 \$624 \$312 \$624 \$21,624 \$24,744 \$52 \$520 \$208 \$1,040 \$1,040 \$1,040	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Recreation \$874 \$1,311 \$874 \$437 \$1498 \$19,298 \$24,292 \$24,292 \$3,183 \$212 \$00 \$4,245 \$5,306 \$6,367	4 \$1,248 4 \$1,873 4 \$1,248 7 \$624 3 \$48,290 2 \$53,283 0 \$3,121 5 \$10,404 2 \$41,62 0 \$0 5 \$5,202 5 \$5,202 5 \$12,485 7 \$3,121 8 \$2,081	Preparedness \$62 \$94 \$62 \$31 \$62 \$4,947 \$5,258 \$208 \$100 \$0 \$0 \$0 \$102 \$0 \$0 \$102 \$0 \$520	Services \$6,24 \$9,36 \$6,24 \$3,12 \$216,22 \$216,22 \$247,43 \$36,03 \$10,82 \$36,03 \$10,82 \$36,03 \$10,82 \$36,03 \$10,82 \$36,03 \$10,82 \$36,04 \$10,82 \$36,04 \$10,82 \$11,85 \$36,04 \$11,85 \$36,04 \$11,85 \$36,04 \$11,85 \$36,04 \$11,85 \$11,90\$1,90 \$11,90 \$11,90 \$11,90 \$11,90 \$11,90 \$11,90 \$11,90 \$11,90 \$11,90 \$11,90 \$10
Attorney\$936Auditor (Annual Audit)\$1,405Board Stipend\$936Bookkeeping/CPA Consult\$468Engineering\$1,248Operations/Maintenance Staff (Salaries & Benefits)\$35,922TOTAL PERSONAL SERVICES\$40,915Materials and Services\$40,915General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647TOTAL MATERIALS AND SERVICES\$45,647TOTAL O&M\$86,562Other Expenditures\$10,000Transfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund2\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$936 \$1,405 \$936 \$468 \$1,248 \$52,664 \$57,657 \$416 \$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$728 \$10,404	\$1,872 \$2,810 \$1,872 \$936 \$2,496 \$88,586 \$98,572 \$98,572 \$832 \$6,242 \$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$1,561 \$2,341 \$1,561 \$780 \$1,561 \$33,481 \$41,285 \$416 \$15,606 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$3,641 \$4,162 \$10,404	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$) \$1,561) \$2,341) \$1,561) \$1,561) \$1,561) \$1,561) \$41,61) \$41,285) \$41,285) \$41,285) \$41,285) \$41,285) \$41,285) \$5,202) \$2,081) \$5,202) \$2,081) \$3,641) \$3,641) \$4,162) \$10,404	\$624 \$936 \$624 \$312 \$624 \$21,624 \$21,624 \$24,744 \$520 \$520 \$208 \$0 \$1,040 \$1,040 \$1,040 \$520	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$624 \$936 \$624 \$312 \$624 \$21,624 \$24,744 \$52 \$520 \$208 \$1,040 \$1,040 \$1,040	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$874 \$1,311 \$874 \$1498 \$19,298 \$24,292 \$530 \$3,183 \$212 \$0 \$4,245 \$5,306 \$6,367	4 \$1,248 4 \$1,873 4 \$1,248 7 \$624 3 \$48,290 2 \$53,283 0 \$3,121 5 \$10,404 2 \$41,62 0 \$0 5 \$5,202 5 \$5,202 5 \$12,485 7 \$3,121 8 \$2,081	\$62 \$94 \$62 \$31 \$62 \$4,947 \$5,258 \$208 \$100 \$0 \$100 \$0 \$102 \$0 \$520 \$500	\$6,24 \$9,36 \$6,24 \$3,12 \$216,22 \$247,43 \$5,15 \$36,05 \$10,82 \$202,13 \$17,87 \$244,03 \$14,85 \$11,90
Auditor (Annual Audit)\$1,405Board Stipend\$936Bookkeeping/CPA Consult\$468Engineering\$1,248Operations/Maintenance Staff (Salaries & Benefits)\$35,922TOTAL PERSONAL SERVICES\$40,915Materials and Services\$40,915Bond, Dues, Publications\$416General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647Other Expenditures\$10,000Prior Obligation by SPFD\$10,000Transfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$1,405 \$936 \$468 \$1,248 \$52,664 \$57,657 \$416 \$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$728 \$10,404	\$2,810 \$1,872 \$936 \$2,496 \$88,586 \$98,572 \$98,572 \$832 \$6,242 \$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$2,341 \$1,561 \$780 \$1,561 \$33,481 \$41,285 \$41,285 \$416 \$15,606 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$3,641 \$4,162 \$10,404	50 50 50 50 50 50 50 50 50 50 50 50 50 5) \$2,341) \$1,561) \$780) \$1,561) \$33,481) \$41,285) \$41,285) \$41,285) \$41,285) \$41,285) \$5,202) \$2,081) \$5,202) \$2,081) \$3,641) \$3,641) \$4,162) \$10,404	\$936 \$624 \$312 \$624 \$21,624 \$24,744 \$520 \$520 \$208 \$0 \$1,040 \$1,040 \$1,040 \$520	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$936 \$624 \$312 \$624 \$21,624 \$24,744 \$52 \$520 \$208 \$1,040 \$1,040 \$1,040	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$1,311 \$874 \$437 \$1498 \$19,298 \$24,292 \$530 \$3,183 \$212 \$0 \$4,245 \$5,306 \$6,367	\$1,873 \$1,248 \$1,248 \$2 \$3 \$4 \$3 \$2 \$53,283 \$3 \$3 \$3 \$3,121 \$3 \$4,162 \$4,162 \$5,202 \$5,202 \$5,202 \$5,202 \$12,485 \$3,121 \$3,121	\$94 \$62 \$31 \$62 \$4,947 \$5,258 \$208 \$100 \$0 \$0 \$102 \$0 \$102 \$0 \$520 \$520 \$500	\$9,36 \$6,24 \$3,12 \$6,24 \$216,22 \$247,43 \$5,15 \$36,05 \$10,82 \$202,13 \$17,87 \$24,03 \$18,85 \$11,90
Board Stipend\$936Bookkeeping/CPA Consult\$468Engineering\$1,248Operations/Maintenance Staff (Salaries & Benefits)\$35,922TOTAL PERSONAL SERVICES\$40,915Materials and Services\$40,915Materials and Services\$416General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647Prior Obligation by SPFD\$10,000Transfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$936 \$468 \$1,248 \$52,664 \$57,657 \$416 \$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$728 \$10,404	\$1,872 \$936 \$2,496 \$88,586 \$98,572 \$98,572 \$6,242 \$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$1,561 \$780 \$1,561 \$33,481 \$41,285 \$416 \$15,606 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$3,641 \$4,162 \$10,404	50 50 50 50 50 50 50 50 50 50 50 50 50 5) \$1,561) \$780) \$1,561 \$33,481) \$41,285) \$41,285) \$41,285) \$41,085) \$15,606) \$2,081) \$5,202) \$2,081) \$3,641 0 \$3,641 0 \$3,641 0 \$3,641 0 \$10,404	\$624 \$312 \$624 \$21,624 \$24,744 \$520 \$520 \$208 \$0 \$1,040 \$1,040 \$1,040 \$520	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$624 \$312 \$624 \$21,624 \$24,744 \$52 \$520 \$208 \$1,040 \$1,040 \$1,040	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$874 \$437 \$1,498 \$19,298 \$24,292 \$530 \$3,183 \$212 \$0 \$4,245 \$5,306 \$6,367	4 \$1,248 7 \$624 8 \$0 9 \$48,290 2 \$53,283 0 \$3,121 3 \$10,404 2 \$4,162 0 \$0 5 \$5,202 5 \$12,485 7 \$3,121 8 \$12,485 7 \$3,121 8 \$2,081	\$62 \$31 \$62 \$4,947 \$5,258 \$208 \$100 \$0 \$0 \$102 \$0 \$102 \$0 \$520 \$500	\$6,24 \$3,12 \$6,24 \$216,22 \$247,43 \$5,15 \$36,03 \$10,82 \$202,13 \$17,87 \$24,03 \$18,85 \$11,90
Engineering\$1,248Operations/Maintenance Staff (Salaries & Benefits)\$35,922TOTAL PERSONAL SERVICES\$40,915Materials and Services\$416General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647Prior Obligation by SPFD\$45,647Transfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund\$10,000TOTAL OTHER EXPENDITURES\$13,000	\$1,248 \$52,664 \$57,657 \$416 \$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$728 \$10,404	\$2,496 \$88,586 \$98,572 \$98,572 \$6,242 \$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$4,162 \$1,456 \$15,606	\$1,561 \$33,481 \$41,285 \$416 \$15,606 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$4,162 \$10,404	\$(\$(\$(\$(\$(\$(\$(\$(\$(\$(\$(\$(\$(\$) \$1,561 \$33,481 \$41,285 \$41,285 \$41,285 \$41,285 \$41,285 \$5,202 \$2,081 \$5,202 \$2,081 \$3,641 \$3,641 \$4,162 \$10,404	\$624 \$21,624 \$24,744 \$52 \$520 \$208 \$0 \$1,040 \$1,040 \$1,040 \$520	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$624 <u>\$21,624</u> \$24,744 \$52 \$520 \$208 \$1,040 \$1,040 \$1,040	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$1,498 \$19,298 \$24,292 \$530 \$3,183 \$212 \$0 \$4,245 \$5,306 \$6,367	3 \$0 3 \$48,290 2 \$53,283 0 \$3,121 3 \$10,404 2 \$4,162 0 \$0 5 \$5,202 5 \$12,485 7 \$3,121 3 \$12,485 7 \$3,121	\$62 \$4,947 \$5,258 \$208 \$100 \$0 \$0 \$102 \$0 \$520 \$500	\$6,24 \$216,22 \$247,43 \$5,11 \$36,03 \$10,82 \$202,13 \$17,82 \$24,03 \$18,83 \$11,90
Operations/Maintenance Staff (Salaries & Benefits)\$35,922TOTAL PERSONAL SERVICES\$40,915Materials and ServicesSond, Dues, PublicationsBond, Dues, Publications\$416General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647Prior Obligation by SPFDTransfer to Capital Reserve FundToTAL OTHER EXPENDITURES\$10,000TOTAL OTHER EXPENDITURES\$13,000	\$52,664 \$57,657 \$416 \$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$728 \$10,404	\$88,586 \$98,572 \$6,242 \$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$33,481 \$41,285 \$416 \$15,606 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$3,641 \$4,162 \$10,404	<u>50</u> 50 50 50 50 50 50 50 50 50 50 50 50 50) \$33,481) \$41,285) \$41,285) \$41,285) \$15,606) \$15,606) \$5,202) \$5,202) \$2,081) \$3,641) \$4,162) \$10,404	\$21,624 \$24,744 \$52 \$520 \$208 \$0 \$1,040 \$1,040 \$1,040 \$520	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$21,624 \$24,744 \$52 \$520 \$208 \$1,040 \$1,040 \$1,040	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$19,298 \$24,292 \$530 \$3,183 \$212 \$0 \$4,245 \$5,306 \$6,367	3 \$48,290 2 \$53,283 3 \$10,404 2 \$4,162 4 \$10,404 5 \$5,202 5 \$12,485 7 \$3,121 3 \$10,404	\$4,947 \$5,258 \$208 \$100 \$0 \$0 \$102 \$0 \$520 \$500	\$216,22 \$247,43 \$5,15 \$36,05 \$10,82 \$202,13 \$17,87 \$24,03 \$18,85 \$11,90
TOTAL PERSONAL SERVICES \$40,915 Materials and Services Bond, Dues, Publications \$416 General Supplies, Lab, Permitting & Monitoring \$3,121 Training, Transportation, Travel \$2,081 Water Purchase (from HBMWD) \$29,937 Utilities- water, sewer, Assess., communications \$1,040 General Maint & Repair \$1,561 Liability Insurance \$1,561 Electrical \$728 Contracted Maintenance Services \$5,202 TOTAL MATERIALS AND SERVICES \$45,647 TOTAL MATERIALS AND SERVICES Prior Obligation by SPFD \$10,000 Transfer to Capital Reserve Fund \$10,000 Transfer to Equipment Replacement Reserve Fund ² \$3,000 TOTAL OTHER EXPENDITURES \$13,000	\$57,657 \$416 \$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$728 \$10,404	\$98,572 \$832 \$6,242 \$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$41,285 \$416 \$15,606 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$4,162 \$10,404	\$(\$(\$(\$(\$(\$(\$(\$(\$(\$(\$(\$(\$(\$) \$41,285) \$416) \$15,606) \$2,081) \$5,202) \$2,081) \$3,641) \$4,162) \$10,404	\$24,744 \$52 \$520 \$208 \$0 \$1,040 \$1,040 \$1,040 \$520	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$24,744 \$52 \$520 \$208 \$1,040 \$1,040 \$1,040	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$24,292 \$530 \$3,183 \$212 \$0 \$4,245 \$5,306 \$6,367	2 \$53,283 3 \$10,404 2 \$4,162 0 \$0 5 \$5,202 5 \$12,485 7 \$3,121 8 \$2,081	\$5,258 \$208 \$100 \$0 \$102 \$0 \$520 \$500	\$247,43 \$5,15 \$36,05 \$10,82 \$202,13 \$17,87 \$24,03 \$18,85 \$11,90
Materials and ServicesBond, Dues, Publications\$416General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647Other Expenditures\$45,647Prior Obligation by SPFD\$10,000Transfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$416 \$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$728 \$10,404	\$832 \$6,242 \$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$416 \$15,606 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$4,162 \$10,404	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$) \$416) \$15,606) \$2,081)) \$5,202) \$2,081) \$3,641) \$3,641) \$4,162) \$10,404	\$52 \$520 \$208 \$0 \$1,040 \$1,040 \$1,040 \$520	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$52 \$520 \$208 \$1,040 \$1,040 \$1,040	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$530 \$3,183 \$212 \$0 \$4,245 \$5,306 \$6,367) \$3,121 3 \$10,404 2 \$4,162 0 \$0 5 \$5,202 5 \$12,485 7 \$3,121 3 \$2,081	\$208 \$100 \$0 \$102 \$0 \$520 \$500	\$5,15 \$36,05 \$10,82 \$202,13 \$17,87 \$24,03 \$18,85 \$11,90
Bond, Dues, Publications\$416General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647Other ExpendituresPrior Obligation by SPFDTransfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$728 \$10,404	\$6,242 \$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$15,606 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$4,162 \$10,404	\$(\$) \$() \$() \$15,606) \$2,081)) \$5,202) \$2,081) \$2,081) \$3,641) \$4,162) \$10,404	\$520 \$208 \$0 \$1,040 \$1,040 \$1,040 \$520	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$520 \$208 \$1,040 \$1,040 \$1,040	\$0 \$0 \$0 \$0 \$0 \$0	\$3,183 \$212 \$0 \$4,245 \$5,306 \$6,367	3 \$10,404 2 \$4,162 3 \$0 5 \$5,202 5 \$12,485 7 \$3,121 3 \$2,081	\$100 \$0 \$102 \$0 \$520 \$500	\$36,05 \$10,82 \$202,13 \$17,87 \$24,03 \$18,85 \$11,90
General Supplies, Lab, Permitting & Monitoring\$3,121Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647Other ExpendituresPrior Obligation by SPFDTransfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$3,121 \$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$728 \$10,404	\$6,242 \$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$15,606 \$2,081 \$0 \$5,202 \$2,081 \$3,641 \$4,162 \$10,404	\$(\$) \$() \$() \$15,606) \$2,081)) \$5,202) \$2,081) \$2,081) \$3,641) \$4,162) \$10,404	\$520 \$208 \$0 \$1,040 \$1,040 \$1,040 \$520	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$520 \$208 \$1,040 \$1,040 \$1,040	\$0 \$0 \$0 \$0 \$0 \$0	\$3,183 \$212 \$0 \$4,245 \$5,306 \$6,367	3 \$10,404 2 \$4,162 3 \$0 5 \$5,202 5 \$12,485 7 \$3,121 3 \$2,081	\$100 \$0 \$102 \$0 \$520 \$500	\$36,05 \$10,82 \$202,13 \$17,87 \$24,03 \$18,85 \$11,90
Training, Transportation, Travel\$2,081Water Purchase (from HBMWD)\$29,937Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647Other ExpendituresPrior Obligation by SPFDTransfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$2,081 \$172,198 \$1,040 \$1,561 \$2,601 \$728 \$10,404	\$4,162 \$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$2,081 \$0 \$5,202 \$2,081 \$3,641 \$4,162 \$10,404	\$(\$(\$(\$(\$(\$(\$(\$(\$(\$(\$(\$(\$() \$2,081) \$5,202) \$2,081) \$3,641) \$4,162) \$10,404	\$208 \$0 \$1,040 \$1,040 \$1,040 \$520	\$0 \$0 \$0 \$0 \$0 \$0	\$208 \$1,040 \$1,040 \$1,040	\$0 \$0 \$0 \$0 \$0	\$212 \$0 \$4,245 \$5,306 \$6,367	2 \$4,162 5 \$5,202 5 \$12,485 7 \$3,121 8 \$2,081	\$0 \$0 \$102 \$0 \$520 \$500	\$10,82 \$202,13 \$17,87 \$24,03 \$18,85 \$11,90
Water Purchase (from HBMWD)\$22,937Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647TOTAL O&M\$86,562Other ExpendituresPrior Obligation by SPFDTransfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$172,198 \$1,040 \$1,561 \$2,601 \$728 \$10,404	\$202,135 \$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$0 \$5,202 \$2,081 \$3,641 \$4,162 \$10,404	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0)) \$5,202 \$2,081 \$3,641 \$4,162) \$10,404	\$0 \$1,040 \$1,040 \$1,040 \$520	\$0 \$0 \$0 \$0	\$1,040 \$1,040 \$1,040	\$0 \$0 \$0 \$0	\$0 \$4,245 \$5,306 \$6,367	\$0 \$0 \$5 \$5,202 \$5 \$12,485 \$7 \$3,121 \$8 \$2,081	\$0 \$102 \$0 \$520 \$500	\$202,13 \$17,87 \$24,03 \$18,85 \$18,85
Utilities- water, sewer, Assess., communications\$1,040General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647TOTAL MATERIALS AND SERVICESOther Expenditures\$86,562Prior Obligation by SPFD\$10,000Transfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$1,040 \$1,561 \$2,601 \$728 \$10,404	\$2,080 \$3,122 \$4,162 \$1,456 \$15,606	\$5,202 \$2,081 \$3,641 \$4,162 \$10,404	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0) \$5,202) \$2,081) \$3,641) \$4,162) \$10,404	\$1,040 \$1,040 \$1,040 \$520	\$0 \$0 \$0	\$1,040 \$1,040	\$0 \$0 \$0	\$4,245 \$5,306 \$6,367	5 \$5,202 5 \$12,485 7 \$3,121 8 \$2,081	\$102 \$0 \$520 \$500	\$17,87 \$24,03 \$18,85 \$11,90
General Maint & Repair\$1,561Liability Insurance\$1,561Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647Other ExpendituresPrior Obligation by SPFDTransfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund²\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$1,561 \$2,601 \$728 \$10,404	\$3,122 \$4,162 \$1,456 \$15,606	\$2,081 \$3,641 \$4,162 \$10,404	\$(\$(\$(\$() \$2,081) \$3,641) \$4,162) \$10,404	\$1,040 \$1,040 \$520	\$0 \$0	\$1,040 \$1,040	\$0 \$0	\$5,306 \$6,367	5 \$12,485 7 \$3,121 8 \$2,081	\$0 \$520 \$500	\$24,03 \$18,85 \$11,90
Electrical\$728Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647TOTAL O&MS86,562Other ExpendituresPrior Obligation by SPFDTransfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$728 \$10,404	\$1,456 \$15,606	\$4,162 \$10,404	\$0 \$0	\$4,162 \$10,404	\$520					\$2,081	\$500	\$11,90
Contracted Maintenance Services\$5,202TOTAL MATERIALS AND SERVICES\$45,647TOTAL O&M\$86,562Other Expenditures\$86,562Prior Obligation by SPFD\$10,000Transfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund²\$3,000TOTAL OTHER EXPENDITURES\$13,000	\$10,404	\$15,606	\$10,404	\$0	\$10,404		\$0	\$520	\$0	\$3,183			
TOTAL MATERIALS AND SERVICES\$45,647TOTAL O&M\$86,562Other Expenditures Prior Obligation by SPFD Transfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund2\$3,000TOTAL OTHER EXPENDITURES\$13,000					. ,	¢0 001						¢1 000	\$44,80.
TOTAL O&M\$86,562Other ExpendituresPrior Obligation by SPFDTransfer to Capital Reserve Fund\$10,000Transfer to Equipment Replacement Reserve Fund ² \$3,000TOTAL OTHER EXPENDITURES\$13,000	\$194,150	\$239,797	\$43,593	50			\$0			\$5,306			¢054.(0)
Other Expenditures Prior Obligation by SPFD Transfer to Capital Reserve Fund \$10,000 Transfer to Equipment Replacement Reserve Fund ² \$3,000 TOTAL OTHER EXPENDITURES \$13,000					\$43,593	\$6,501	\$0	\$6,501	\$0	\$28,332	2 \$50,980	\$2,430	\$371,633
Prior Obligation by SPFD Transfer to Capital Reserve Fund \$10,000 Transfer to Equipment Replacement Reserve Fund ² \$3,000 TOTAL OTHER EXPENDITURES \$13,000	\$251,807	\$338,369	\$84,878	\$0	\$84,878	\$31,245	\$0	\$31,245	\$0	\$52,624	\$104,263	\$7,688	\$619,06
Prior Obligation by SPFD Transfer to Capital Reserve Fund \$10,000 Transfer to Equipment Replacement Reserve Fund ² \$3,000 TOTAL OTHER EXPENDITURES \$13,000													
Transfer to Equipment Replacement Reserve Fund ² \$3,000 TOTAL OTHER EXPENDITURES \$13,000											\$72,000		\$72,00
TOTAL OTHER EXPENDITURES \$13,000		\$28,000	\$20,000		\$20,000					\$13,000			\$136,00
		\$8,000	\$3,000		\$3,000	\$1,000		\$1,000		\$7,137			\$101,99
Capital Outlay	\$23,000	\$36,000	\$23,000	\$0	\$23,000	\$1,000	\$0	\$1,000	\$0	\$20,137	\$229,856	\$0	\$309,99
													\$ \$
TOTAL CAPITAL EXPENDITURES \$0	\$0	\$0	\$0	\$0	0 \$0	\$0	\$0	\$0	\$0	\$0) \$0	\$0	3 5 5
TOTAL ALL EXPENDITURES \$99,562	\$274,807	\$374,369	\$107,878	\$0	\$107,878	\$32,245	\$0	\$32,245	\$0	\$72,761	\$334,119	\$7,688	\$929,06
Unexpended Fund Balance (UFB)				ţ.	,		70	,		,, ` _			S
EXPENDITURES + UFB													
No tax revenues are projected for this operating budget (CSD has no taxing au Transfer to a reserve account for each fund to be created by CSD for replacem	•)											
			Fetimatad N	Monthly Lear Fee	Based On Rovenue	Needed To Operate	CSD						
T	Water Distribution		Estimated M	Wonthly User Fees Wastewater	based On Kevenues	1	ets & Street Lightin	ng					
Town of Samoa		Total Water	Town of Samoa	Fairhaven	Total Waste	Town of Samoa	Fairhaven	Total Streets	Storm Drainage	Parks & Recreation	Fire Department	Tsunami Preparedness	Total All Services
timated average monthly residential user fees required	Fairhaven					\$21.78							
to balance revenues \$70.14 EDUs 123	Fairhaven \$66.54	\$66.13	\$72.55	\$0.00	\$41.70		\$0.00	\$11.96	\$0.00	\$0.00	\$9.53 2917	\$0.22 2917	

			JLL BUILD OUT, 2	trict Phase 4 Budget 2017 Dollars)				
			Revenues					
Fund Type	Water Distribution	Wastewater	Streets & Street Lighting	Storm Drainage	Parks & Recreation	Fire Department	Tsunami Preparedness	Total All Servi
Available Cash on Hand	\$0	\$0	\$0	\$0	\$0		\$0	
Interest Earnings	\$2,000	\$2,000	\$200	\$50	\$150	\$500	\$10	\$4
Property Tax ¹	\$0	\$0	\$0	\$0	\$0		\$0	
Special Use Income	\$0	\$0	\$0	\$0	\$74,746		\$0	\$74
User Fee/Assessment Revenues	\$565,108	\$561,244	\$112,779	\$10,065	\$19,742		\$8,285	\$1,695
Miscellaneous	\$1,000	\$1,000	\$0	\$0	\$0		\$0	\$2
TOTAL RESOURCES	\$568,108	\$564,244	\$112,979	\$10,115	\$94,638	\$418,924	\$8,295	\$1,77
			Expenditures				- ·	
Personal Services	Water Distribution	Wastewater	Streets & Street Lighting	Storm Drainage	Parks & Recreation	Fire Department	Tsunami Preparedness	Total All Serv
Attorney	\$1,872	\$1,872	\$624	\$62	\$499	\$1,248	\$62	\$6
Auditor (Annual Audit)	\$2,810	\$2,810	\$936	\$94	\$749		\$94	\$9
Board Stipend	\$1,872	\$1,872	\$624	\$62	\$499		\$62	\$
Bookkeeping/CPA Consult	\$936	\$936	\$312	\$31	\$250		\$31	\$
Engineering	\$1,872	\$2,496	\$624	\$250	\$936		\$62	\$
Operations/Maintenance Staff (Salaries & Benefits)	\$67,264	\$76,920	\$28,804	\$9,616	\$9,616		\$6,709	\$28
TOTAL PERSONAL SERVICES	\$76,626	\$86,906	\$31,924	\$10,115	\$12,549		\$7,020	\$31
Materials and Services	* · · · · ·							-
Bond, Dues, Publications	\$1,200	\$1,300	\$51	\$0	\$520		\$204	\$
General Supplies, Lab, Permitting & Monitoring	\$8,000	\$20,000	\$510	\$0	\$5,000		\$51	\$4
Training, Transportation, Travel	\$6,000 \$280,282	\$7,000	\$204	\$0	\$500	\$4,080		\$1 \$28
Water Purchase (from HBMWD)	\$280,282	¢00.000						
Effluent Outfall Use Fee (RMT 2)	¢2.000	\$90,000 \$11,100	¢1 000	¢o	¢0.000	#E 100	¢=1	\$9 \$2
Utilities- water, sewer, Assess., communications General Maint & Repair	\$3,000 \$6,000	\$11,100 \$7,000	\$1,020 \$1,020	\$0 \$0	\$8,000 \$10,000	\$5,100 \$12,240	\$51 \$0	\$2 \$3
	\$6,000 \$8,000	\$7,570 \$7,570	\$1,020	\$0 \$0	\$10,000 \$6,500		\$0 \$510	
Liability Insurance Electrical	\$8,000 \$2,000	\$7,570 \$6,000	\$1,020 \$510	\$0 \$0	\$6,500 \$7,000		\$255	
Contracted Maintenance Services	\$22,000	\$25,200	\$2,040	\$0 \$0	\$10,000	\$10,200	\$204	\$6
TOTAL MATERIALS AND SERVICES	\$336,482	\$175,170	\$6,375	\$0 \$0	\$47,520		\$1,275	\$61
TOTAL O&M	\$413,108	\$262,076	\$38,299	\$10,115	\$60,069	\$144,068	\$8,295	\$93
Other Expenditures								
Prior Obligation by SPFD						\$72,000		\$7
Debt Service for WWTP & Collection System		\$157,168						\$15
Transfer to Capital Reserve Fund	\$140,000	\$100,000	\$64,680		\$20,000	\$120,000		\$44
Transfer to Equipment Replacement Reserve Fund ²	\$15,000	\$45,000	\$10,000		\$14,569	\$82,856		\$16
TOTAL OTHER EXPENDITURES	\$155,000	\$302,168	\$74,680	\$0	\$34,569	\$274,856	\$0	\$84
Capital Outlay								
TOTAL CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
TOTAL ALL EXPENDITURES	\$568,108	\$564,244	\$112,979	\$10,115	\$94,638	\$418,924	\$8,295	\$1,77
Unexpended Fund Balance (UFB)								
EXPENDITURES + UFB								
EXPENDITURES + UFB No tax revenues are projected for this operating budget (CSI Transfer to a reserve account for each fund to be created by								
				s Needed To Operate	e CSD			
	D1 / 11 / 1							
	Distribution	Wastewater	Lighting	Storm Drainage	Parks &	Fire Department	Tsunami	Total All Serv
imated average monthly residential user fees required to	Distribution Total Water	Wastewater Total Waste	Total Streets	Storm Drainage	Parks & Recreation	Fire Department	Tsunami Preparedness	Total All Serv